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Stéphane Boujnah CEO and Chairman of the Managing Board

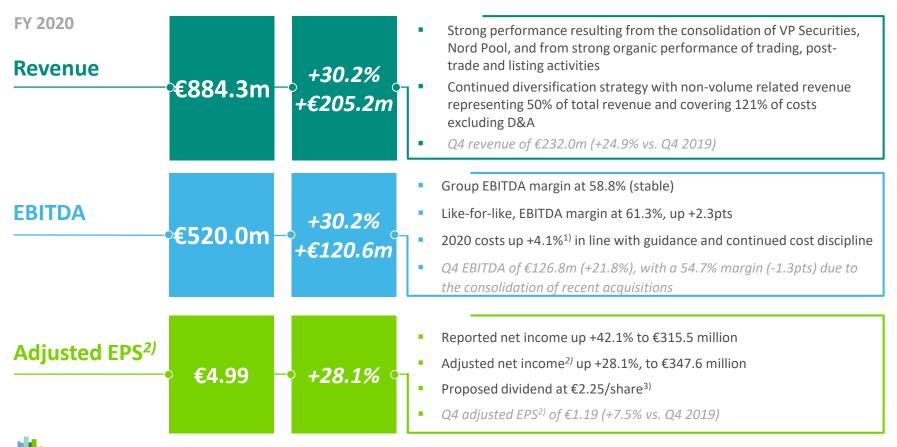


Giorgio ModicaChief Financial Officer





STRONG PERFORMANCE THROUGHOUT 2020 DRIVEN BY DIVERSIFICATION AND ORGANIC GROWTH



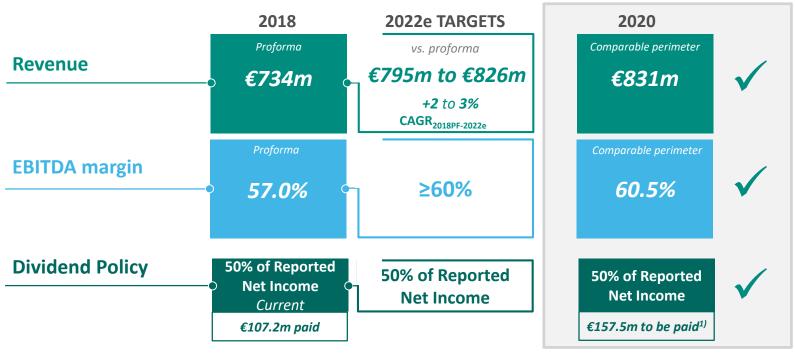
Unless stated otherwise, percentages compare Q4/FY 2020 to Q4/FY 2019 data

¹⁾ Based on H2 2019 annualized cost base excluding Nord Pool, VP Securities, Ticker and 3Sens

²⁾ Definition in appendix

³⁾ Proposed for approval at the next Annual General Meeting

"LET'S GROW TOGETHER 2022" ORGANIC TARGETS ACHIEVED 2 YEARS IN ADVANCE



- ✓ Significant diversification and change of perimeter since October 2019, with Nord Pool and VP Securities acquisitions in 2020
- Borsa Italiana group contemplated transformational transaction expected to be completed in H1 2021

New Group guidance reflecting the extended perimeter to be announced in Q4 2021



2020 PERFORMANCE DRIVERS EXPECTED TO LAST IN 2021

Leveraging on market trends to enhance revenue capture while delivering on strategic objectives **2020**

Brexit transformation •	 Volumes on European listed securities repatriated on continental Europe trading venues Strengthened positioning as preferred European listing venue in all our places
Post-Covid digitalisation	 Expanded client base for Corporate Services, accompanying issuers in their transformation Exposure to recurring revenue sources
Increased retail investors	 Continued positive impact of retail on trading and post-trade activities Enhanced commercial opportunities in services
ESG products rise	 Growing momentum for ESG-related bond listings Continued demand for ESG-related indices and Corporate Services
Recapitalisation needs	 Continued equity and debt financing needs supporting new issuances Recovering valuation
Post-trade expansion	 Improved business mix to non-volume related revenue Increased exposure to fixed income and funds products Cross-selling opportunities



A UNIQUE TRACK RECORD IN BUILDING OPERATING LEVERAGE AND EXTRACTING SYNERGIES

ACHIEVED OBJECTIVES

ONGOING TARGETS

Self-efficiency programmes

The second of th

2016-2018

€22 million

Euronext Dublin

Acquisitions

€6 million

Acquisitions

Oslo Børs VPS

€12 million

VP Securities

€7 million¹⁾

€60 million

Targets

Achieved

2014-2016

€85 million

- Delivered 1 year in advance
- 140% of targeted savings
- 30% of the current Group cost base

€24 million

- Delivered 1 year in advance
- 110% of targeted savings

€8 million

- Delivered 1 year in advance
- 130% of targeted synergies
- 40% of Euronext Dublin costs base

€8.4 million

As of 31 Dec 2020
 c.70% of 2022
 targeted synergies
 already achieved 18
 months after
 completion

€4.3 million

As of 31 Dec 2020
 c. 60% of 2023
 targeted synergies
 already achieved 5
 months after
 completion

c. €130 million efficiencies delivered since IPO in June 2014

Euronext expects its operating costs excluding D&A to decrease by a mid-single digit in 2021, compared to the annualised 2020 fourth quarter operating costs excluding D&A, on the current perimeter²⁾



ACCESS TO EURONEXT'S ECOSYSTEM THROUGH OPTIQ® DELIVERS TANGIBLE BENEFITS

Optiq[®] platform **Euronext's markets** Europe **Euronext Dublin** Oslo Børs **x2** +22.5% Market members Active members **Increased market share** Strong local footprint retained on dual listed stocks ~+14 pts of additional market share the year after migration¹⁾

Single order book across



Largest liquidity pool in

UPDATE ON THE CONTEMPLATED ACQUISITION OF THE BORSA ITALIANA GROUP

9 October 2020

Binding agreement signed with London Stock Exchange Group plc ("LSEG") and London Stock Exchange Group Holdings (Italy) Limited to acquire 100% of the issued share capital of London Stock Exchange Group Holdings Italia SPA, the holding company of the Borsa Italiana Group ("the Transaction") for a cash consideration of €4,325 million¹⁾

3 November 2020 LSEG's shareholders

LSEG's shareholders approved the Transaction

11 November 2020 Euronext received clearance for the Transaction from the German Federal Cartel Office

20 November 2020 Euronext's shareholders approved the Transaction

11 December 2020

Euronext received foreign direct investment clearance for the Transaction from the Italian Council of Ministers

•-● 13 December 2020

European Commission conditionally approved LSEG proposed acquisition of Refinitiv, under the EU Merger Regulation

29 January 2021

LSEG closed its acquisition of Refinitiv

Next milestones

- Regulatory approvals in several jurisdictions
- Declaration of non-objection from Euronext's College of Regulators
- Approval of Euronext as a suitable purchaser by the European Commission

H1 2021

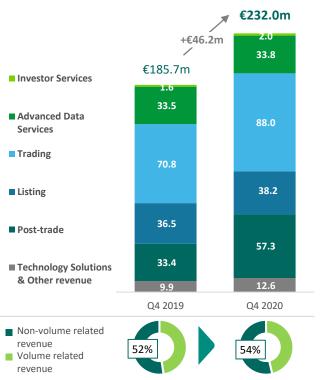
Expected completion of the Transaction







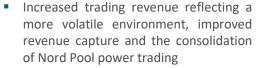
Q4 2020 REVENUE UP +24.9% DRIVEN BY POST TRADE AND STRENGTHENED POSITION IN TRADING ACTIVITY



 Post-Trade revenue growth driven by the consolidation of VP Securities, higher settlement activities and increased retail participation in the Nordic region

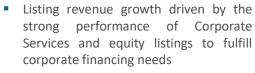


Q4 2020 consolidated revenue growth



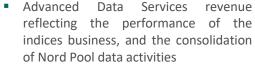
€27.0m

Revenue contribution from acquisitions





Non-volume related revenue





Non-volume related revenue to operating cost coverage vs 119% in Q4 2019

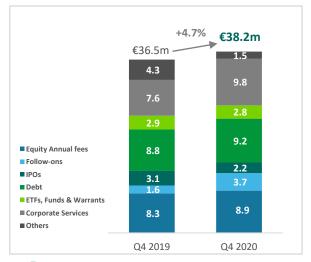


'Organic' and 'Like-for-like' referring to Euronext Group perimeter, at constant currencies for the comparative period in the previous year, excluding any acquired companies thereafter as well as any project costs supported by Euronext for the integration of these companies Volume related revenue accounting for trading and clearing activities and IPOs revenue

LISTING REVENUE UP +4.7% TO €38.2M IN Q4 2020

Strong performance of Corporate Services and higher equity financing needs





- Corporate Services strong performance, up +29.8%, reflecting continued commercial development and increased demand for digital solutions
- Record quarter in primary listing activity notably supported by large tech companies and Cleantech companies
- Continued momentum in primary equity issuances:
 - 5 large cap listings
 - 44 SME listings
- Secondary markets primarily supported by M&A activities and balance sheet reinforcements transactions
- Growing momentum in ESG-related bond listings
- Like-for-like, revenue increased +4.4%



TRADING REVENUE UP +24.3% TO €88.0M IN Q4 2020 (1/2)

Volatile environment, improved cash trading revenue capture, higher commodities volumes



- Volatile trading environment supporting volumes
- Improved revenue capture
- Increased retail participation
- Like-for-like, revenue increased +19.3%¹⁾

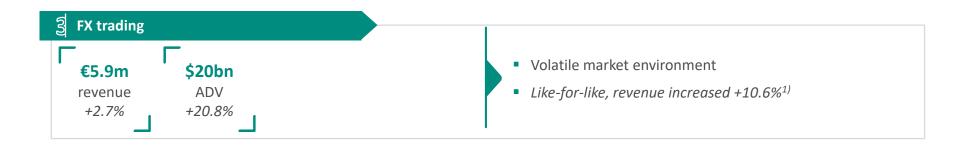


- Unfavorable product mix in financial derivatives
- Increased commodities trading reflecting commercial development
- Like-for-like, revenue decreased -1.2%1)



TRADING REVENUE UP +24.3% TO €88.0M IN Q4 2020 (2/2)

FX trading driven by a volatile environment, power trading driven by usual winter surge

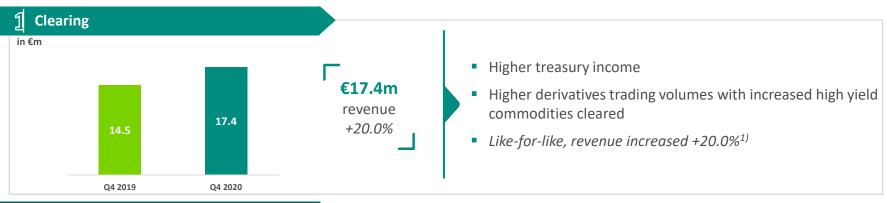


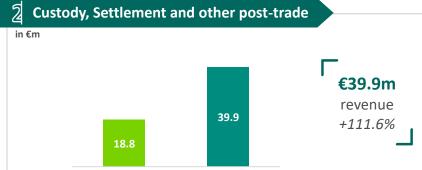




POST TRADE REVENUE UP +71.7% TO €57.3 M

Consolidation of VP Securities, strong settlement activity and higher clearing revenue





Q4 2020

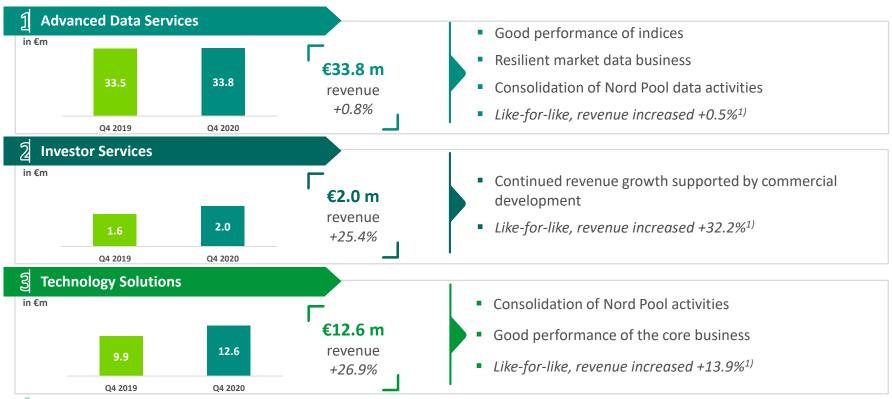
- Consolidation of VP Securities for €17.6 million
- Strong organic growth:
 - higher settlement activities
 - increased number of accounts in the Nordics
 - Improved value-added services
- Like-for-like, revenue increased +23.5%¹⁾



Q4 2019

ADVANCED DATA SERVICES, INVESTOR SERVICES AND TECHNOLOGY SOLUTIONS

Strong performance of indices, contribution from Commcise and Nord Pool

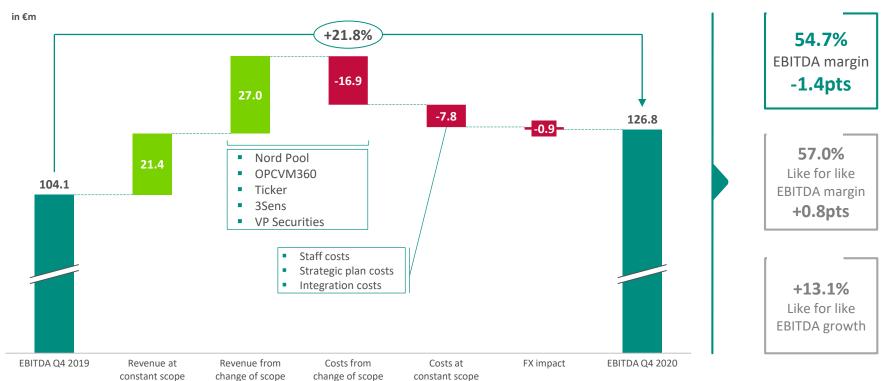




Q4 2020 FINANCIAL REVIEW

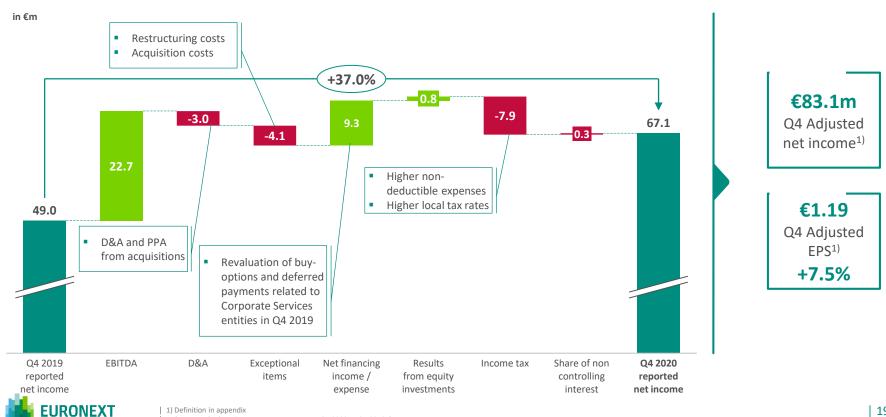
Q4 2020 EBITDA UP +21.8% TO €126.8M

Continued cost discipline and consolidation of acquisitions





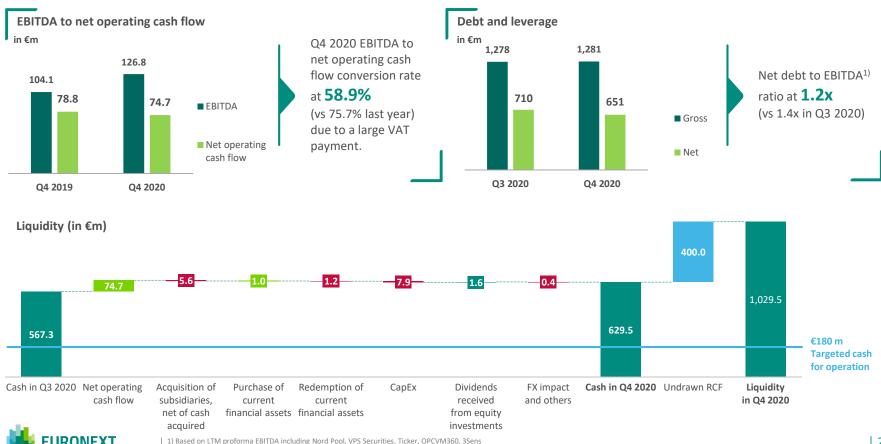
Q4 2020 NET INCOME UP +37.0% TO €67.1M, ADJUSTED EPS UP +7.5% TO €1.19 PER SHARE



Unless stated otherwise, percentages compare Q4 2020 to Q4 2019 data

SOLID CASH FLOW GENERATION AND LIQUIDITY POSITION

Unless stated otherwise, percentages compare Q4 2020 to Q4 2019 data





Q&A

Q&A - SPEAKERS



Stéphane Boujnah CEO and Chairman of the Managing Board



Giorgio ModicaChief Financial Officer



Anthony AttiaGlobal Head of Primary
Markets and Post Trade





APPENDIX

ADJUSTED EPS RECONCILIATION

1

Adjusted EPS reconciliation table

In 2018, some exceptional items such as impairments and revaluations of buy-options were not considered as a part of the net income adjustments due to their low materiality (7 cents per share or 1.9%). In 2019, due to their significance such items were considered part of the adjustment (28 cents per share or 7.1%). As a consequence, 2018 adjusted net income was restated for consistency purposes.

In €m unless stated otherwise	Q4 2020	Q4 2019	FY 2020	FY 2019
Net Income Reported	67.1	49.0	315.5	222.0
EPS Reported (€ per share)	0.96	0.70) 4.53	3.19
Intangible assets adj. related to acquisitions (PPA)	(6.0)	(3.8) (21.0)	(13.8)
Exceptional items	(12.3)	(8.2) (17.3)	(21.9)
Impairments	-	(6.0) -	(6.0)
Revalution of buy-options and deferred payments	-	(13.3) -	(13.3)
Tax related to those items	2.4	3.0) 6.2	5.5
Adjusted for intangible assets related to acquisitions, capital gains or losses and exceptional items, incl. tax				
Adj. Net Income	83.1	77.3	347.6	271.4
Adj. EPS (€ per share)	1.19	1.11	L 4.99	3.90



Q4 2020 INCOME STATEMENT

Unaudited, In €m	Q4 2020	Q4 2019	% var	Organic (like for like)
Revenue	232.0	185.7	+24.9%	+11.6%
Listing	38.2	36.5	+4.7%	+4.3%
Trading revenue	88.0	70.8	+24.3%	+15.2%
Cash Trading	63.2	53.2	+18.9%	+19.3%
Derivatives Trading	11.7	11.9	-1.5%	-1.2%
Spot FX Trading	5.9	5.8	+2.7%	+10.6%
Power trading	7.2		n/a	n/a
Investor Services	2.0	1.6	+25.4%	+32.2%
Advanced Data Services	33.8	33.5	+0.8%	+0.5%
Post-trade	57.3	33.4	+71.7%	+21.9%
Clearing	17.4	14.5	+20.0%	+20.0%
Custody, Settlement and other post-trade	39.9	18.8	+111.6%	+23.5%
Technology Solutions & other revenue	12.6	9.9	+26.9%	+13.9%
Other income	0.1	0.0	+110.0%	+110.0%
Operational expenses excluding D&A	-105.1	-81.6	+28.8%	+9.7%
Salaries and employee benefits	-59.0	-45.9	+28.7%	+7.4%
Other Operational Expenses	-46.1	-35.8	+28.9%	+12.6%
System & Communication	-10.7	-6.7	+59.5%	+26.6%
Professional Services	-17.2	-12.0	+43.3%	+19.6%
Clearing expense	-7.8	-7.6	+2.9%	+11.6%
Accommodation	-1.5	-1.5	+3.2%	-22.6%
Other Operational Expenses	-8.8	-8.0	+10.6%	-2.0%
EBITDA	126.8	104.1	+21.8%	+13.1%
EBITDA margin	54.7%	56.0%	-1.4 pts	+0.8 pts
Depreciation & Amortisation	-15.9	-12.8	+23.6%	+1.2%
Operating Profit before Exceptional items	111.0	91.3	+21.6%	+14.8%
Exceptional items	-12.3	-8.2	n/a	
Operating Profit	98.6	83.1	+18.8%	
Net financing income / (expense)	-4.9	-14.2	-65.6%	
Results from equity investments	4.3	3.5	+23.2%	
Profit before income tax	98.1	72.4	+35.6%	
Income tax expense	-30.3	-22.4	+35.1%	
Share of non-controlling interests	-0.7	-0.9	-30.3%	
Profit for the period	67.1	49.0	+37.0%	



BALANCE SHEET AS AT 31 DECEMBER 2020

Unaudited, In €m	As at 31 Dec 2020	As at 30 Sept 2020	
Non-current assets			
Property, plant and equipment	56.0	55.5	
Right-of-use assets	46.9	51.1	
Goodwill and other intangible assets	1,536.1	1,515.2	
Deferred income tax assets	20.8	20.3	
Investments in associates and JV	68.1	65.3	
Financial assets at fair value through OCI	204.5	199.6	
Other non current assets	8.6	4.1	
Total non-current assets	1,941.1	1,911.1	
Current assets			
Trade and other receivables	195.0	210.8	
Income tax receivable	3.3	3.8	
Derivative financial instruments	23.7	24.2	
Other short-term financial assets	92.1	90.2	
Cash & cash equivalents	629.5	567.3	
Total current assets	943.5	896.3	
Assets held for sale	-	-	
Total assets	2,884.6	2,807.4	

Shareholders' equity		
Shareholders' equity	1,058.7	966.2
Non-controlling interests	30.2	31.3
Total Equity	1,089.0	997.5
Non-current liabilities		
Borrowings	1,272.5	1,272.2
Lease liabilities	35.1	33.9
Other non-current financial liabilities	-	-
Deferred income tax liabilities	92.9	87.3
Post employment benefits	26.5	25.9
Contract liabilities	44.6	42.4
Other provisions	14.5	14.2
Total Non-current liabilities	1,486.1	1,476.0
Current liabilities		
Borrowings	8.2	5.3
Lease liabilities	15.9	20.7
Other current financial liabilities	0.5	1.0
Derivative financial instruments	0.4	-
Income tax payable	33.8	31.7
Trade and other payables	185.8	200.3
Contract liabilities	62.2	73.4
Other provisions	2.6	1.6
Total Current liabilities	309.3	333.9
Total equity and liabilities	2,884.6	2,807.4



Q4 2020 CASH FLOW AND LIQUIDITY POSITION

Unaudited, In €m	Q4 2020	Q4 2019
Profit before tax	98.1	72.4
Adjustments for:		
- Depreciation and amortization	15.9	12.8
- Share based payments	2.4	2.6
- Change in fair value of financial instruments	-0.3	13.3
- Share of profit from associates and joint ventures	-2.7	3.7
- Changes in working capital	-8.6	-0.2
Cash flow from operating activities	104.8	104.7
Income tax paid	-30.1	-25.8
Net cash flows from operating activities	74.7	78.8
Cash flow from investing activities		
Acquisition of associates and joint ventures	0.0	-1.0
Acquisition of subsidiaries, net of cash acquired	-5.6	0.0
Purchase of current financial assets	1.0	1.4
Redemption of current financial assets	-1.2	16.0
Purchase of property, plant and equipment	-3.0	-3.8
Purchase of intangible assets	-4.9	-3.2
Dividends received from equity investments	1.6	7.3
Dividends received from associates	0.0	0.0
Net cash flow from investing activities	-12.1	16.6
Cook flow from Flow size a shiriking		
Cash flow from financing activities Repayment of borrowings, net of transaction fees	0.0	-45.0
Interest paid	-0.6	-43.0
Interest received	0.0	0.1
Payment of lease liabilities	-4.2	-2.8
Acquisition of own shares	0.0	-0.3
Employee Share transactions	0.0	-0.5
Net cash flow from financing activities	-4.8	-49.0
rece cash now from maneing activities	-4.0	-45.0
Total cash flow over the period	57.8	46.4
Cash and cash equivalents - Beginning of period	567.3	325.1
Non Cash exchange gains/(losses) on cash and cash equivalents	4.4	-1.7
Cash and cash equivalents - End of period	629.5	369.8

Unaudited, In €m	Q4 2020	Q4 2019	
Cash beginning of period	567.3	325.1	
Debt repayment	0.0	-45.0	
Investments (incl. subsidiaries net of cash acquired & associates)	-5.6	-1.1	
Dividends received from equity investments	1.6	7.3	
Purchase of current financial assets	1.0	1.4	
Redemption of current financial assets	-1.2	16.0	
Cash accumulation, net of others	66.4	66.2	
Cash end of period	629.5	369.8	
RCF	400.0	400.0	
Available Liquidity	1,029.5	769.8	



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