



EURONEXT INVESTOR TOOLBOX



Overview



2007 03/2014 2000 2002 2013 05/2016 **CARVE-OUT LAUNCH OF MERGER OF ACQUISITION OF LIFFE** MERGER WITH **ACQUISITION BY ICE CREATION OF** "AGILITY FOR GROWTH" **ACQUISITION OF NYSE GROUP** AMSTERDAM, **BRUSSELS & PARIS** LISBON EXCHANGE "NEW EURONEXT" **EXCHANGES EURONEXT** « Old Euronext N.V.» **NYSE Euronext** ICE Group, Inc. **RENEWAL OF IPO IPO CLEARING** 06/2014 2001 **AGREEMENT ACQUISITION OF** AND 11.1% of THE IRISH STOCK **DISPOSAL OF** DISPOSAL OF LIFFE | LCH SA **CLEARNET EXCHANGE** 03/2014 2017 2003 2018

2017 developments

EuroCCP

December 2016

Acquisition of a 20% stake in EuroCCP

Corporate services

COMPANYWEBCAST

February 2017

- Acquisition of 51% Comprehensive
 - range of webcast, webinar and conference call services for Investor Relations and corporate events

Fixed income technology

AI GOMI

March 2017

Information matching system that directs buyers to sellers and provides data for fixed income markets

FX trading

FASTMATCH

May 2017

- US electronic communication network platform for spot FX
- Acquisition of a 90% stake in FastMatch

Corporate services



July 2017

Acquisition of 60% Dematerialized board portal solution and decision making tool for corporates and public organisations

CLCH.CLEARNET

August 2017

- Acquisition of an 11.1% stake in LCH SA
- Renewal of 10-year clearing of financial derivatives contract

Tech Hub Initiative

September 2017

- Launch of a European Tech SME initiative beyond core domestic markets, opening offices in four new countries - Germany, Italy, Spain and Switzerland - and deploying teams on the ground
- All four countries to benefit from new dedicated solutions for Tech SMEs and the extension of existing successful programs
- Main target: becoming the reference listing venue for Tech companies in Europe



Overview

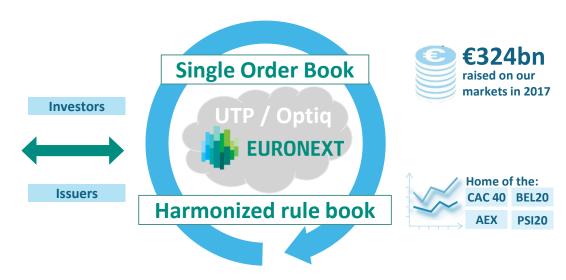
EURONEXT: AN OPERATING MODEL, HIGHLY SCALABLE



LONDON | PARIS | DUBLIN **AMSTERDAM BRUSSELS** LISBON

> Hong Kong New-York l Porto

Equity and debt LISTING issuers (large caps, SMEs) Brokers, traders and CASH & DERIVATIVES retail & institutional **TRADING** Investors¹⁾ **Banks** (securities **POST TRADE** services), issuers Index users, Data **MARKET DATA** providers, banks **TECHNOLOGY Exchanges**, banks **Brokers, traders &** SPOT FX TRADING²⁾ institutional Investors1)



- A unique gateway for investors to access our markets
- State-of-the-art new trading platform Optiq®
- Transparent cross-border trading of securities on one single trading line
- Ability to easily integrate and support local products and specificities
- Enabling issuers to remain multi-listed more efficiently



Indirect users

Spot FX trading on FastMatch trading platform

Euronext Investor Toolbox

LISTING

- Largest listing franchise in continental Europe, as of June 2018, with
 - 1.300 issuers worth
 - €3.9trn in market capitalization
- Largest centre for debt and funds listings in the world
- Over 37,000 corporate, financial and government listed securities
- Strong presence within the Morningstar® Eurozone 50 IndexsM, listing 24 out of 50 companies





























MARKET DATA & INDICES

- Pan European Market Data offering
 - ~120k screens
 - ~437 vendors¹⁾
- Complete market data for over 300 real time Indices compiled by Euronext including the key national indices for the Euronext markets: AEX, CAC40, BEL 20 and PSI 20

POST-TRADE

Clearing

- Cash equities clearing: user preferred model with LCH S.A and EuroCCP
- Derivatives products clearing through LCH S.A

Custody & Settlement

Interbolsa: the Portuguese Central Securities Depository, connected to Target 2 Securities, and licensed to operate under new CSDR

TRADING

Cash

Overview

- Q2 2018 Cash Equity Market Share: 66.1%
- Q2 2018 Cash ADV: €8.4bn on four regulated markets
- Second to none market quality: 86.9% presence time at EBBO on Blue Chips (Mar. 2018)

Derivatives

- Q2 2018 Derivatives ADV: 602k lots
- Large range of options on stock and derivatives on indexes such as the CAC40, AEX, BEL20 and PSI20
- CAC40 futures contract, Europe's second most heavily traded index future overall
- Strong offer of commodity derivatives: Milling wheat contract, European benchmark for physical milling wheat

Spot FX

- Q2 2018 spot FX ADV: \$21.8bn
- Leading edge technology

TECHNOLOGY

- Proprietary leading-edge trading technology Optiq
- Innovative projects:
 - Disruptive trading platform with fintech Algomi
 - Blockchain initiative with LiquidShare
 - Big Data platform

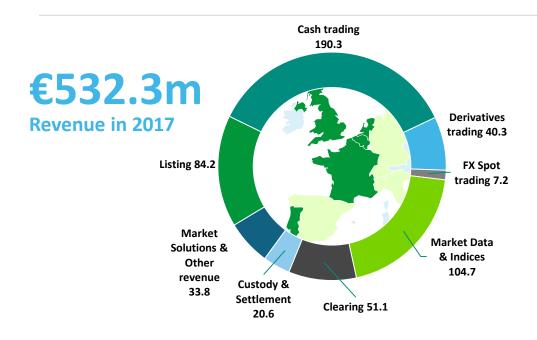
EURONEXT

Euronext Investor Toolbox

5

As of end of June 2018

Overview



EBITDA MARGIN **55.9%**

NET PROFIT

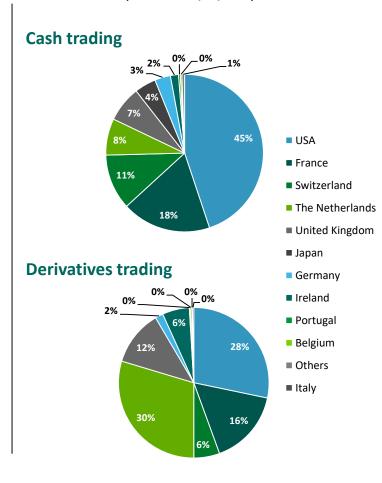
€241.3m

EURONEXT MARKET CAP. €3.7bn²)

687 (as of 31st Dec. 2017)

HEADCOUNT

Client flow origins¹⁾ (ADV as of 31/12/2017)





2017 financials are audited and excluding Euronext Dublin. Spot FX trading revenue from FastMatch consolidated for 4.6 months in 2017

Overview

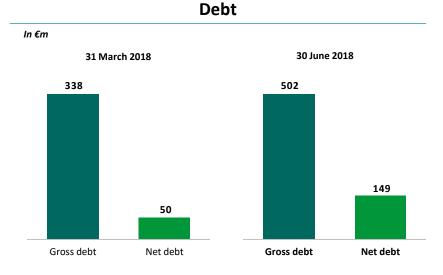
	Revenue drivers	% of 2017 Group revenue	% of non-vol. related
LISTING	 Initial admission fees (IPO) based on Market Cap. (capped) Fees on follow-ons based on capital raised Annual fees based on Market Cap. (capped) 	16%	91%
CASH TRADING	 Transaction-based fees charged per executed order and based on value traded 	36%	0%
DERIVATIVES TRADING	 Transaction-based fees charged per lot 	8%	0%
SPOT FX TRADING	 Transaction-based fees charged per executed order and based on value traded 	1% For 4.6 months only	0%
POST TRADE	 Fees from the settlement of trades/instructions and the custody of securities at Interbolsa (Portuguese CSD) Clearing revenue from treasury services and cleared derivatives trades cleared through LCH.Clearnet S.A 	14%	29%
MARKET DATA	 Fees charged to data vendors and end users, based on the number of screens Licenses for non-display use and historic data and for the distribution to third parties. 	20%	100%
MARKET SOLUTIONS	 Software license fees IT services provided to third-party market operators Connection services and data center co-location services based on the numbers of cabinets and technical design 	6%	100%



Euronext Investor Toolbox

Excluding Euronext Dublin contribution – consolidated from Q2 2018

STRONG CASH FLOW GENERATION AND LIQUIDITY POSITION **EURONEXT RATED "A" (OUTLOOK STABLE) BY STANDARD & POOR'S**

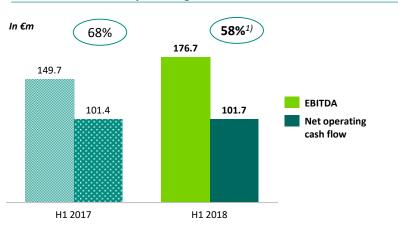


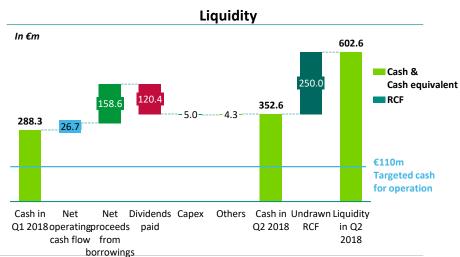
Launch of an inaugural bond on 18 April 2018

Obj: Securing long term financing while diversifying funding mix at competitive cost

- Size: €500 million
- Maturity: 7 years, on 18 April 2025
- Coupon: 1%
- Re-offer Yield: 1.047% (Re-offer spread to Mid Swaps: 42bps)
- S&P rating: A note, A (outlook stable) for Euronext
- Order book: €2.2bn, oversubscribed 4.4 times
- Use: refinancing of existing debt and general corporate purposes

EBITDA / operating cash flow conversion rate



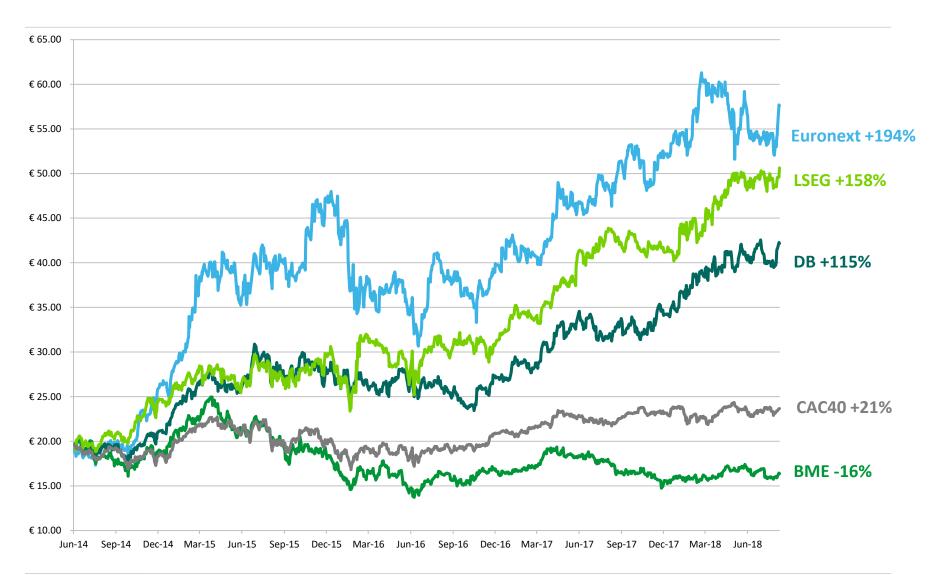




Euronext Investor Toolbox

Overview

EURONEXT STOCK PRICE HAS INCREASED BY 194% SINCE IPO





Agility for Growth strategic plan



Expansion

EURONEXT'S STRATEGIC PLAN: "AGILITY FOR GROWTH"

Euronext's core mission is to power pan-European capital markets to finance the real economy

Objectives Enablers



Transform Euronext into a more flexible, client-centric and future-oriented business

- Client centricity, group-wide transformational program launched early 2017
- Cost management discipline, €22m gross efficiencies, €15m net of inflation
- M&A framework, €100m to 150m for bolt-on acquisitions and development costs
- Strengthened IT platform, Optiq[™] delivered in 2017 and 2018



Continue to meet obligations to clients today while constantly reaching for change

- Continued core business growth, +2% CAGR revenues 2015-19
- Preserved market share, >60% in cash equity trading, >50% in French equity **options**
- Maintain and expand listings, market data & index businesses



Add value to issuers and investors through 7 core initiatives

- Add value to issuers, 2 initiatives
- Add value to investors, 5 initiatives
- Grow revenues, incremental revenues contribution of €55m, at 50% EBITDA Margin
- Create optionality in post-trade solutions, investment in EuroCCP

Value creation

Convert opportunities into value for our shareholders¹⁾

- Revenue growth, 5% CAGR 2015-19
- EBITDA margin strengthen, 61% to 63% EBITDA margin in 2019, excluding FastMatch and Irish Stock Exchange
- Disciplined capital allocation, 50% pay out, with a floor at €1.42 per share

Client centricity

Open federal model

Innovation discipline

Talent development

Entrepreneurial culture



Euronext Investor Toolbox

Overview

ALL ISSUERS GROWTH INITIATIVES HAVE BEEN LAUNCHED AND DEPLOYED...

2017 **Next steps**

The modular Corporate Services provider

- ✓ Acquisitions made in 2017
- Ongoing commercial deployment
- Acquisition of new services over the year (Company Webcast, iBabs, IR.Manager)
- Intensified cross-selling through Euronext issuers' base
- First revenue contribution: €9.1m in 2017
- Pursue commercial intensity
- Mature the integration of the different services
- Acquisition of InsiderLog (Jan. 18)

The exchange for **European Tech SMEs**

- ✓ Launched in Sept. 2017
- ✓ Ongoing commercial deployment
- **Deployment in four new countries** outside of Euronext's markets (Germany, Spain, Italy and Switzerland) to attract **Tech SMEs companies**
- Confirmed interest from Tech companies and investors
- Continued increased commercial intensity

- Trade & Leverage initiative launch
- Continue pipeline building for IPOs
- Extend TechShare to EU Tech SMEs countries



...AND MAJOR GROWTH INITIATIVES FOR INVESTORS ARE READY

2017

Next steps

European family of indices

- ✓ Tradable since July 2017
- ✓ Ongoing commercial deployment
- New indices launched with Morningstar:
 - Morningstar Eurozone 50 Index[™]

Overview

- Morningstar Developed markets Europe 100 IndexTM
- Launch of new future contract in Jan.18 on the Morningstar Eurozone 50 $Index^{TM}$

Fixed income

- ✓ EU platform live in Dec. 17
- Ongoing commercial deployment
- Launch of Euronext Synapse MTF in Dec. 2017 in Europe
- US platform waiting regulators approval
- US regulatory approval
- Continued clients onboarding in Europe

Post-trade

- RiskGuard and APA/ARM services launched in 2017
- **Ongoing commercial** deployment
- RiskGuard: main features of derivatives launched and first clients invoiced
- APA/ARM: live
- **Inventory management: Ongoing** development. Collateral abandoned.
- APA/ARM: continued onboarding of customers
- Inventory management: Adoption of the platform

One-stop-shop pan-European ETF platform

- ✓ To be **launched** in H2 2018
- ✓ Ongoing commercial deployment
- Client interest confirmed
- Go-live postponed after Optiq delivery
- Delivery of the platform
- Client onboarding

Specialist content on agricultural commodities

- Capture OTC Flows: Ongoing IT development
- Commodities data provider: paused

OTC flow: delivery of IT and post-trade solution and go live



2019 FINANCIAL TARGETS

Deliver strong operating performance in Core Business

 +2.0% CAGR₂₀₁₅₋₂₀₁₉, i.e. 505m€ Core Business revenue in 2019 excluding clearing (unchanged) 2017

2019 TARGETS

€464m

€505m +4.3% CAGR₁₇₋₁₉

Focus on most value creating organic initiatives

 €55m incremental revenue in 2019 (excluding clearing) (vs. €70m in May 2016),

50 % EBITDA margin (unchanged)

€9.8m rev. €11m costs

€55m revenue €27.5m costs

Continue cost control

 22m€ of gross costs savings on Core Business (unchanged), i.e. €15m net of inflation

 Core business costs reduction expected to start in H2 2018 -€10.9m savings

-€22m gross savings -€15m net of inflation

Improve company efficiency

 61 to 63% EBITDA margin in 2019 excl. clearing (unchanged), excluding FastMatch and ISE

57.5%

61-63%

Continue capital return to shareholders

 Dividend policy: 50% Pay-out of reported net income, with a floor at €1.42 per share (unchanged) €121m proposed for distribution¹⁾

50% pay-out 1.42€/share floor

Deploy the balance sheet through targeted M&A to create value

ROCE>WACC in year 3 (unchanged)

 Full-year contribution of FastMatch and the Irish Stock Exchange²⁾ in 2019 ~€300m capital deployed

Not applicable



- Approved at the AGM on 15 May 2018
- 2) Closing of ISE acquisition done on 27 March 2018

Euronext Investor Toolbox

Expansion strategy



Expansion

EURONEXT CAPITAL ALLOCATION POLICY

Key principles of capital allocation

- Preserve Euronext financial and strategic agility and create value for investors
- Disciplined and focused approach to capital allocation
- Flexibility to take advantage from selected strategic opportunities
- Proactive and periodic re-assessment of Euronext financial structure

Targets

- Investment grade profile
- Investments / M&A thresholds:
 - ROCE > WACC in year 3
- **Capital return to shareholders:**
 - Dividend payout: 50% of reported net earnings or floor as in 2017
 - Possibility to consider extraordinary capital return to shareholders should material M&A not materialise

Disciplined approach to capital management



EURONEXT, A GROUP IN TRANSFORMATION

Deployment of Agility for Growth initiatives

Fixed income technology

ALGOMI

March 2017

- Joint-venture creation and minority investment
- New trading facility to improve liquidity in pan-European corporate bond trading

Corporate services



February 2017

- Acquisition of 51%
- Comprehensive range of webcast, webinar and conference call services for Investor Relations and corporate events

Corporate services



July 2017

- Acquisition of 60%
- Dematerialized board portal solution and decision making tool for corporates and public organisations

Corporate services

InsiderLog

January 2018

- Acquisition of 80%
- Management of insider lists

€5.8m investment

Tech Hub Initiative

September 2017

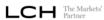
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Post-trade development

EuroCCP

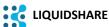
December 2016

- Acquisition of a 20% stake in EuroCCP
- **User Choice Clearing** Model for Equity Markets



December 2017

- 11.1% minority stake in LCH SA
- 10-year agreement for the clearing of derivatives products



blockchain infrastructure for the Small and Medium Enterprise (SME)

July 2017

market



Irish Stock Exchange

Irish A Stock Exchange

Closed in March 2018

- Acquisition of 100% of the shares
- Expansion of Euronext federal model and debt franchise

Munich Paris Milan Porto Madrid Lisbon Euronext historical presence Euronext recent Tech hub expansion

Regulated markets Technology center Sales office

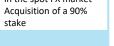
Asset class diversification



August 2017

FX trading

- Fastest growing electronic communication network in the spot FX market
- Acquisition of a 90% stake

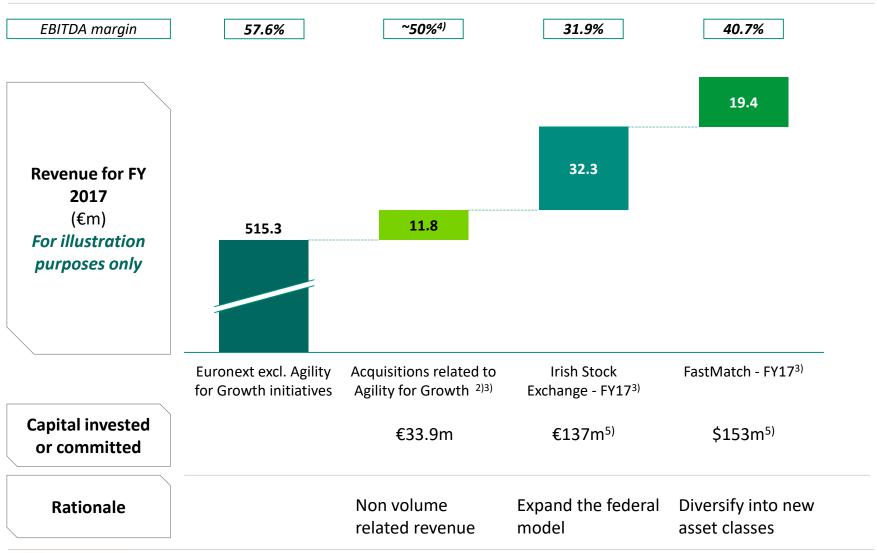


the federal model and of our debt

franchise

Expansion of

NEW ACQUISITIONS¹⁾ FEED VALUE CREATION POTENTIAL

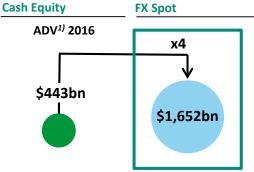




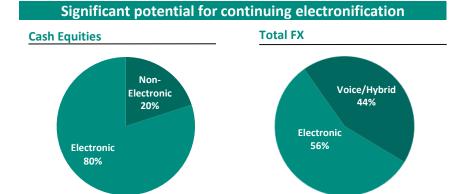
- ISE acquisition closed on 27 March 2018
- Company Webcast, iBabs, IR.Soft
- For 12 months of 2017. Unaudited accounts
- Margin of acquisitions related to Aqility for Growth. Do not include the costs of organic initiatives
- Excluding cash

Expansion

Spot FX is ~4x bigger than equities **FX Spot Total FX**







Clients and regulation driving the market towards ECNs

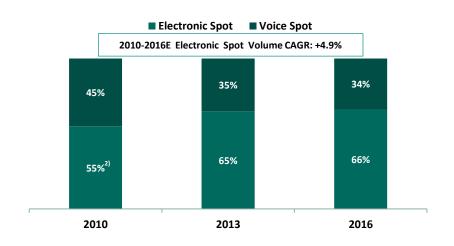
Expectations of market participants

- Efficient and timely comparison of quotes from multiple liquidity sources
- Liquidity in all major currency pairs
- Low connection costs
- Transparent transaction fee scheme

Regulatory requirements

- Regulatory mandate for best execution (MiFID II and Dodd Frank)
- Clear separation between agency execution and market making
- Independent transaction audit trail
- Management of operational risks

Fast growing use of electronic orders in Spot FX

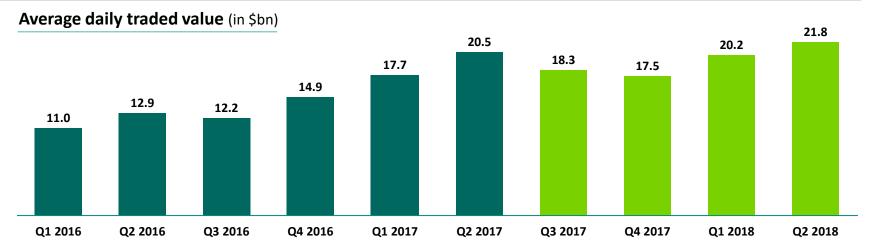




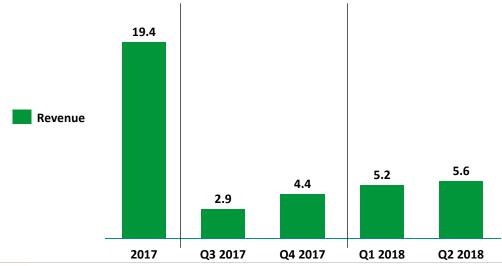
Sources: Bank For international Settlements, World Federation of Exchanges, Aite Group

- Traded volume in \$ as of FY16
- 2010 share of electronic trading per Aite Group due to a change in BIS methodology

FASTMATCH PERFORMANCE



Key financials of FastMatch (in €m, consolidated for 4.6 months in 2017)





Expansion

EURONEXT ACQUIRED THE IRISH STOCK EXCHANGE AND EXPAND ITS FEDERAL MODEL – 29 NOVEMBER 2017 AND CLOSING ON 27 MARCH 2018

A step to continue the construction of a major European global exchange player

- Acquisition of 100% of the shares and voting rights of the Irish Stock Exchange (ISE) by Euronext: ISE is the #1 pool of liquidity for Irish equities (51 listed companies, c. €122bn total equity market capitalisation), the #1 debt listing venue globally (30,000+ securities and listings from 90 countries) and the #1 fund listing venue globally (5,242 Investment Funds Securities and 227 ETFs)¹⁾
- Major milestone in the expansion of Euronext's federal model, with Ireland becoming the 6th core European country, while enhancing Euronext's post-Brexit strategic positioning as an open and international venue
- Strengthening of Euronext's profile with the addition of highly complementary and leading activities in debt, funds and ETFs listings
- Significant growth and development opportunities for ISE, by joining Euronext's federal model

Key transaction highlights

Optimised deal structure

- Transaction of €137m²⁾ for 100% of the shares and voting rights of the Irish Stock Exchange (ISE)
- Optimisation of the balance sheet structure while retaining financial flexibility, with a transaction fully financed by debt (pro forma net leverage of c.0.5x LTM as of September 2017)
- Closing on 27 March 2018

Significant value creation for shareholders

- Additional growth and cross-selling opportunities for the combined group, leveraging on ISE's integration in Euronext pan-European network
- Estimated pre-tax run-rate operating cost synergies of €6m
- Expected return on capital employed above cost of capital in year 3, in line with the Group's M&A discipline
- Recurring earnings accretion in 1st year

Integrated governance

- Deirdre Somers (CEO of Euronext Dublin) joined Euronext's Managing Board with group-wide responsibility for Debt, Funds listings and ETF
- Chairman of ISE joined Euronext's Supervisory Board



WFE Statistics - October 2017, 'Funds' include Investment Funds and ETFs

- **Euronext Investor Toolbox**
- Enterprise value on a debt-free cash free basis and excluding existing regulatory capital requirements (estimated at €21.8m)

EURONEXT WELCOMES DUBLIN TO ITS FEDERAL MODEL

Combined Group as the largest centre for debt and funds listings in the world¹⁾ and as major player in ETFs with 1,050 listings

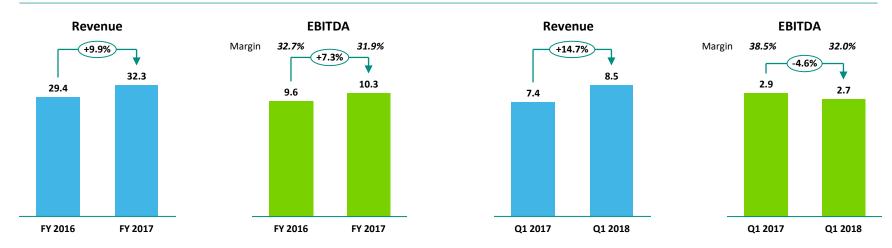
in Debt listings with more than 37,000 listed bonds

in Funds listings with more than 5,600 funds

Expansion

Euronext Dublin is the #1 pool of liquidity for Irish equities, the #1 debt listing venue globally and the #1 fund listing venue globally¹⁾, and operates 5 listing markets

Key financials of Euronext Dublin²⁾ (in €m, P&L not consolidated in Q1 18)



- Q1 2018 increase in revenue driven by good listing volumes in debt and funds and annual fees
- Q1 2018 EBITDA margin down due to the impact of one-off staff costs and acquisition related costs, with an unfavourable comparable basis in Q1 2017, marked by low IT and MIFID II costs



WFE statistics

From 27 March 2018 The Irish Stock Exchange plc will use the trading name Euronext Dublin to carry out its commercial activities. Legal name change will take place in due course, pending regulatory approval

Q2 2018 Financials



A SOLID Q2 2018

Revenue

Strong revenue growth, driven by the consolidation of Euronext Dublin and FastMatch contributing €14.4m

H1 2018 revenue of €304.0m, up +15.2% vs H1 2017

€157.3m

+14.6% +€20m

EBITDA

Strong operating performance, combined with continued cost discipline

H1 2018 EBITDA of €176.7m, up +18.1% vs H1 2017

€88.6m

+11.9% +€9.4m

EBITDA Margin

EBITDA margin of Core business and Agility for Growth perimeter at $60.0\%^{1)}$

€18.8m of cumulated gross cost savings in Q2 2018

H1 2018 EBITDA Margin at 58.1%

56.3%

-1.4 pts

Net income (reported)

Net income increase driven by improved operating performance and consolidation of LCH SA stake as an associate, offsetting higher restructuring costs Adjusted EPS²⁾ of €0.90, up +13.8%

H1 2018 adjusted EPS²⁾ of €1.75, up +20.3%

€56.6m

+5.0% +€2.7m



Unless stated otherwise, percentages and variations compare Q2 2018 data to Q2 2017 comparable data

- Scope used for the 61-63% EBITDA margin 2019 target of Agility for Growth strategic plan (see press release published on 19 February 2018 available on www.euronext.com)
- 2) Definition in Appendix

SUCCESSFUL MIGRATION OF EURONEXT CASH MARKET TO OPTIQ®

Optiq® reinforces Euronext as an industry technology leader, and creates long-term and sustainable value...

... for our **Clients**

- Operational cutting-edge proprietary technology with immediate benefits on performance, capacity and scalability
 - Order roundtrip latency as low as 15 micro-seconds
 - · Capacity multiplied by 10 vs. UTP
- Co-designed with market participants, harmonized access through all asset classes, supporting rich market models
- Agility and time-to-market for the launch of new products and new services
- Enhanced clients interaction capabilities, enhanced resilience, particularly during high volatility periods

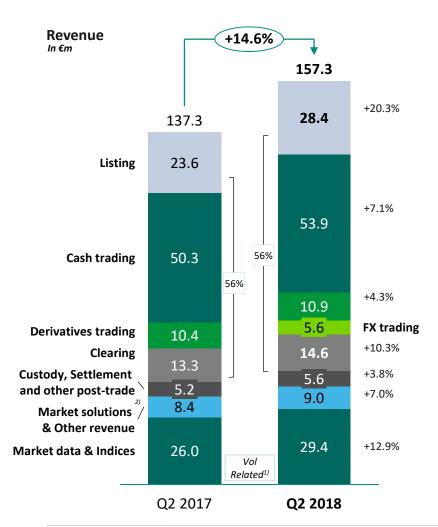
... and **Shareholders**

- Reinforcing Euronext as an industry technology leader
- Enhanced value proposition to new exchanges joining Euronext and/or using Optiq®
- Optimized hardware footprint

H2 2017	Н1 20	18	Next steps
July 2017	April 2018	June 2018	Planned migration of Euronext Dublin
Market Data Gateway for Cash and Derivatives	Migration to Order Entry Gateway and matching engine for fixed-income products	Migration to Order Entry Gateway and matching engine for all Cash markets	Planned migration of Euronext Derivatives marketsETF MTF



KEY DRIVERS: ACQUISITIONS, YIELD MANAGEMENT AND MARKET DATA PERFORMANCE



Q2 2018 revenue up 14.6% to €157.3m (+€20.0m)

- Strong increase in listing revenue thanks to the consolidation of Euronext Dublin and Corporate Services despite moderate secondary market activity
- Efficient yield management at 0.51bps supported cash trading revenue growth of +€3.6m despite stable volumes (Cash ADV -2.5%)
- Diversification in spot FX trading revenue (+€5.6m) with the acquisition of FastMatch in August 2017
- Good performance of Market data and Indices with revenue up +€3.4m
- Operating cost coverage ratio³⁾ at 100% in Q2 2018



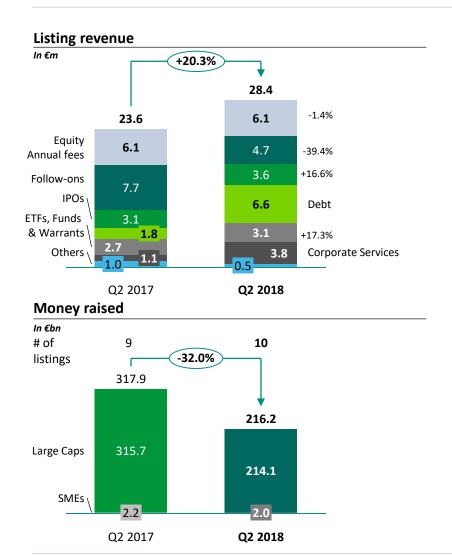
Volume-related businesses include IPO revenue, cash, derivatives and Spot FX trading and clearing revenues. Followons, bonds and other listing revenues are considered as non-volume related due to their lower volatility

Include other income of €0.1m in Q2 2018 and €0.1m in Q2 2017

Non-volume related businesses revenue divided by operating costs (excluding D&A)

LISTING REVENUE UP 20.3% TO €28.4M

FIRST CONTRIBUTION OF EURONEXT DUBLIN TO THE LISTING ACTIVITY



- First contribution of Euronext Dublin +€6.1m
- Roll-out of integrated commercial activity for Corporate Services, an Agility for Growth initiative, recording €3.8m of revenue
- Improved primary market activity despite a mixed environment
 - 10 new listings (9 in Q2 2017), including 7 Tech companies
 - Return of large capitalizations





First listing from the FamilyShare programme



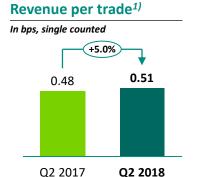
- Moderate secondary market activity
 - Follow-on revenue down 39.4% suffering from unfavourable market environment and comparison to a record Q2 2017



CASH TRADING REVENUE UP 7.1% TO €53.9M

IMPROVED REVENUE CAPTURE AND MARKET SHARE IN A STABLE VOLUMES ENVIRONMENT

Cash trading

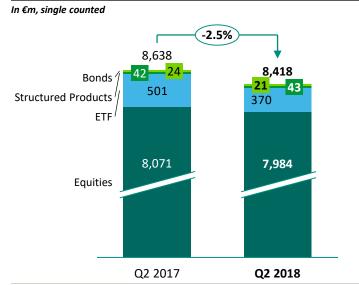


Market share for Q2 2018

66.1%

Vs. 64.2% in Q2 2017

Average daily turnover²⁾



Cash trading: revenue up 7.1% to €53.9m

- Improved cash market share at 66.1%, thanks to superior execution quality supported by:
 - continued optimisation of the SLP programme
 - innovative Omega pack for non-members
 - Best of Book service for retail flows
- Solid yield at 0.51bps, up +5.0% compared to Q2 2017, in a stable volumes environment
- 1,073 ETFs listed at end of June 2018. On-exchange volumes down 7.1% to €269m in Q2 2018, due to persisting low volatility

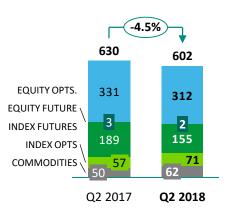


- Q2 2017 revenue per trade excluding Euronext Dublin
- On and off book transactions, Q2 2017 restated to include Euronext Dublin ADV

Derivatives trading

Average daily volume

In '000 lots, single counted



Revenue per lot

In €, double counted



Derivatives trading: revenue up 4.3% to €10.9m

Financial derivatives

 Declining volumes compared to Q2 2017, impacted by the migration of TOM open positions

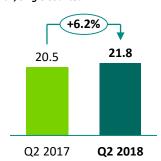
Commodities

- Increase in commodities volumes, ADV up 22.8%
- Continued traction on the New Market Participant programme

Spot FX trading

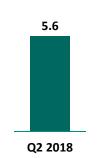
Average daily volume

In Sbn. sinale counted



Revenue contribution

In €m



FastMatch: €5.6m revenue from spot FX trading

Record spot FX ADV during the quarter, up 6.2% to \$21.8bn



OTHER BUSINESSES

GOOD PERFORMANCE OF CLEARING ACTIVITY AND NON-TRANSACTIONAL BUSINESSES

Market data and Indices



- Positive impact of new market data agreements in 2018
- Good performance of indices fuelled by growing activity in structured products

Market solutions & Other revenue

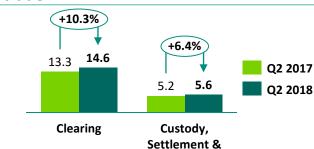




- Continued delivery of the first commercial releases of Optiq® for international clients
- Increased activity from SFTI/Colo services

Post trade

In €m



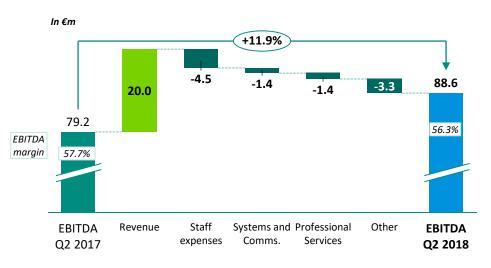
other post-trade

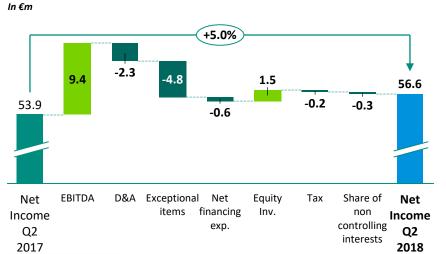
- Clearing revenues benefited from dynamic commodities activity
- Interbolsa among the first CSDs licensed to operate under the new European CSD Regulation



Q2 2018 EBITDA UP 11.9% TO €88.6M

INCREMENTAL REVENUE FROM ACQUISITIONS COMBINED WITH COST EFFICIENCY





EBITDA up 11.9% to €88.6m (56.3% margin), driven by good operating performance and cost efficiency

- Impact of consolidation of FastMatch and Euronext Dublin, offsetting reduced core staff and professional services expenses
- One-off operating expenses related to the integration of acquisitions
- Cumulated Core costs savings: €18.8m (+2.6m from Q1 2018)
- EBITDA margin of core business and Agility for Growth initiatives¹⁾, excl. Clearing and new perimeter, of 60.0% (+1.2pts)

Net income up 5.0% to €56.6m

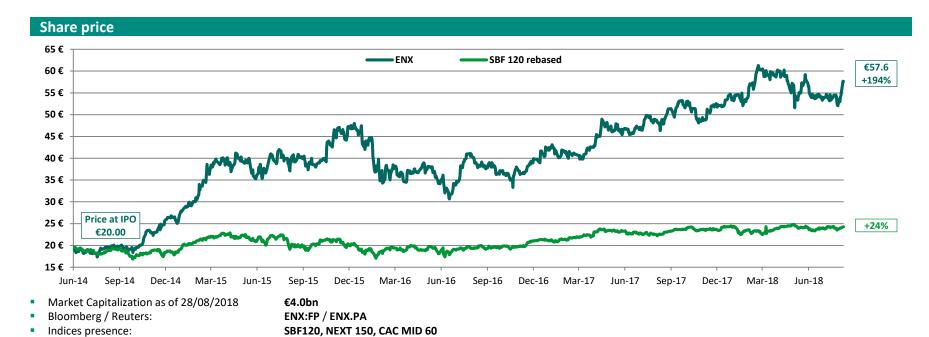
- Higher D&A, due to integration of acquisitions and PPA
- Higher exceptional items, due to restructuring costs
- Contribution from the consolidation of LCH SA equity stake as an associate
- Income tax rate down 1.0 pt at 29.8%



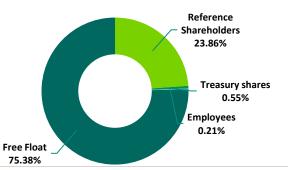
Euronext Investor Toolbox

Capital and Governance





Shareholding structure (Ref Shareholders Locked up until June 2019)



Reference Shareholders

	% ownership
Euroclear Plc	8.00%
BNP Paribas SA	2.22%
SFPI-FPIM	4.50%
Bpifrance Participations SA	3.00%
Caisse Des Dépôts & Consignations	3.00%
Société Générale SA	1.50%
ABN AMRO Bank NV	1.64%
Total reference shareholders	23.86%



EXPERIENCED MANAGEMENT TEAM

SUPERVISORY BOARD

9 seats o/w 3 appointed by Reference Shareholders

MANAGING BOARD



Stéphane Boujnah Group Chief Executive Officer



Anthony Attia CEO Euronext Paris, Head of Global Listing



Paul Humphrey¹⁾ Interim CEO Euronext London, Head of Global Sales



Vincent Van Dessel CEO Euronext Brussels



Maurice van Tilburg CEO Euronext Amsterdam, Head of Market Operations



Paulo Rodrigues Da Silva CEO Euronext Lisbon, CEO Interbolsa Head of Market Solutions



Deirdre Somers²⁾ CEO Euronext Dublin, Head of Debt and funds listings and ETF

Extended Managing Board



Giorgio Modica *Chief Financial Officer*



Amaury Houdart *Chief Talent Officer*



Catherine Langlais General Counsel



Alain Courbebaisse *Chief Information & Technology Officer*



Simon Gallagher *Head of Cash & Derivatives*



- Chris Topple has been appointed, pending regulatory and shareholders approval; he will take functions in October 2018
- Following the announcement of the departure of Deirdre Somers, Daryl Byrne has been appointed, pending regulatory and shareholders approval; he will take functions following approval by CBI

REGULATION GOVERNANCE: A FEDERAL MODEL

One Holding Company (Euronext Group N.V.), with separate legal entities in each of the jurisdictions, having a national licence to operate markets



Objectives of the MoU between the Euronext Regulators (updated MoU, June 2015)

- Co-ordinated supervision of the Euronext group
- Co-ordination with regard to approval of rules and regulations (dedicated working groups, Steering and Chairmen committees)
- Co-operation between Regulators enhances harmonization in the context of the E.U. directives implementation

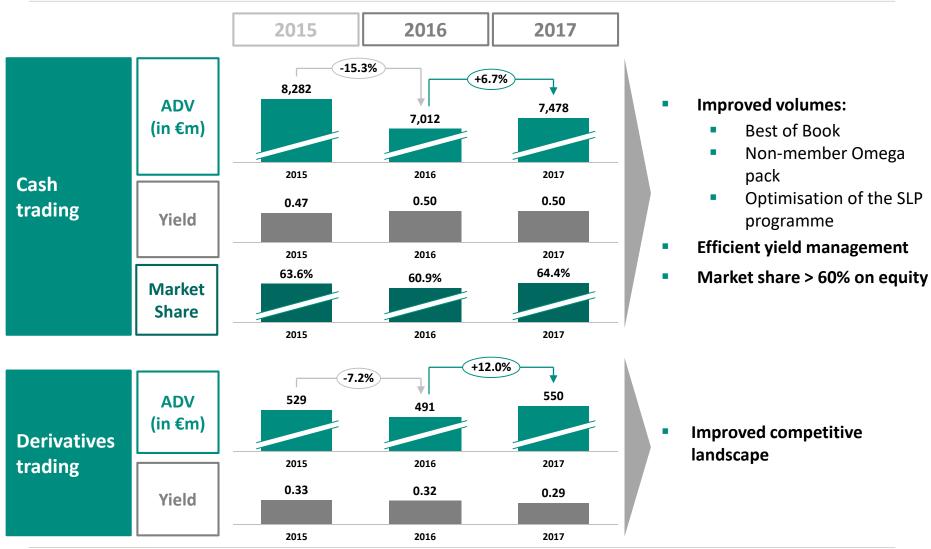
In addition, in the continental jurisdictions, also supervisory role and powers of the Ministries of Finance



Appendix

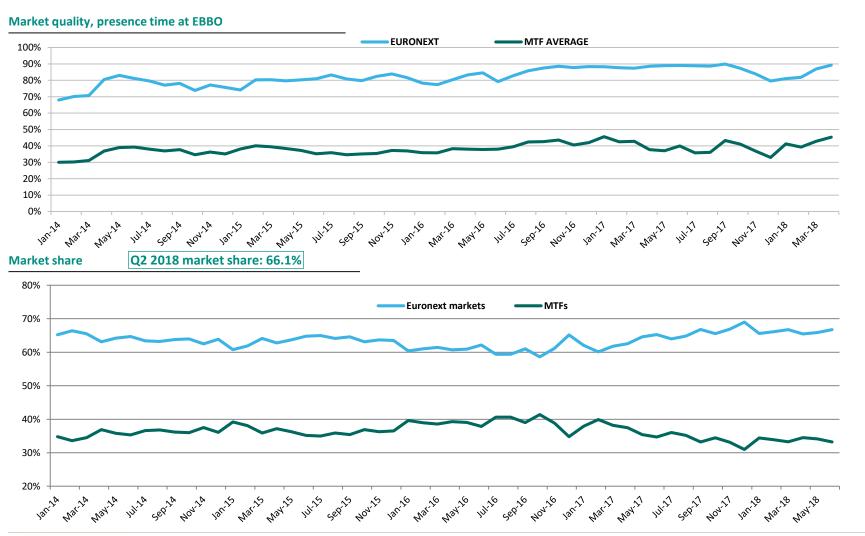


CASH AND DERIVATIVES TRADING PERFORMANCE





CASH – MARKET QUALITY AND SHARE





MAIN 2019 FINANCIAL TARGETS AND FIRST RESULTS

	in M€			2017				2018		Target
		Q1	Q2	Q3	Q4	FY	Q1	Q2	H1	FY 2019 FY 2021
	Core business excluding clearing ¹⁾	113.8	122.4	110.2	117.7	464.1	124.2	124.3	248.5	505
ne	$AfG^{2)}$	1	1.6	2.9	4.3	9.8	4.2	4.0	8.2	55
Revenue	Core business + AfG, excl. Clearing and new perimeter ³⁾	114.8	124	113.1	122	473.9	128.5	128.3	256.8	560
_	New Perimeter (FastMatch and Euronext Dublin (from Q2 2018))			2.9	4.4	7.2	5.2	14.4	19.6	
	Total Group revenue	126.6	137.3	128.7	139.7	532.3	146.7	157.3	304.0	
(A)	Core business excluding clearing	-47.9	-49.3	-48.1	-45.9	-191.2	-43.1	-47.4	-90.5	-184
. D	AfG	-1.8	-1.8	-2.6	-4.7	-11	-3.7	-3.9	-7.6	-27.5
Costs (exc. D&A)	Core business + AfG, excl. Clearing and new perimeter	-49.7	-51.1	-50.7	-50.6	-202.1	-46.9	-51.3	-98.2	-211.5
Cost	New Perimeter (FastMatch and Euronext Dublin (from Q2 2018))			-1.6	-3.4	-5	-4.9	-10.2	-15.1	
	Total Group Costs (exc. D&A)	-56.1	-58.1	-59.2	-60.9	-234.4	-58.5	-68.7	-127.2	
gin	Core business excluding clearing	58.0%	59.7%	56.4%	61.0%	58.8%	65.3%	61.9%	63.6%	
narg	AfG	-89.6%	-13.7%	7.8%	-7.7%	-12.2%	11.4%	1.5%	6.8%	
EBITDA margin		56.7%	_58.8%_	_55.2%	58.5%	57.3%	63.5%	60.0%	61.8%	61-63%
	New Perimeter (FastMatch and Euronext Dublin (from Q2 2018))			44.0%	21.7%	30.5%	6.2%4)	29.2%	22.9%	
	Group EBITDA margin	55.7%	57.7%	54.0%	56.4%	56.0%	60.1%	56.3%	58.1%	
Savings	Core business				10.9	10.9	16.2	18.8	18.8	22
Sa	New Perimeter (Euronext Dublin from Q2 2018)								0.6	6



Euronext Investor Toolbox

^{&#}x27;Core business' refers to the perimeter defined in May 2016 investor day press release available on www.euronext.com

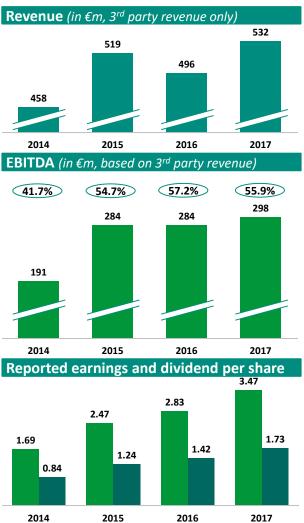
Agility for Growth initiatives as disclosed in the press releases published in May 2016 and on 19 February 2018, available on www.euronext.com

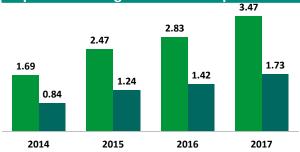
Scope used for the 61-63% EBITDA margin 2019 target of Agility for Growth strategic plan (see press release published on 19 February 2018)

Includes the Euronext Dublin acquisition costs for €2 million, diluting the margin of the new perimeter, including FastMatch, in Q1 2018

FINANCIAL PERFORMANCE SINCE IPO

in €m	2014	2015	2016	2017	2016/17 Var
Listing	61.7	70.5	68.7	84.2	22.6%
Trading revenue	212.0	241.7	220.8	237.9	7.7%
of which Cash trading	165.6	197.2	180.7	190.3	5.3%
of which Derivatives trading	46.4	44.5	40.1	40.3	0.6%
of which Spot FX trading	-	-	-	7.2	n/a
Market data & indices	93.3	99.8	105.7	104.7	-1.0%
Post-trade	57.3	71.7	67.6	71.7	6.0%
Market solutions & other revenue	33.4	34.1	33.0	33.5	1.4%
Other income	0.6	0.7	0.6	0.4	-36.2%
Total revenue and other income	458.5	518.5	496.4	532.3	7.2%
Operational expenses	(267.1)	(234.7)	(212.5)	(234.5)	10.3%
EBITDA	191.4	283.8	283.9	297.8	4.9%
EBITDA margin	41.7%	54.7%	57.2%	55.9%	+121 bps
Depreciation and amortisation	(16.6)	(17.1)	(15.1)	(16.9)	12.2%
Operating profit before exceptional items	208.8	266.8	268.8	280.8	4.5%
Exceptional items	(44.6)	(28.7)	(10.0)	(14.8)	47.3%
Other items	(1.9)	0.5	5.2	45.0	-33.9%
Profit before income tax	162.3	238.6	264.0	311.1	17.8%
Income tax expense	(44.1)	(65.9)	(67.0)	(68.9)	2.9%
Minority interests	-	-	-	(0.9)	n/a
Profit for the year	118.2	172.7	197.0	241.3	22.5%



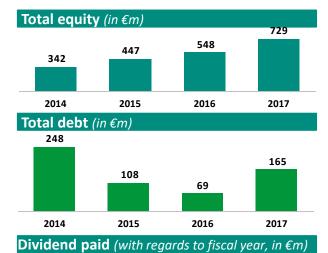






BALANCE SHEET

857.1	749.9	757.5	1,065.6
384.8	265.3	263.7	284.2
241.6	158.6	174.5	187.8
143.2	106.7	89.2	96.4
472.2	484.6	493.8	781.4
151.0	163.2	172.6	266.2
321.3	321.4	321.2	515.1
2014	2015	2016	2017
	321.3 151.0 472.2 143.2 241.6 384.8	321.3 321.4 151.0 163.2 472.2 484.6 143.2 106.7 241.6 158.6 384.8 265.3	321.3 321.4 321.2 151.0 163.2 172.6 472.2 484.6 493.8 143.2 106.7 89.2 241.6 158.6 174.5 384.8 265.3 263.7



Equity and liabilities

<u></u>				
Total equity	341.8	447.2	548.0	729.5
Borrowings	248.4	108.2	69.0	164.7
Other non-current liabilities	49.3	15.8	20.3	46.6
Total non-current liabilities	297.7	124.0	89.3	211.3
Total current liabilities	217.6	178.7	120.2	124.8
Total equity and liabilities	857.1	749.9	757.5	1,065.6







Euronext Investor Toolbox

ADJUSTED EPS DEFINITION

In €m unless stated otherwise	2017	2016
Net Income Reported	241.3	197.0
EPS Reported (€ per share)	3.47	2.83
Intangible assets adj. related to acquisitions (PPA)	- 2.4	-
Exceptional items	- 14.8	- 10.0
Capital gains or losses (LCH SA swap)	40.6	-
Tax related to those items	2.7	1.9
Adjusted for intangible assets related to acquisitions, capital gains or losses		
and exceptional items, incl. tax		
Adj. Net Income	215.2	205.2
Adj. EPS (€ per share)	3.09	2.95

In €m unless stated otherwise	Q2 2018	Q2 2017	H1 2018	H1 2017
Net Income Reported	56.6	53.9	114.0	97.8
EPS Reported (€ per share)	0.81	0.78	1.64	1.41
Intangible assets adj. related to acquisitions (PPA)	- 1.8	-	- 3.3	-
Exceptional items	- 6.2	- 1.4	- 7.2	- 4.5
Tax related to those items	2.0	0.4	2.7	1.2
Adjusted for intangible assets related to acquisitions, capital gains or losses and exceptional items, incl. tax				
Adj. Net Income	62.6	54.9	121.7	101.1
Adj. EPS (€ per share)	0.90	0.79	1.75	1.45



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