

# Vade-Mecum 2026

For companies with shares listed on **Euronext Brussels**  
The main legal obligations from A to Z





This Vade-Mecum is a document addressing selected key topics presented in alphabetical order. It covers most of the texts, positions and recommendations pertaining to the obligations for companies whose equity securities are listed on Euronext Brussels (a regulated market). This information was updated on 19 March 2026 and does not purport to be exhaustive.

# Introduction

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Companies listed on a stock exchange market are subject to various specific requirements which go beyond information obligations. Compliance with such stock exchange matters is a complex and demanding task, entailing a series of legal and regulatory rules.

To guide companies through these legal and regulatory rules, Euronext Brussels and Jones Day Brussels have prepared this “Vade-Mecum”.

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The Vade-Mecum provides an overview of the main legal requirements applicable to a Belgian company after its shares have been admitted to trading on the Euronext Brussels regulated market.

However, please note that the Vade-Mecum does not address the requirements concerning:

- the rules applicable to the first admission to trading of securities on Euronext Brussels (IPO);
- companies whose securities are admitted to trading on the other markets organised by Euronext Brussels, and in particular, multilateral trading facilities (or MTFs) such as Euronext Growth and Euronext Access (see “Unregulated Markets”);

- companies whose debt securities (such as bonds) are admitted to trading on the Euronext Brussels regulated market, but which are not Listed Companies per se;
- companies whose securities are exclusively admitted to trading on a foreign regulated market, even if the company is incorporated under Belgian law.

This Vade-Mecum is published for information purposes only and is non-exhaustive. It is not intended to replace either (i) legal acts, regulatory texts or any other circulars issued by the FSMA as the regulatory authority, or (ii) the Euronext Rule Book, whose provisions are cited for further reference by our readers. Euronext Brussels and Jones Day Brussels are not responsible for any gap or conflict of interpretation between the Vade-Mecum and legal texts. In case of doubt, we invite readers to consult the legal and regulatory texts and, if necessary, to seek assistance from their usual points of contact at Euronext Brussels, the Financial Services and Markets Authority (“FSMA”) or Jones Day Brussels.

# Introduction

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The chapters of this Vade-Mecum have been supplemented with the most relevant measures for Listed Companies, including the numerous ESG initiatives, and provide an overview of the main measures as of the date of its publication.

All terms initially capitalised in this Vade-Mecum are covered in its various chapters.

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A

# Aa | ADDRESSES

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## ADDRESSES

### **Euronext Brussels**

Rue du Marquis 1 / Markiesstraat 1,  
1000 Brussels, Belgium  
Tel. +32(0)2 620 15 00  
euronext.com  
Email: infobrussels@euronext.com

### **FSMA**

Rue du Congrès 12-14 / Congresstraat 12-14,  
1000 Brussels, Belgium  
Tel. +32(0)2 220 52 11 or +32(0)2 220 52 75  
fsma.be/fr/contact  
fsma.be/nl/contact

### **Jones Day**

Rue de la Régence 4 / Regentschapsstraat 4,  
1000 Brussels, Belgium  
Tel. +32(0)2 645 14 11  
jonesday.com/brussels/



# Aa | AUDIT COMMITTEE

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## AUDIT COMMITTEE

Listed companies must have an Audit Committee within their board of directors whose members must have collective competence in the company's field of activity. One member must also have particular accounting and audit skills. The president is appointed by the committee members.

The Audit Committee is composed of non-executive members of the board of directors, at least one of whom is an Independent Director.

Listed Companies which, on a consolidated basis, meet at least two of the following criteria do not need to establish an Audit Committee:

- average number of employees during the relevant financial year of less than 250;
- balance sheet total of less than or equal to € 43,000,000; and
- annual net turnover of less than or equal to € 50,000,000.

In such case, the board of directors shall perform the duties of the Audit Committee, under the condition that at least one of the members is an Independent Director and that, if the company's president is an executive member, the president does not perform the president's duties while the board of directors is performing the duties of the Audit Committee.

The Audit Committee's main tasks are to monitor the process of preparing financial information, the effectiveness of the company's internal control systems and risk management regarding procedures concerning the preparation and processing of accounting and financial information, and to make recommendations to the company's board of directors for appointing the Auditor as well as monitoring and examining the independence of this latter.

In addition, the Audit Committee is also responsible for providing the board of directors with information on the results of the audit of the annual accounts, and explanations on how the audit of the annual accounts has contributed to the integrity of the financial information and the role that the Audit Committee played in this process. If the company has no internal audit function, the need to create one is assessed annually.

# Aa | AUDIT COMMITTEE – AUDITOR

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The Audit Committee meets whenever it deems necessary to properly fulfil its duties and at least four times a year.

As the Audit Committee has a broad view of the Listed Company's systems and processes, it should therefore have a role in overseeing the quality of Non-Financial Information.

Generally speaking, each committee of the Listed Company will play a role in the sustainability reporting and disclosures.

## AUDITOR

Auditors are appointed for a renewable term of three financial years, upon proposal of the board of directors, recommendation of the Audit Committee and after approval by the works council, if applicable. Their mandate expires at the ordinary General Meeting held to approve the financial statements of the third financial year.

The combined total period of the mandate during which an Auditor can certify the annual financial statements is limited to nine years (i.e. three mandates). Exceptions to this limitation are as follows:

- if there is only one Auditor, up to three additional mandates are allowed, if the renewal is granted after a public tender process (i.e., 18 years in total);
- if a board of independent Auditors is appointed, instead of one Auditor, the appointment can be extended by up to five additional mandates (i.e., 24 years in total); and
- in exceptional circumstances, the audit relationship may still be extended by not more than two years, with prior approval from the Belgian Audit Oversight College.

At the end of the Auditor's mandate, there is a cooling-off period of four years during which neither the Auditor, nor, where applicable, any members of the Auditor's network can perform the audit for that same entity.

Additionally, the key audit partners responsible for conducting an audit must rotate after a maximum of six years, followed by a three year cooling-off period during which such partner shall not participate in the audit.

Auditors are subject to incompatibility rules when accepting and carrying out their functions. Auditors

## Aa | AUDITOR

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cannot be appointed as Auditor where they have provided services to a Listed Company relating to the design and implementation of internal control or risk management procedures concerning the preparation and/or audit of financial information in the previous financial year.

During the mandate period, prohibitions and restrictions apply to non-audit services carried out by the Auditor and its worldwide network on behalf of the audited entity, its parent undertaking and its controlled undertakings within the European Union ("EU").

Non-audit services that are not explicitly forbidden may only be performed by the Auditor up to a certain fee cap, provided that the Auditor's independence is not impaired, and subject to the audit committee's approval.

For Listed Companies, the fees for permitted non-audit services cannot exceed 70% of the audit fees. When assessing the fee cap, the fees for due diligence services related to acquisitions are disregarded.

Within a period of two years after termination of their mandate, the Auditors cannot accept a mandate as

director, manager or any other function, neither within the audited entity, nor within any related undertakings.

Pursuant to the CSRD (see "Non-Financial Information"), an Auditor must express an opinion about the compliance of the sustainability reporting based on a limited assurance engagement. Auditors will thus have a key role to play in the quality of reporting Non-Financial Information.



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# Bb | BELGIAN STATE GAZETTE

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## BELGIAN STATE GAZETTE

The Belgian State Gazette (“Moniteur belge” / “Belgisch Staatsblad”) publishes all official acts and notices concerning legal entities. The Gazette is published electronically every business day.

Without prejudice to the other provisions applicable to the publication of notices for General Meetings of Shareholders (notably in the Website of the Listed Company or in media that can reasonably be expected to effectively disseminate information to the public throughout the European Economic Area), Listed Companies are since 3 January 2026 no longer required to publish notices of General Meetings of Shareholders in the Belgian State Gazette and in a national newspaper (see “General Meeting of Shareholders”).

Corporate resolutions requiring publication must be published by extract in the Belgian State Gazette. Publication allows for enforceability of a resolution against third parties. Publication costs must be paid in advance of publication. The publication forms, along with proof of payment, must be filed with the clerk of the competent Enterprise Court, which will also record any amendment to the company’s details in the Crossroads

Databank for Enterprises. Publication of resolutions takes place within 15 days of filing with the Enterprise Court.

The publication forms and all information on payment formalities can be obtained on the Belgian State Gazette website at: [https://justice.belgium.be/fr/moniteur\\_belge](https://justice.belgium.be/fr/moniteur_belge) or [https://justitie.belgium.be/nl/belgisch\\_staatsblad](https://justitie.belgium.be/nl/belgisch_staatsblad).

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# Cc | CALENDAR EURONEXT 2026 – CLOSED PERIOD

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## CALENDAR EURONEXT 2026

The Euronext markets will be opened from Monday to Friday throughout 2026, except on the following days:

- Friday 3 April 2026 (Good Friday);
- Monday 6 April 2026 (Easter Monday);
- Friday 1 May 2026 (Labour Day); and
- Friday 25 December 2026 (Christmas).

Information can also be found at:

[www.euronext.com/trading-calendars-hours](http://www.euronext.com/trading-calendars-hours)

## CLOSED PERIOD

The Market Abuse Regulation (MAR) prohibits any person holding Inside Information from carrying out or attempting to carry out insider trading by acquiring or selling (directly or indirectly, for his own account or for the account of a third party) securities to which this information relates or by cancelling or amending orders previously placed on the Listed Company's securities. Similarly, it is prohibited to recommend that another person engages in insider trading or to induce another person to engage in insider trading or to disclose Inside Information to any other person except in the normal course of a profession or duties.

During a Closed Period of 30 calendar days before the announcement of a year-end report or any interim financial report that the company is required to make public, any Person discharging managerial responsibilities (PDMR) within a Listed Company may not conduct any transactions on his own account or for the account of a third party, directly or indirectly, relating to the shares or debt instruments of the company or to derivatives or other securities linked to them (see "PDMRs").

## Cc | CLOSED PERIOD – CONFLICTS OF INTEREST

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However, this prohibition may be lifted:

- on a case-by-case basis due to the existence of exceptional circumstances, such as severe financial difficulty, which require the immediate sale of shares or financial instruments other than shares; or
- due to the characteristics of the trading involved for transactions made under, or related to, an employee share or saving scheme and employees' schemes concerning financial instruments other than shares, qualification or entitlement of shares and qualifications or entitlements of financial instruments other than shares, or transactions where the beneficial interest in the relevant security does not change.

In addition, since 4 December 2024, the prohibition shall be lifted in the case of transactions or trade activities that do not relate to active investment decisions undertaken by the PDMR, or that result exclusively from external factors or actions of third parties, or that are transactions or trade activities, including the exercise of derivatives, based on predetermined terms.

### CONFLICTS OF INTEREST

Belgian law provides for three different sets of rules for conflicts of interest: (a) conflicts of interest of directors of the company, (b) conflicts of interest within a group of companies, and (c) conflicts of interest of significant shareholders in the context of certain capital increases in cash.

#### *Conflicts of Interest of Directors*

If a director has a direct or indirect proprietary interest (“vermogensrechtelijk belang” / “intérêt de nature patrimoniale”) that conflicts with a decision or transaction to be taken by the board of directors, the director must inform the board of directors before the relevant decision is made or the transaction is entered into. The proprietary interest must be significant, meaning that it has the potential to influence the voting behavior of the director during the meeting of the board of directors.

The Conflict of Interest must be detailed in the minutes of the board of directors' meeting, which in turn must be included in the annual report. The board of directors must describe the context and scope of the decision or transaction and must justify the decision and the

## Cc | CONFLICTS OF INTEREST

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proprietary consequences of the decision for the company. The Auditor must then report on the financial consequences of the relevant decision or transaction.

The Code of Companies and Associations (CCA) provides that conflicted directors are, by law, prohibited from participating in concerned discussions and voting.

The Conflict of Interest procedure does not apply to:

- customary transactions in the company's line of business offered at market conditions; and
- transactions between two companies, one of which directly or indirectly holds at least 95% of the voting rights of the other company (i.e. parent-subsidiary transaction), or between two companies, if 95% of the voting rights of each of them are held by another company.

### ***Intra-group Conflicts of Interest***

A special procedure applies to any decision or operation falling within the competence of the board of directors of a Listed Company, when in relation to a "related party" within the meaning of International Accounting

Standard 24 ("IAS24"), except in certain specific cases. The definition of a related party under IAS24 is wider than under the former regime and includes relationships other than control, such as the exercise of significant influence, membership of key management personnel, family ties between natural persons or associates and joint-ventures.

Specific conflict of interest rules apply to decisions made by Listed Companies concerning:

- relations between the Listed Company and its related parties within the meaning of IAS 24, other than its subsidiaries;
- relations between a subsidiary of the Listed Company and its related parties, other than its subsidiaries; and
- relations between the Listed Company and its subsidiaries, where the company or individual that controls (directly or indirectly) the Listed Company, also has a direct or indirect participation of at least 25% in the subsidiary.

## Cc | CONFLICTS OF INTEREST

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Such decision or operation must be submitted to the assessment of a committee composed of three Independent Directors, assisted by an expert if the committee deems this necessary. The committee draws up a report for the board of directors. The board considers this opinion and must justify why it declines to follow it. The committee's opinion and decision of the board of directors are examined by the Auditor.

All decisions and operations concerning related party transactions shall be publicly announced, at the latest, at the time the decision is made or the operation concluded. This is notably earlier than under the former regime, where such transactions only needed to be published in the next annual report. The public announcement shall contain information about the nature and the identity of the related party, the date and value of the operation, and any other information necessary to assess whether the transaction is fair and reasonable for the company's shareholders.

There is an exemption for de minimis decisions representing less than 1% of the consolidated net assets of the company, but transactions with the same related party must be aggregated over 12-month period when calculating such threshold.

This procedure also applies to decisions of the board of directors of Listed Companies to submit the following to the General Meeting of Shareholders for approval:

- proposals for contribution in kind, including a contribution of universality of goods or branch of activity, by a natural person or a legal person related to the Listed Company; and
- proposals for merger, division, similar transaction or contribution of universality of goods to a party related to the Listed Company.

In addition, for customary transactions with related parties under market conditions, the board must establish an internal procedure for periodically assessing whether these conditions are in fact fulfilled. Excluded from the scope of such internal procedure are remuneration decisions, own shares transactions, interim dividend payments, and capital increases with preferential subscription rights.

### *Conflicts of Interest of Significant Shareholders in the context of certain capital increases in cash*

In the context of a capital increase in cash, when the preferential subscription right is cancelled in favour of one or more specific persons, any significant shareholder ( $\geq 10\%$ ) that is a beneficiary of the capital increase is prohibited from voting on such a decision at the shareholders' meeting or through its representatives on the board of directors.

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### CONVERTIBLE BONDS

A convertible bond is a financial instrument designed as a regular bond, with the specificity that bondholders are usually entitled to convert the bonds into shares of the issuer. The conversion occurs at a price set at the time of the issue of such bond. Usually, the conversion price will be higher compared to the prevailing market price at the time the convertible bond is issued. However, in certain cases, the conversion price is lower than the market price at the time of conversion. In such a scenario, this type of financing entails significant risks for existing shareholders.

In reaction to the increase of convertible bonds issuance

by Listed Companies, on 1 February 2023, the FSMA issued a warning on the risks associated with the issuance of convertible bonds and equivalent equity lines by Listed Companies in need of financing. The FSMA warns of the significant potential impacts of issuing convertible bonds on existing shareholders, mainly: (i) dilution of the existing share capital and (ii) significant negative pressure on the share price.

The FSMA stressed several points that Listed Companies must pay attention to:

- **Responsibility:** directors must think carefully before issuing these instruments and they must be aware of the responsibility they are assuming by doing so.
- **Inside information:** Listed Companies must disclose information to the public in a timely and correct manner, and more specifically, publish any inside information as soon as possible.
- **Report:** when Listed Companies are issuing such convertible bonds to specific persons, whether or not using authorized capital, their board of directors must draw up a report pursuant to article 7:180 CCA. The latter must contain, inter alia, the following

## Cc | CONVERTIBLE BONDS – CORPORATE EVENTS

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elements:

- a clear description of the terms and conditions of the convertible bond;
  - the potential dilution for shareholders according to various scenarios; and
  - an explanation of the objective of this issuance.
- **Transparency:** pursuant to the transparency legislation, if a Listed Company undergoes multiple conversions within a brief timeframe, this will result in corresponding alterations in the total number of voting rights within that period. Consequently, Listed Companies are required to promptly disclose these modifications, either after each share issuance or at the very least, inform the FSMA.
  - **Prospectus:** pursuant to the Prospectus legislation, Listed Companies are obligated to draft a listing prospectus and submit it to the FSMA for approval if the shares arising from the conversion constitute more than 30% (EU Listing Act) of the pre-existing shares over a 12-month duration.

### CORPORATE EVENTS

Each Listed Company must inform Euronext Brussels of corporate or securities events in respect of its shares in order to facilitate the fair, orderly and efficient functioning of the market.

The relevant information shall be provided to Euronext Brussels at least two trading days in advance of the earlier of (i) the public announcement of the timetable for a corporate or securities event or (ii) any such corporate or securities event that impacts the market or the position of the shareholders.

The information includes (without limitation):

- amendments which affect the respective rights of shares;
- any issue or subscription of shares;
- any mandatory reorganisation (e.g. (reverse) stock split), any voluntary reorganisation (e.g. tender offer, rights offer) and any reports on bankruptcy or insolvency situations;
- any securities distribution (e.g. stock dividend, bonus issue) or cash distribution;
- any announcement of coupons or cash dividend non-

payment; and

- any prospectus (or equivalent disclosure document) relating to public offers.

### CORPORATE GOVERNANCE (2020 CORPORATE GOVERNANCE CODE, CORPORATE GOVERNANCE CHARTER, CORPORATE GOVERNANCE STATEMENT)

#### *Definition and legal basis*

Corporate Governance entails a set of rules and practices that determine how companies are directed and controlled. The concept ensures prudent management through several principles that govern the relations between management, the board of directors and shareholders to improve the effectiveness and quality of the company.

In Belgium, the legal basis for Corporate Governance is twofold: the CCA and the 2020 Belgian Corporate Governance Code (the “**2020 Corporate Governance Code**”).

The 2020 Corporate Governance Code applies to Listed Companies incorporated in Belgium and is compulsory for the reporting years beginning on or after 1 January 2020. The 2020 Corporate Governance Code is based on the

“comply or explain” principle: any Listed Company must comply with the principles of the Corporate Governance Code or explain why it deviates from such principles.

Several business success stories reflect that Corporate Governance, built upon principles of transparency and accountability, can lead to strengthening trust, especially regarding investors and other stakeholders, which leads to increased value of the company concerned.

#### *Governance structure (one-tier or two-tier)*

The CCA and the Corporate Governance Code include the option of a two-tier governance structure with a supervisory board and a management board. Companies must make an explicit and informed decision about the governance structure that is most appropriate for them. This decision must be reassessed at least every five years in light of the company’s development and changes to the environment in which it operates.

See also “Audit Committee”, “Gender Diversity”, “Nomination Committee”, “Remuneration of Board Members” and “Remuneration Committee”.



### *Ban*

The CCA introduced in 2024 the establishment of a ban to be appointed on candidate-directors of Listed Companies who have been convicted for certain serious offenses including insider trading, corruption or money laundering.

This professional ban is also applicable to any person (wishing to be) appointed as member of the management board, member of the supervisory board, as well as any person entrusted with the daily management of a Listed Company.

### *Disclosure*

Listed Companies must guarantee appropriate disclosures of their Corporate Governance. In this respect, they should publish and keep a corporate governance charter and a corporate governance statement.

The corporate governance charter, prescribed by the Corporate Governance Code, should reflect the company's structure, the internal policy of the board of directors, the committees, and the executive management. It should also reflect the policy on

transactions and directors, as well as measures taken in order to comply with the Belgian rules on Market Abuse. In addition, the charter should indicate the identity of its major shareholders and a description of their voting and controlling rights. The charter must be published on the company's website.

The corporate governance statement, which is part of the Management Report required by the CCA, includes at least the following information:

- the designation of the 2020 Corporate Governance Code (its application is mandatory by law), as well as an indication of where it may be consulted publicly and, where applicable, relevant information relating to the practices applied by the company that goes beyond the Corporate Governance Code and the legal requirements;
- an indication of the sections of the Corporate Governance Code from which the company:
- derogates and the justification for such derogation;
- a description of the main characteristics of the company's internal control and risk management

systems as part of the financial reporting process;

- the structure of the company's shareholdings;
- specific elements likely to have an impact in the event of a public Take-over Bid;
- the composition and mode of operation of the administrative bodies and their committees; and
- a remuneration report, which must be included in a specific section ("Remuneration of Board Members and other executives").

Further, Listed Companies that, on a consolidated basis, exceed at least two of the following criteria also need to include information on diversity in their corporate governance statement:

- average number of employees during the relevant financial year of 250;
- balance sheet total of € 17,000,000; and
- annual net turnover of € 34,000,000.

The information on diversity includes a description of the diversity policy (e.g., aspects such as age, gender, or educational and professional backgrounds) applicable to the members of the board of directors, the objectives of this diversity policy, the procedures for implementing this policy, the results of this policy during the financial year. If there is no diversity policy, the company must explain the reasons for this absence (comply or explain principle). The description shall in any event include an overview of the efforts made to ensure that at least one third of the members of the board of directors are of a different gender than the other members.

#### ***Corporate Governance Committee's Notes***

The 2020 Corporate Governance Code places an emphasis on sustainable value creation. This entails an explicit focus on the long-term, on responsible behavior at all levels of Listed Companies, and on the sustained consideration of the legitimate interests of stakeholders. More detailed expectations are also set out in terms of diversity, talent development and succession planning, and in relation to the Listed Company's annual reporting on non-financial matters.

In order to help Listed Companies implement this



## CORPORATE GOVERNANCE (2020 CORPORATE GOVERNANCE CODE, CORPORATE GOVERNANCE CHARTER, CORPORATE GOVERNANCE STATEMENT)

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“value creation” principle, the Corporate Governance Committee published an explanatory note on certain elements that are conducive to sustainable value creation (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-sustainable-value-creation](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-sustainable-value-creation)).

Furthermore, principle 10 of the 2020 Corporate Governance Code contains several provisions on public reporting. The Corporate Governance Committee has explained a number of these provisions in an explanatory note, in particular with regard to the level of quality of explanations regarding possible deviations from the provisions of the 2020 Corporate Governance Code and with regard to transparency concerning compliance with the 2020 Corporate Governance Code (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-public-report-regarding-compliance-2020-code](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-public-report-regarding-compliance-2020-code)).

The Corporate Governance Committee has also published explanatory notes concerning the provisions pertaining to:

- independent directors (available here: [corporategovernancecommittee.be/en/explanatory-](https://corporategovernancecommittee.be/en/explanatory-)

[notes-2020-code/independentdirectors](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/independentdirectors));

- relationship agreement (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-relationship-agreement](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-relationship-agreement));
- remuneration (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-regarding-remuneration-non-executive-directors-and](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-regarding-remuneration-non-executive-directors-and)); and
- remuneration reports (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-remuneration-report](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-remuneration-report)).

Additional information about some of these notes are provided below, see “Independent Directors” and “Remuneration of Board Members and other executives”.

### **Gender diversity**

In Listed Companies, at least one-third of the members of the board of directors must be of a different gender to the other members (see “Gender Diversity”).

## **Cc** | CORPORATE GOVERNANCE (2020 CORPORATE GOVERNANCE CODE, CORPORATE GOVERNANCE CHARTER, CORPORATE GOVERNANCE STATEMENT)

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### *Independent Directors*

Independent Directors are an essential component of good corporate governance and generally play a crucial role in protecting small and retail shareholders who are not represented at the company's management. In Listed Companies, at least 3 directors within the board must be Independent Directors (see "Independent Directors").

D

## Dd | DEALS (PRESS RELEASES)

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### DEALS (PRESS RELEASES)

On 7 October 2025, the FSMA published a press release regarding the information disclosed by Listed Companies about transactions or “deals” (investment, divestment, commercial contract, partnership).

In particular, the FSMA invites companies to remain attentive to the need to:

#### ***Conduct an internal assessment of whether a “deal” is significant or not***

In their market communication relating to a deal, Listed Companies must always assess whether their deals are significant, taking into account the definition of Inside Information. If the deal is significant, they must publish this inside information as soon as possible by means of a press release and store it according to the applicable legal requirements. If the deal is not significant, Listed Companies may voluntarily decide to make it public through a press release, although this is not mandatory.

#### ***Ensure that, based on this assessment, the press releases are labelled correctly***

The press release for a significant deal must be labelled “Regulated information – Inside information”. The press release for a non-significant deal should clearly show that, according to the company, the deal does not have a significant impact, and that the text does not give the opposite impression. This may be reflected, for example, in the quantitative data provided or in a qualitative statement specifying that no significant impact from the deal is expected.

#### ***Provide sufficient (financial) data to enable investors to assess the (financial) impact of the deal on the company***

It is the sole responsibility of each company to determine which information is required in the press release to allow investors to assess the impact of the deal on the company in question and to make an informed investment decision. According to the FSMA, including financial data about the deal plays an important role in meeting this requirement. The presence of financial data is in fact a point to which the FSMA pays particular attention in its supervision of the information disclosed by Listed Companies, since investors must be able to understand the impact.

## Dd | DEALS (PRESS RELEASES) – DERIVATIVES

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With regard to inside information, the FSMA recalls the recommendation set out in its circular FSMA 2012\_01 (section 4.2), namely that, in the case of an acquisition or disposal, both the expected effect on the income statement and the transaction price should be mentioned. Reference is also made to FSMA Opinion 2020\_01 concerning information about partnerships in biotech companies.

In principle, the FSMA does not carry out prior control but performs ex-post supervision. When it finds that the information provided in a press release is insufficient, it may suspend the trading of the company's shares pending the publication of a press release containing additional information.

### DERIVATIVES

Euronext can introduce derivatives classes (options or futures) on the shares of a Listed Company. A listing of a Derivative on Euronext brings several benefits for the Listed Company. Derivatives can enhance interest and liquidity in a Listed Company's share.

Moreover, various studies show that a derivative can have a stabilising effect on the underlying share price during the day. Derivatives listed on a company's shares do not

result in additional costs for the company. However, such listings raise matters of particular importance to the organisation and to investors, as set out below.

Derivatives expire several times a year. The standard expiry date is the third Friday of the expiry month (calendar month). If this Friday is a public holiday and the financial markets are closed, the last trading day is the third Thursday of the expiry month. The month and date of expiration are published by Euronext Brussels on its website.

The price of a derivative (options and futures) is based on the following elements:

- underlying share price;
- volatility;
- interest rate;
- dividend; and
- lifetime of the contract.

A change in one of the above factors will affect the derivative's price. As a rule, the way a Listed Company (for

which Euronext Brussels has created derivatives on its shares) discloses such change to the markets is of critical importance for the pricing of the derivatives, given the impact on price at the moment that the change is announced. To protect investors, it is thus important that a Listed Company avoids, as much as possible:

- announcing (high impact) Corporate Events with price-sensitive information at the expiry date of an option or at a date very close to the expiry date;
- scheduling an annual General Meeting of Shareholders or any other important event at a date very close to the expiry date of an option; and
- postponing the payment date of a Dividend (originally scheduled before the expiry date of an option) to a date after the expiry date; more particularly, the Dividend policy of the Listed Company must be unambiguous, and it is important to communicate immediately and clearly (to Euronext and to the public) any changes in the dividend calendar.

## DIVIDENDS, COUPON DETACHMENT AND RECORD DATE

### *Type of Dividends*

There are three types of Dividends under Belgian law:

- the annual dividend is approved by the General Meeting of Shareholders at the time it approves the annual accounts;
- the intermediate dividend (“tussentijds dividend” / “dividende intercalaire”) is also approved by the shareholders, at an extraordinary shareholders’ meeting, and on the basis of profits reserved or carried forward in accordance with the approved annual accounts of the previous financial year; and
- the board of directors can grant an interim dividend (“interimdividend” / “acompte sur dividende”) only if it is authorized under the articles of association and subject to several legal conditions. The interim dividend is based on either (i) profits of the current financial year, i.e. on interim accounts not yet approved by the shareholders, or on (ii) profits of the previous financial year, if the corresponding annual accounts have yet to be approved. Moreover, under the CCA, the granting of an interim dividend will

## **Dd** | DIVIDENDS, COUPON DETACHMENT AND RECORD DATE

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be feasible throughout the financial year and at a frequency that is freely determined.

### **Key dates in case of payment of Dividends**

A Listed Company must be aware of the impact that an announcement in its policy of distribution of dividends or of the date of distribution thereof may have on the price of the share, but also on the value of the Derivatives linked to it.

The calendar to be complied with in case of a payment of a dividend hinges on three key dates:

#### ▪ **Ex-Date**

The Ex-Date is the date from which Euronext Brussels adjusts the opening price of the share by deducting the amount of the dividend from the last closing price of the share. Therefore, the value of the share reflects immediately at the opening of the trading the fact that the share does not give anymore any right to the dividend.

#### ▪ **Record Date**

The Record Date is the date on the evening of which Euroclear stops the positions giving right to the dividend. Because the transactions carried out on the Euronext

trading platform are settled after 2 days by the clearing entity Euroclear, the Record Date falls 1 day after the Ex-Date. Hence, if T is the last day where the share is traded CUM dividend, the Record Date is T+2 (close of business).

#### ▪ **Payment Date**

The Payment Date is the date on which the payment is actually made. Although the company may choose the date of the payment, it is advised that the Payment Date falls as soon as possible after the Record Date, preferably the next day.

#### ▪ **Publication**

Listed Companies are strongly advised to publish without delay detailed information on the payment of a dividend (including an interim dividend), namely the suggested amount, the ex-date, the payment date and, if there is one, the suggested record date, and to confirm, after the corporate decision, the information relating to the approval of the dividend via a press release.

Listed Companies must also provide the Euronext Market

# Dd | DIVIDENDS, COUPON DETACHMENT AND RECORD DATE

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Services(EMS) Corporate Actions team, at least two trading days before the ex-date of the dividend, with two copies of the Euroclear Settlement for Euronext-zone Securities (“ESES”) common corporate actions form (one signed PDF and one Excel file). They should select “Mandatory Cash distribution” as Corporate Action type.

It is also recommended that they clearly communicate to Euronext Brussels any change in their calendar of distribution of dividends as soon as possible.

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T-1	T	T+1	T+2	T+3
Last day to communicate Information to Euronext Brussels and publication of the notice of Euronext Brussels announcing the allocation of a dividend.	Last trading day of the Share CUM dividend.	<b>Ex-Date</b> Euronext Brussels mentions at the opening of the trading that the share does not give the right to any dividend anymore: the share is EX dividend.	<b>Record Date</b> All the transactions relating to the share CUM dividend made on day T are settled. Euroclear records the positions giving right to the dividend.	<b>Payment Date</b> The dividend is effectively paid to the beneficiaries.

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# Dd | DOUBLE-VOTING RIGHT – DUE DILIGENCE

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## DOUBLE-VOTING RIGHT

The CCA introduces the possibility of Double-Voting Rights for “loyal” shareholders, i.e. shareholders holding registered shares in Listed Companies for an uninterrupted period of at least two years. The two-year timeframe begins to run from the date of registration of the shares. However, the Double-Voting Right does not apply automatically. Indeed, the possibility to grant Double-Voting Rights to shareholders must be expressly provided for in the company’s articles of association following a formal decision of the shareholders taken by a special majority of two-thirds of the votes present or represented (by contrast, ordinarily, amendments to the articles of association require a majority of 75%).

If the registered shares become dematerialised or if the shareholder decides to transfer its shares, the Double-Voting Right no longer applies, with some exceptions such as a transfer of shares to affiliates or heirs. In the event of a change in control over the legal entity that holds the shares, such entity loses its Double-Voting Right as well.

It must be noted that the introduction of Double-Voting Rights has an impact on the publication of Major Holdings.

However, the Double-Voting Right is not considered when calculating the threshold set for mandatory Take-over Bids.

The introduction of Multiple Voting Rights for Listed Companies is currently being discussed at Belgian level (see “Multiple Voting Rights”).

## DUE DILIGENCE

### ***Corporate Sustainability Due Diligence Directive***

On 25 July 2024, the Directive on Corporate Sustainability Due Diligence (“CSDDD”) entered into force. The aim of this Directive is to foster sustainable and responsible corporate behavior in companies’ operations and across their global value chains. The new rules ensure that companies in scope identify and address adverse human rights and environmental impacts of their actions inside and outside Europe.

The CSDDD applies to all Listed Companies with more than 1,000 employees and a net worldwide turnover exceeding EUR 450 million in the last financial year. It only applies to those Listed Companies that meet these criteria for two consecutive financial years.

# Dd | DUE DILIGENCE

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The CSDDD's core obligations require in-scope companies to:

- adopt a 'risk-based' approach to human rights and environmental due diligence (Article 5);
- integrate due diligence into all relevant policies and risk management systems (Article 7);
- identify and assess actual or potential adverse impacts, and, where necessary, prioritise potential and actual adverse impacts (Articles 8 and 9);
- prevent and (where not possible or immediately possible) mitigate potential adverse impacts; and bring actual adverse impacts to an end and minimise their extent (Articles 10 and 11);
- provide remediation for actual adverse impacts (Article 12);
- carry out meaningful stakeholder engagement (Article 13);
- establish and maintain a notification mechanism and complaints procedure (Article 14);
- monitor the effectiveness of due diligence policy and measures (Article 15);

- publicly communicate on due diligence (Article 16);
- adopting and putting into effect a climate transition plan (Article 22); and
- designate an authorised representative (Article 23).

The transposition deadline and the first phase of the entry into force of the CSDDD have been postponed by one year after the entry into force of the Stop-the-Clock Directive (see "Omnibus Package") on 17 April 2025.

As a result, the CSDDD must be transposed by Member States into national law by 26 July 2027. This deadline will be postponed to 26 July 2028 with the entry into force of the directive amending the scope of, and the obligations under, the CSRD and CSDDD as part of the Omnibus Package (see below).

These new rules will become applicable to companies according to the following staggered timeline, to enable them to prepare:

NET TURNOVER THRESHOLD	NUMBER OF EMPLOYEES	DATE OF APPLICATION FOR COMPANIES
EUR 900 m (global)	3,000	26 July 2028
EUR 450 m (global)	1,000	26 July 2029

Following the adoption of Directive (EU) 2026/470 of 24 February 2026 simplifying the CSRD and the CSDDD as regards sustainability reporting and due diligence requirements (see "Omnibus Package"), the CSDDD will be amended as follows (upon entry into force of that Directive):

- the CSDDD will only apply to Listed Companies employing on average over 5,000 employees and with a net annual turnover of over EUR 1.5 billion;
- Listed Companies having to comply with the CSDDD will be required to adopt a risk-based approach and should refrain from requiring unnecessary information from out-of-scope companies;
- the CSDDD's requirement to establish a transition

plan to make business models compatible with the Paris Agreement will be abolished;

- the obligation to terminate a business relationship when other follow-up measures cannot reasonably be expected to prevent or resolve/minimise an impact will be removed. However, individual Member States may still choose to include this obligation in their national legislation;
- stakeholders will no longer be required to be consulted on the decision to suspend (or terminate, where Member States still opt for this) a business relationship and on the qualitative and quantitative indicators for the periodic review of the due diligence policy;

## Dd | DUE DILIGENCE

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- instead of annually, the periodic review of due diligence policies will be mandatory every five years, unless there are significant changes or there are reasonable grounds to suspect that the current due diligence policy is no longer adequate;
- instead of 5%, violations of the CSDDD may now lead to fines of up to 3% of a company's net worldwide turnover;
- the EU-harmonized civil liability regime will be removed, with liability instead to be mainly governed by national law;
- the CSDDD's transposition deadline will be postponed by one year, to 26 July 2028, meaning that covered Listed Companies will have to comply with the new rules by 26 July 2029. In addition, the obligation to publish annual statements on due diligence matters will apply to financial years starting on or after 1 January 2030.



## eCORPORATE

Listed companies must transmit certain information to the FSMA. This submission must take place at the time the information is published.

### ***Procedure for transmission***

The FSMA provides Listed Companies with a secure communication platform (portal [ecorporate.fsma.be](https://ecorporate.fsma.be)) that allows the exchange of information with listed companies on an ongoing basis.

Listed Companies must ensure that information made public (communicated to press agencies, newspapers and other media or distributed via investor mailing lists) is reported both online and by email, as follows:

- by uploading to eCorporate (in all language versions) no later than the time of its publication; and
- by email to [info.fin@fsma.be](mailto:info.fin@fsma.be), copying in cc. the individual email address of the FSMA employee in charge of the file.

Listed Companies that are uploading a document available in multiple languages must ensure that they upload each language version of the document along with any associated annexes.

Listed Companies releasing information that is also subject of a press release must include the press release as an attachment.

When Regulated Information is transmitted to the FSMA via the eCorporate platform, it is automatically made available to the public through the STORI website.

### ***Access to eCorporate***

Three types of entities have access to this interface (and the information contained therein): (i) the FSMA, (ii) Listed Companies (through a designated Company Administrator), and (iii) their Auditor. The eCorporate portal provides Listed Companies with a clear overview of their reporting obligations together with the transmission deadlines.

Listed Companies must designate an administrator for managing and accessing the information exchanged between them and the FSMA. Listed Companies are required to communicate the contact details of the their administrator (surname, first name, email address, and function within the company) by email to [eCorporate.fin@fsma.be](mailto:eCorporate.fin@fsma.be).

## *Documents to transmit through eCorporate:*

The frequency at which documents need to be sent to the FSMA via the eCorporate platform depends on the type of document. These include:

- documents that must be sent periodically (annually or half-yearly);
- documents to be communicated occasionally, generally linked to the occurrence of an event to be brought to the attention of the FSMA (Inside Information, for example); and
- documents to be communicated on an ongoing basis, i.e. those whose update (periodic or occasional) must be immediately reported to the FSMA.

In addition to the Regulated Information, certain non-regulated information as well as the Auditor's report (periodic or special) must be provided.

### ▪ **Periodic reporting (Regulated Information)**

- annual financial report in the ESEF Format;

- annual announcement (optional);
- half-yearly financial report;
- quarterly information (optional);
- report on payments to governments (where relevant);
- notice of ordinary General Meeting;
- minutes of General Meetings; and
- sustainability report (where relevant, i.e., when non-financial statement is drafted in a separate report).

### ▪ **Ongoing reporting (Regulated Information)**

- announcement of dividend or payment of interest;
- inside information;
- announcement of a share repurchase;

- announcement of share selling;
  - announcement of a notification of major shareholding;
  - announcement of a notification of major shareholding (own shares);
  - announcement of a change in the denominator or in the thresholds;
  - notice of extraordinary General Meeting;
  - minutes of extraordinary General Meetings;
  - change in the rights of holders of securities;
  - information regarding the home Member State; and
  - special report drawn up in relation to authorised capital.
- **Continuous reporting (non Regulated Information)**
    - other occasional announcements (e.g., commercially-oriented announcement) (optional);
    - updates pursuant to Article 74 Takeover Law;
    - articles of association (most recent and coordinated version);
    - corporate governance charter; and
    - reporting on share repurchases.
  - Auditor reporting
    - auditor's reporting (periodic and special reports) (uploaded by the Auditor).

Any new documents that the FSMA expects to receive through eCorporate will be added to the list on the FSMA website.

## *FSMA Communications*

On the 7 June 2023, the FSMA pointed out several points concerning the publication and storage of information disclosed by issuers (document available on [fsma.be/fr/obligations-en-matiere-dinformation](https://fsma.be/fr/obligations-en-matiere-dinformation) [fsma.be/nl/informatieverplichtingen](https://fsma.be/nl/informatieverplichtingen)).

On 23 May 2025, the FSMA analysed how promptly Listed Companies submit their regulated information (document available on <https://www.fsma.be/en/news/transmission-regulated-information-listed-companies>). FSMA reminds Listed Companies that they must constantly ensure compliance with their legal obligation to transmit their Regulated Information to the FSMA via the eCorporate platform. This transmission must take place immediately at the time of publication.

If the FSMA finds significant and/or systematic shortcomings in certain companies, it will take the necessary measures.

## EMBARGO

In order to respect the rules of equal treatment of investors, Listed Companies frequently use the “Embargo” technique, whereby a press release is sent to the media

during market opening hours, but they are requested to disclose the information that it contains only after a certain time, usually after the markets have closed.

As Listed Companies are accountable for their own financial communication, compliance with the Embargo is their responsibility. Therefore, to avoid any violation of the Embargo, the FSMA recommends that Listed Companies take the following precautions when using this technique:

- the use of Embargo is not authorised with respect to Inside Information;
- press releases under Embargo should preferably be addressed exclusively to the media or journalists with whom the Listed Company has established a certain relationship of trust. Under no circumstances should these press releases be sent to financial analysts or other market participants;
- these press releases must be sent simultaneously to the FSMA by email at [info.fin@fsma.be](mailto:info.fin@fsma.be) in order to enable the financial authority to verify whether the Embargo is actually respected by the media concerned;

# Ee | EMBARGO – ESEF FORMAT

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- all pages of the press releases transmitted under Embargo, in all language versions, as well as any emails, faxes or letters accompanying or covering them, must explicitly include the term “Embargo” and the date and time of its expiry;
- similar instructions apply if the information under Embargo is transmitted at a press conference:
  - no financial analyst or other market participant may attend such press conferences; and
  - the journalists present must be informed, both orally and in the written material distributed to them, that such transmitted information is under Embargo.

These precautionary measures should ensure that the Embargo is enforced as effectively as possible, but this does not rule out the possibility of a breach of an Embargo. Any Listed Company that becomes aware of a violation of the Embargo is therefore requested to notify the FSMA as soon as possible on +32(0)2 220 59 00 so that the FSMA can take the necessary measures to ensure market transparency and equal treatment of market participants.

## ESEF FORMAT

- Companies listed on a regulated market generally upload their annual financial report in PDF format. This has changed with the introduction of ESEF. ESEF is a new reporting format that requires the use of XHTML in order for information to be findable, comparable and machine-readable in digital formats. Since 2022, Listed Companies are required to use the ESEF reporting format for the preparation and publication of their annual financial reports.

Filers must take into account, among others, the following technical and practical aspects:

- annual financial reports that do not include consolidated financial statements must be uploaded in the form of an XHTML file;
- annual financial reports that do include IFRS consolidated financial statements must be uploaded in the form of a ZIP reporting package (containing a single XHTML file);
- the size of the uploaded files must not exceed 50 MB. The main document filed must be in ESEF format;

## Ee | ESEF FORMAT

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- to remain compliant with the obligation to make the annual financial report available also as a brochure, the FSMA recommends that a PDF file should always be uploaded too, but only as an annex to the ESEF main document; and
- when issuers also present their annual financial report in formats other than ESEF, those documents must always refer explicitly to the ESEF-prepared official document.

The eCorporate platform has been updated in order to enable the filing of financial reports in ESEF format. The eCorporate software will perform several technical checks on the uploaded annual financial reports. At the end of the process, a validation results file presenting the results of these technical validations will be made available to the filer. Please note that the validation results file gives no guarantee that the annual financial report is fully compliant with the ESEF Regulation.

A FAQ document related to the ESEF Format and eCorporate platform has been issued by the FSMA (available on [fsma.be/fr/obligations-en-matiere-dinformation](https://fsma.be/fr/obligations-en-matiere-dinformation)).





# Ff | FORM OF THE COMPANIES

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## FORM OF THE COMPANIES

The CCA has reduced the number of Belgian company forms to the following four:

(i) partnership (société simple / maatschap), (ii) limited liability company (société à responsabilité limitée / besloten vennootschap), (iii) cooperative company (société cooperative / coöperatieve vennootschap), and (iv) public limited liability company (société anonyme / naamloze vennootschap).

A Listed Company must be organized as either a public limited company (most frequent) or a limited liability company.

## FORM OF THE SHARES

The shares of a Listed Company can be registered or dematerialised (kept in electronic form), at the choice of the shareholder.

The ownership of a registered share is established by registration of the shareholder's identity in the shareholders' register kept at the company's registered

office. The board of directors may decide that the register shall be kept in electronic form.

The dematerialised share is represented by a book entry, in the name of its owner or holder, at an approved account holder or at a clearing house. It can be transmitted by transfer from one account to another. The owner of dematerialised securities can prove ownership simply by producing a certificate established by the approved account holder or the clearing house, certifying the number of shares registered in the owner's name. The number of dematerialised securities in circulation at any time shall be recorded, by category of securities, in the shareholders' register in the name of the approved account holder or the clearing house.

Holders of shares may, at any time, request the conversion of their shares from one form to another form.

Only registered shares can benefit from a double-voting right (see "Double-Voting Right").

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## GENDER DIVERSITY

### CCA

From the first day of the sixth financial year following the first admission of company's shares to listing on Euronext Brussels, at least one-third of the members of the Listed Company's board of directors must be of a different gender than the majority of directors. This number is rounded to the nearest whole number. Accordingly, if a Listed Company has 8, 9 or 10 directors, it must have at least 3 directors of the non-majority gender.

When a director is a legal entity, the gender of its permanent representative is considered. Failure to comply with this diversity requirement within the board of directors may result in nullity of the appointment of directors of the over-represented gender and suspension for all directors of the benefits related to their mandate until the board's composition complies with the gender diversity requirements.

### ***Directive on improving the gender balance among directors of Listed Companies***

On 22 November 2022, the European Parliament approved a Directive improving the gender balance among directors

of Listed Companies. According to the Directive, as from 1 July 2026, at least 40% of non-executive directors or 33% of all directors (executive and non-executive) of large Listed Companies (i.e., within the meaning of this Directive, companies employing more than 250 persons and having an annual turnover exceeding € 50 million or an annual balance sheet total exceeding € 43 million) must be of the under-represented gender.

Member States should have transposed the directive by 28 December 2024 at the latest. At the time the Vade-Mecum was finalised, no Belgian transposition law had been published.

## GENERAL MEETING OF SHAREHOLDERS

The rules pertaining to meeting notices and to the right for shareholders to add items to the agenda, to submit draft resolutions or to ask questions are mentioned in the annual timetable below.

### ***Quorum and majority***

There is no legal quorum for ordinary General Meetings. The minimum percentage of shareholders who must attend the ordinary General Meetings is determined by the articles of association. The CCA only provides for a

# Gg | GENERAL MEETING OF SHAREHOLDERS

50% quorum for extraordinary General Meetings. If the minimum quorum determined by law or the articles of association is not reached, a second meeting, with the same agenda, must be convened and will be deemed to be validly constituted, irrespective of the number of

shareholders present or represented.

The board of directors must convene a General Meeting within three weeks upon the request of shareholders representing one-tenth of the share capital.

ORDINARY MEETING*		EXTRAORDINARY MEETING
Quorum first notice	Determined by the articles of association	50%
Quorum second notice	None	None
Majority	50%	<ul style="list-style-type: none"> <li>Change of articles of association: 3/4 of the votes (however, only 2/3 of the votes are required to introduce the Double-Voting Right).</li> <li>Change of purpose clause: 4/5 of the votes.</li> <li>Change of the rights attached to the shares: 3/4 in each class of shares.</li> </ul>

(\*) The ordinary General Meeting of Shareholders is the mandatory annual meeting held to approve the annual financial statements (and the consolidated financial statements, if any), review the Management Report and

the audit report, decide on the allocation of the results, grant discharge from liability to each director individually and to the Auditor and, when applicable, to (re-)appoint the directors and/or the Auditor.

## *Notice of general meetings*

The notice convening the General Meeting of Shareholders must be published at least 30 calendar days in advance. The notice period for the second meeting can be reduced from 30 to 17 calendar days, provided that the date of the second meeting is already mentioned in the notice for the first meeting.

The notice convening the General Meeting of Shareholders must contain the following elements:

- Conditions of admission to a General Meeting

The notice must contain a precise description of the formalities to be fulfilled in order to be admitted to a General Meeting and to exercise voting rights. It must include the mandatory record date, which is the fourteenth day prior to the meeting at 24:00 (CET) and mention that only those who are shareholders on the record date have the right to participate in the meeting. It must also indicate that shareholders who intend to participate in a meeting must inform the company at least six days before the meeting.

- Right for shareholders to add items to the agenda and to submit draft resolutions at General Meetings

The notice must indicate the deadline for submitting new agenda items or proposed resolutions to the company and the date on which the updated agenda will be published (or at least indicate where this information can be obtained).

- Right for shareholders to ask questions

The notice must include information about the right of shareholders to ask questions at the meeting or, in writing, before the meeting, including the date by which the questions must be submitted in writing to the company, which cannot be later than the sixth day before the General Meeting.

- The right to vote by proxy

The notice must mention the right to vote by proxy and describe the applicable procedures.

- Documentation

## Gg | GENERAL MEETING OF SHAREHOLDERS

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The notice must include both the address where the documents with respect to the General Meeting can be obtained and the address of the website where all legally required information is made available.

- The agenda

In addition to the items to be discussed during the General Meeting, the agenda of Listed Companies must also include, as a specific item, the additional following elements:

- proposals for decisions;
- proposal of the Audit Committee on the appointments of the Auditor; and
- approval of the remuneration report.

Since 3 January 2026, the obligation to publish notices of General Meetings of Listed Companies in the Belgian State Gazette and in a national press has been abolished. However, the requirement that the notice must be published in media that can reasonably be expected to effectively disseminate the information to the public throughout the European Economic Area and that are

accessible quickly and without discrimination remains in place. In addition, the notice must also be published on the company's website.

### *List of reports to be submitted to the ordinary General Meeting of Shareholders*

- The Management Report of the board of directors on the annual financial statements (including a corporate governance statement and the remuneration report of the remuneration committee), and the Management Report on the consolidated financial statements, if applicable.
- The Auditor's report on the annual financial statements and report on the consolidated financial statements, if applicable.
- The remuneration report of the Remuneration Committee.

### *Timetable for the ordinary General Meeting of Shareholders*

Example for a company closing its financial year on 31 December.

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
31 December	End of financial year (Closing Date).
Prior to audit committee meeting	Statement by the Auditor to the Audit Committee, including: <ul style="list-style-type: none"><li>▪ confirmation of independence; and</li><li>▪ list of authorised non-audit tasks performed.</li></ul>
Prior to board meeting	Meeting of the Audit Committee, including: <ul style="list-style-type: none"><li>▪ oversight of financial reporting;</li><li>▪ oversight of efficiency of internal controls and risk oversight;</li><li>▪ oversight of efficiency of internal audit;</li><li>▪ monitoring auditing of the annual financial statements (and consolidated financial statements, if applicable);</li><li>▪ oversight of independence of the Auditor (especially in view of non-audit services performed); and</li><li>▪ recommendation regarding the (re)appointment of the Auditor (if applicable).</li></ul>

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
Prior to board meeting	<p>Meeting of the Remuneration Committee (or board deliberating as a remuneration committee), including:</p> <ul style="list-style-type: none"><li>▪ recommendations on remuneration policy for directors and senior management;</li><li>▪ recommendations on individual remuneration of directors and senior management; and</li><li>▪ preparation of remuneration report to be included in annual management report.</li></ul>

Before D-45

Meeting of the board of directors:

- prepare annual financial statements (and consolidated financial statements, if applicable);
- prepare management report on annual financial statements (and on consolidated financial statements, if applicable);
- prepare report of payments made to governments (applies only to undertakings active in the extractive industry or logging of primary forests);

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
Before D-45	<ul style="list-style-type: none"> <li>▪ determination of agenda of General Meeting;</li> <li>▪ preparing notice and proxies for General Meeting; and</li> <li>▪ proposal to the works council regarding (re)appointment of the Auditor (if applicable).</li> </ul>
56   No later than D-45	Provide annual financial statements (and consolidated financial statements, if applicable), management report on financial statements and management report on consolidated financial statements, if applicable, to the Auditor.
No later than D-30 (Minimum 30 days before General Meeting and minimum 15 days before works council meeting)	Audit report on annual financial statements and audit report on consolidated financial statements, if applicable.
Minimum 15 days before works council meeting	Provide annual information to works council.

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
No later than D-30	Publication of notice in (i) such media as may reasonably be relied upon for effective dissemination of information to the public throughout the EU and (ii) on company website.
No later than D-30 (On same date as publication of notice referred to above)	Documents to be made available at registered office of the company: <ul style="list-style-type: none"><li>▪ annual financial statements and consolidated financial statements, if applicable;</li><li>▪ management report on annual financial statements and management report on consolidated financial statements, if applicable; and</li><li>▪ auditor's report on annual financial statements and audit report on consolidated financial statements, if applicable.</li></ul>
No later than D-30 (On same date as publication of notice referred to above)	Documents to be made available at registered office of the company: <ul style="list-style-type: none"><li>▪ notice;</li><li>▪ total number of shares and voting rights upon date of the notice;</li><li>▪ all documents to be presented to General Meeting;</li><li>▪ a proposed decision for each item of the agenda;</li></ul>

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
<p>No later than D-30 (On same date as publication of notice referred to above)</p>	<ul style="list-style-type: none"> <li>▪ forms to be used to vote by correspondence and by proxy; and</li> <li>▪ description of procedure for distance voting.</li> </ul> <p>These documents must remain available on the website for five years after relevant General Meeting.</p>
<p>Before the General Meeting</p>	<p>Meeting of the works council (if applicable):</p> <ul style="list-style-type: none"> <li>▪ discussion of annual information; and</li> <li>▪ recommendation regarding (re)appointment of the Auditor (if applicable).</li> </ul>
<p>D-22</p>	<p>Final date for a shareholder holding minimum 3% of the shares to file written request to add new agenda items or propose resolutions to General Meeting.</p>
<p>D-20 (Within 48 hours of receipt of a request to add new agenda items)</p>	<p>Acknowledgement of receipt of request to add new agenda items or to propose resolutions.</p>

## Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
D-15	If applicable, publication of updated agenda, including new items and proposed resolutions in (i) the Belgian State Gazette, (ii) such media as may reasonably be relied upon for effective dissemination of information to the public throughout the EU and (iii) a national newspaper.
D-15	Updated agenda and proxies for General Meeting to be made available on the company website.
D-14 at midnight (14 days before General Meeting)	Record date.  The record date is the date on which an investor must be holding shares in order to be entitled to participate in a General Meeting and to vote in respect of his/her shares.
D-6 (From publication of the notice until no later than D-6)	Right for shareholders to ask written questions to the directors and Auditor. Questions will be answered at the General Meeting.
D-6 (Between record date and no later than 6 days before General Meeting)	Mandatory confirmation of participation in General Meeting by the shareholders and delivery of attestation confirming their shareholder status on the record date.

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
D-6 (Between record date and no later than 6 days before General Meeting)	Proxies from shareholders who will be represented at the General Meeting must reach the company by post or by email.
D-6 (Between record date and no later than 6 days before General Meeting)	Final date for vote by correspondence.
D-1 (Between record date and no later than the day before General Meeting)	Final date for vote by electronic means.
Before the D-Day	For each shareholder, upon confirmation of attendance at the General Meeting, registration of name, address, number of shares held and description of documents confirming shareholding in a special register established for this purpose by the board of directors.

# Gg | GENERAL MEETING OF SHAREHOLDERS

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Due date	Activity
D-day (Date provided for in the articles of association, within 6 months of Closing Date)	General meeting of shareholders: <ul style="list-style-type: none"><li>▪ approval of annual financial statements;</li><li>▪ acknowledgement of consolidated financial statements (if applicable);</li><li>▪ discharge from liability for each director and the Auditor; and</li><li>▪ reappointment of directors and Auditor (if applicable).</li></ul>
D+15	Publication of voting result for each resolution of General Meeting on the company website.
Within 30 days of approval	Filing annual financial statements (and consolidated financial statements, if applicable) with the National Bank of Belgium.
D+5 years	Documents and information about General Meeting can be removed from the company website.

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## *Remote General Meetings*

Listed Companies can hold remote shareholders General Meetings without specific authorisation in their articles of association. However, even if the shareholders' meeting is organised remotely, companies must simultaneously hold a physical meeting.

If the board of directors makes use of this possibility, the means of electronic communication used must enable:

- (i) the company to verify the quality and identity of the shareholders;
- (ii) the shareholders to be directly, simultaneously and continuously informed of the discussions at the meeting and to exercise their voting rights;
- (iii) the shareholders to participate in the deliberations and exercise their right to ask questions.

The notice convening the General Meeting must contain a clear and precise description of the process for remote participation in the meeting. If the company has a website, such procedure must be made available on the website to those entitled to participate to the General

Meeting.

The minutes of the General Meeting must mention any technical problems and incidents which prevented or disrupted remote participation in the General Meeting or voting.

Members of the board of directors and the Auditor, if there is one, are permitted to participate remotely in the General Meeting. However, officers (chairman and, if applicable, secretary(s) and scrutineer(s)) must be physically present at the place where the General Meeting is held. These are the persons who must sign the minutes of the General Meeting and who take responsibility, on behalf of the company, for the validity of the composition of the meeting in which the shareholders can participate remotely.

## *Written General Meeting*

Another way to avoid physical meetings is the "Written General Meeting". This is not to be confused with the Remote General Meeting, since in a Written General Meeting no discussion or concertation is possible. Shareholders can take decisions at the General

## Gg | GENERAL MEETING OF SHAREHOLDERS

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Meeting through unanimous written resolutions of the members. This method is open to all General Meetings resolutions except amendments to the articles of association.

However, Written General Meetings are unlikely to take place in Listed Companies for obvious reasons (unanimity might be difficult to reach with a large number of shareholders and signatures difficult to collect).

### *Minutes of General Meetings*

Listed Companies must make public the minutes of General Meetings within 15 days of the General Meeting. Minutes of General Meetings are Regulated Information and must be disclosed accordingly.







## IDENTIFICATION OF SHAREHOLDERS, TRANSMISSION OF INFORMATION AND FACILITATION OF THE EXERCISE OF SHAREHOLDERS' RIGHTS

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### IDENTIFICATION OF SHAREHOLDERS, TRANSMISSION OF INFORMATION AND FACILITATION OF THE EXERCISE OF SHAREHOLDERS' RIGHTS

Listed Companies have the right to identify their shareholders, without any minimal threshold applicable.

Upon request of the Listed Company, intermediaries (such as investment firms, credit institutions or central securities depositories) must provide without delay the following information enabling the identity of shareholders to be established:

- the name of the shareholders and their contact details, including the full address and, where applicable, the email address, and, in the case of legal entities, their register number or, in the absence of such number, their unique identifier, such as the legal entity identifier;
- the number of shares held; and
- only if required by the company, the classes of shares held and the date since which the shares have been held.

In addition, unless such information is directly sent by the company to its shareholders, the company must provide to intermediaries which will then transmit to shareholders:

- the information which the company is required to provide to the shareholders, to enable the shareholders to exercise the rights deriving from their shares, and which is addressed to all the shareholders of that class; or
- a notice indicating where on the company's website such information can be found.

Intermediaries must promptly forward to the company the information given by the shareholders with respect to the exercise of the rights arising from their shares.

Intermediaries must facilitate the exercise of shareholders' rights, including the right to participate and vote at shareholders' meetings, by enabling the shareholder (or a third party appointed by the shareholder) to exercise the rights itself or by exercising the rights upon the explicit authorisation and instruction of the shareholder and in the interest of the shareholder.

## **ii** | INDEPENDENT DIRECTOR

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### INDEPENDENT DIRECTOR

Since April 2024, the CCA explicitly requires Listed Companies to have at least 3 Independent Directors within their board of directors. Failure to comply with this requirement within the board of directors may result in suspension for all directors of the benefits related to their mandate until the board's composition comply with the minimum number of Independent Directors.

The CCA provides a general definition of an independent director according to which a director of a Listed Company is considered independent if he or she does not have a relationship with the company or a significant shareholder of the company that is likely to compromise his or her independence. If the director is a legal person, independence must be assessed both in respect of the legal person and that person's permanent representative.

To assess whether a director is independent, the CCA specifies that at least the criteria established by the 2020 Corporate Governance Code applies.

When the board of directors presents the candidacy of an independent director to the annual General Meeting of Shareholders, it expressly confirms that it has no indication of any factor that might cast doubt on the independence. Also, where the board of directors submits to the General Meeting of Shareholders the candidacy of an independent director whose independence may be in doubt, it shall explain such indication(s) and set out the reasons which lead it to consider that the candidate is indeed independent within the meaning of CCA.

According to the 2020 Corporate Governance Code, the board of directors should comprise a majority of non-executive directors. Also, under the CCA and the 2020 Corporate Governance Code, the specialised committees that are set up within the board should be composed of a minimum number of Independent Directors. In addition, any intra-group conflict of interest requires the involvement of a committee composed of Independent Directors (see "Conflicts of Interest"). Specific remuneration policies do apply to Independent Directors (see "Remuneration Management").

Independent Directors have a number of legal duties, and

they also play a crucial role in decisions that determine the sustainability of a company. As true independence is not limited to the fulfilment of certain formal criteria, the Corporate Governance Committee published an explanatory note in October 2022 (available here: [corporategovernancecommittee.be/en/whats-new/news-from-the-committee/independentdirectors](https://corporategovernancecommittee.be/en/whats-new/news-from-the-committee/independentdirectors)) aiming at clarifying the concept of an Independent Director, the specific cases in which the Independent Director plays a decisive role, and the behavior that is proper in these situations. In addition, Independent Directors play a key role in the case of contributions in kind, mergers, divisions or equivalent operations. Indeed, in such scenarios, the FSMA urges the Independent Directors to call upon a valuation expert tasked with a special audit assignment of the transaction (see “FSMA FAQ about contributions in kind, mergers, divisions and equivalent operations”, available here: [www.fsma.be/en/faq/faq-about-contributions-kind-mergers-divisions-and-equivalent-operations](https://www.fsma.be/en/faq/faq-about-contributions-kind-mergers-divisions-and-equivalent-operations)).

### INSIDE INFORMATION

#### *Definition*

Inside Information is information of a precise nature which has not been made public, relating, directly or indirectly, to the Listed Company or any of its securities and which, if it were made public, would be likely to have a significant effect on the price of those securities or on the price of related derivatives. It refers to information that a reasonable investor is likely to use as the basis for an investment decision.

Without being an exhaustive list, and bearing in mind that any financial information may, under specific circumstances, qualify as Inside Information, the following elements are likely to constitute Inside Information:

- a warning concerning the turnover and/or the results;
- the announcement of a dividend or a capital increase;
- an important contract which significantly modifies the company's prospects;
- the launch of a new product;

- the release or receipt of a Take-over Bid;
- the launch or termination of a share repurchase plan; and
- the appointment or the departure from the company of key persons.

### ***Publication of Inside Information***

A Listed Company must make public as soon as possible any Inside Information which directly concerns it.

As from 5 June 2026, this requirement will no longer apply to inside information relating to intermediate steps in a protracted process (i.e., a multi-stage event such as a merger or an acquisition) where those steps are linked to bringing about or resulting in specific circumstances or a specific event. In a protracted process, only the final circumstances or final event must be disclosed, as soon as possible after they occur. The European Commission is empowered to adopt a delegated act to set out a non-exhaustive list of such situations. At the time the Vade-Mecum was finalised, this delegated act had not yet been adopted by the European Commission.

The prohibition of insider dealing, however, will continue to be triggered by an intermediate step of a protracted

process that qualifies as Inside Information. At the same time, as from 5 June 2026, Listed Companies will need to ensure the confidentiality of Inside Information until the moment of disclosure and to immediately disclose such Inside Information to the public in the case of a leakage.

Inside Information must be published in the form of a press release. The Listed Company shall ensure that the Inside Information is made public in a manner which enables fast access and complete, correct and timely assessment of the information by the public, and must maintain all Inside Information on its website for a period of at least five years. The disclosure of Inside Information to the public must not be combined with the marketing of the Listed Company's activities.

However, a Listed Company may, on its own responsibility, delay the immediate disclosure of Inside Information provided that all of the following conditions are met:

- immediate disclosure is likely to prejudice the legitimate interests of the Listed Company (for example in the case of ongoing negotiations where the outcome or normal pattern of those negotiations would be likely to be affected by public disclosure);

- the inside information is not in contrast with the latest public announcement or other type of communication by the issuer or emission allowance market participant on the same matter to which the inside information refers; and
- the Listed Company is able to ensure the confidentiality of that information.

Where confidentiality is no longer ensured, the Listed Company must disclose the Inside Information to the public as soon as possible. Where the company has delayed the disclosure of Inside Information, it shall inform the FSMA of the delay immediately after the publication of the information. Since 3 January 2026, a Listed Company is no longer required to provide a written explanation of how the conditions set out were met immediately after the information is disclosed to the public. It must now provide this explanation only upon request from the FSMA. Inside Information is classed as Regulated Information and must be disclosed accordingly.

In October 2020, the FSMA published an opinion on “Considerations and good practices with respect to inside information disclosures by listed biotech companies”. The

opinion guides listed biotech companies in complying with the general disclosure requirements of the Market Abuse Regulation. For further information, see the Jones Day Commentary “New Guidance: Inside Information Disclosure by Listed Biotech Companies in Belgium”.

### ***Market sounding***

A Listed Company shall, prior to conducting a Market Sounding, specifically consider whether the Market Sounding will involve the disclosure of Inside Information. The Listed Company shall make and update a written record of its conclusion and the reasons therefore. It shall provide such written records to the FSMA upon request. This obligation shall apply to each disclosure of information throughout the course of the Market Sounding.

A Listed Company will not be deemed to have unlawfully disclosed Inside Information if it complies with the following:

- (a) obtains the consent of the person receiving the market sounding (the “recipient”) to receive Inside Information;

(b) informs the recipient that using the information to trade (directly or indirectly) or to cancel or amend an existing order is prohibited;

(c) informs the recipient that they must keep the information confidential;

(d) keeps a record of all information disclosed, the persons to whom it was disclosed (including individuals acting for them), and the date and time of each disclosure.

(e) provides this record to the competent authority upon request.

The Market Sounding regime is optional for the disclosing market participants and entails protection from the allegation of unlawful disclosure of Inside Information. Listed Companies may thus decide whether or not to comply with the information and record-keeping requirements of the Market Sounding regime when gauging market interest. If they do so, they will be granted full protection against allegation of unlawfully disclosing of Inside Information. However, if they do not, they will still be able to argue that the Market Sounding took place in the normal exercise of their profession.

For further information, see also “Market Sounding”. For further information in relation to Inside Information, see also “Closed Period”, and “PDMRs”.

### INSIDER LISTS

All Listed Companies must draw up, keep and (regularly and promptly) update a deal-specific Insider List of all persons who have access to Inside Information (see “Inside Information”) and who are working for them under a contract of employment, or otherwise performing tasks through which they have access to Inside Information relating (directly or indirectly) to the company, such as advisers, accountants or credit rating agencies.

Listed Companies may also hold a permanent Insider List of all persons who always have access to all Inside Information. According to the European Securities and Markets Authority (“ESMA”), only a limited group of individuals should meet that definition, including the CEO and, in specific cases, the CFO, the executive assistant, the Chairperson of the Board, the Head of Legal and the CTO. Such persons do not need to be listed in the deal-specific Insider List.

Technical standards prescribe the precise format of the Insider Lists, and templates are available.

## ii | INSIDER LISTS

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The establishment of Insider Lists is an important tool for the FSMA when investigating possible Market Abuse. In that respect, any Listed Company shall provide the Insider List to the FSMA as soon as possible upon its request in the course of measures that are of an investigatory nature. Also, it is important that persons included on Insider Lists are informed of and acknowledge that fact and its implications.

Insider Lists do not have to be published.

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Listed Companies may benefit from a simplified Insider Lists regime, as the EU legislator intends to extend the simplified format currently applicable to SME growth market issuers to all issuers. On 21 October 2025, the ESMA has published its final report on the draft implementing technical standards on the extension of the use of the alleviated format of Insider Lists (available here: [https://www.esma.europa.eu/sites/default/files/2025-10/ESMA74-268544963-1552\\_Final\\_Report\\_on\\_on\\_the\\_draft\\_implementing\\_technical\\_standards\\_on\\_the\\_extension\\_of\\_the\\_use\\_of\\_the\\_alleviated\\_format\\_of\\_insider\\_lists.pdf](https://www.esma.europa.eu/sites/default/files/2025-10/ESMA74-268544963-1552_Final_Report_on_on_the_draft_implementing_technical_standards_on_the_extension_of_the_use_of_the_alleviated_format_of_insider_lists.pdf)).

The draft has been submitted to the European Commission for adoption; which shall decide whether to adopt the

technical standard within three months. At the time the Vade-Mecum was finalised, these technical standards had not yet been adopted.



# LI | LEI – LISTED COMPANY

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## LEI

The Legal Entity Identifier (LEI) is a 20-character alphanumeric code based on the ISO 17442 standard developed by the International Organization for Standardization (ISO). By enabling clear and unique identification of legal entities participating in financial transactions, the LEI enhances transparency in the global marketplace.

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Given the increasing requirement at EU level for companies to have a Legal Entity Identifier (LEI) for regulatory purposes, the Euronext Rule Book explicitly imposes a requirement for all Listed Companies to obtain this identifier and provide it to Euronext.

This requirement applies at the time of the initial request for admission to trading, but also as a continuing obligation.

LEIs are available from the national issuing agency in each country (the so-called “Local Operating Unit”) and must be renewed annually.

## LISTED COMPANY

Under the CCA, a Listed Company is a company whose shares, profit shares or certificates relating to such shares are listed on a regulated market, or if decided by Royal Decree, on a multilateral trading facility (MTF) or organised trading facility (OTF). If a company has only bonds listed on a regulated market, it is not a Listed Company.

In Belgium, Euronext Brussels is the regulated market on which the largest Belgian companies are listed, in particular those included in the BEL 20<sup>®</sup> benchmark index. Around 150 Belgian companies are listed on Euronext Brussels, classified by importance and divided into economic sectors.

The CCA contains many provisions that are specifically applicable to Listed Companies. In addition, the “Transparency Regulations” (see “Periodic Information”, “Permanent Information” and “Major Holding”) and the Market Abuse Regulation (“MAR”) (see “Inside Information”, “Insider Lists” and “PDMRs”) are also applicable to Listed Companies.

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## MAJOR HOLDINGS

The disclosure of the Major Holdings regime seeks to ensure the transparency of the shareholding of Listed Companies to avoid occurrence of a significant change in the ownership and the control of such companies, without information in this respect being made available to the market in the broadest sense.

Generally, any natural or legal person who directly or indirectly acquires voting securities in a Listed Company must notify the company and the FSMA of the number and proportion of voting rights (including Double-Voting Rights, if any) they hold in that Listed Company where, as a result of such acquisition, their voting rights reach or exceed 5% of the total existing voting rights. A similar notification is required following any acquisition as a result of which the proportion of the voting rights held reaches or exceeds a percentage of the total existing voting rights, starting with 10% and increasing in increments of 5% to 15%, 20%, and so on. The articles of association may provide for the following additional thresholds: 1%, 2%, 3%, 4%, and/or 7.5%. Listed Companies must disclose the thresholds provided for in their articles of association, if any, and, at the same time, notify the FSMA of said thresholds.

The same applies in case of disposal of voting securities, passive reaching of a threshold, persons acting in concert reaching a threshold, or the acquisition or disposal of the control of an entity that holds the voting securities.

Any notification to the FSMA and to the Listed Company must be made as soon as possible and in any case within 4 trading days following the date on which the person required to make a notification has knowledge or should have had knowledge of their new situation.

A Listed Company that has received a notification must, no later than 3 trading days thereafter, make public all the information contained therein.

A Listed Company that must notify about its own holding (i.e., following a Share Buyback) shall make it public within 4 trading days following the holding, acquisition or transfer of its own holding. As the Listed Company is in such a case both the person required to make a notification and the relevant Listed Company, it logically does not benefit from the additional time period of 3 days to publish the information.

Also, Listed Companies must make public the following basic figures, at the latest at the end of each calendar

month during which an increase or a decrease has occurred:

- the total capital;
- the total number of voting securities;
- the total number of voting rights (denominator);
- as the case may be, the number of voting securities by category;
- as the case may be, the number of voting rights, by category.

The following information relating to Major Holdings is Regulated Information:

- information contained in any transparency notification;
- certain basic figures (i.e., the denominator); and
- the statutory thresholds (where relevant).

## MANAGEMENT REPORT

Each year, the board of directors of any Listed Company must draw up a report to the General Meeting of Shareholders in order to provide an account of its management.

This report must contain the information required by the Belgian Companies Code, such as for instance the situation and evolution of the company's financial situation, significant events (favourable or unfavourable) occurring after the end of the financial year, or any circumstances likely to have a material impact on the company's development.

In addition, Listed Companies must include in their Management Report the following information:

- a corporate governance statement (see "Corporate Governance), including a remuneration report (see "Remuneration of Board Members and other executives");
- information likely to have an impact in the case of a public Take-over Bid such as:
  - the capital structure;

- any restrictions on the transfer of securities and/or on voting rights;
- the holders of any securities with special control rights;
- the system of control of any employee share scheme;
- any known agreements between shareholders that result in restrictions on the transfer of securities and/or voting rights;
- any significant agreements to which the company is a party and which take effect, alter or terminate upon a change of control of the company following a Take-over Bid, and the effects thereof;
- any agreements between the company and its board members or employees providing for compensation if they resign or are made redundant without valid reason or if their employment ceases following a take-over;
- the rules governing the appointment and replacement of board members; and
- the power of board members, in particular the

power to issue or buy back shares.

- justification of the independence and the competence as regards accounting and auditing matters of at least one member of the Audit Committee (see “Audit Committee” and “Independent Director”);
- Non-Financial Information; and
- in case of an Intra group Conflict of Interest, the decision of the committee, an excerpt of the board minutes and the appreciation of the Auditor.

## MARKET SOUNDING

A Market Sounding comprises the communication of information by a Listed Company prior to the announcement of a transaction, if any, in order to gauge the interest of potential investors in a possible transaction and the conditions relating to it such as its potential size or pricing, to one or more potential investors.

A Listed Company shall, prior to conducting a Market Sounding, specifically consider whether the market sounding will involve the disclosure of Inside Information. For further information, see “Inside Information”.

## MULTIPLE VOTING RIGHTS

Directive (EU) 2024/2810 authorizes the use of multiple-vote share structures by companies seeking to list their shares on a multilateral trading facility (MTF) (see “Unregulated Markets”) with possibility for Member States to extend the regime to Listed Companies.

The Directive must be transposed into Belgian law by 5 December 2026. The proposal for transposition of the Directive, as published on the internal website of the Belgian Centre for Company Law, is expected to serve as the basis for the transposing law. Its scope is broader than that provided for in the Directive in two respects: multiple voting rights are also possible (i) in Listed Companies (ie companies listed on a regulated market) and (ii) in companies already listed (on an MTF or a regulated market). At the time the Vade-Mecum was finalised, no official Belgian transposition law had been published.



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# Nn | NOMINATION COMMITTEE – NON-FINANCIAL INFORMATION

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## NOMINATION COMMITTEE

Rules on the Nomination Committee are part of the principles set out by the 2020 Corporate Governance Code, under the “comply or explain” regime. These specify that the board of directors (in a one-tier board system) or the supervisory board (in a two-tier board system) should set up a Nomination Committee, the majority of which should be comprised of Independent Directors. The Nomination Committee should be chaired by the chairman of the board of directors or of the supervisory board or by another non-executive director.

The chairman of the board may be involved, but should not chair the Nomination Committee when dealing with the appointment of his/her successor.

The Nomination Committee should make recommendations to the board regarding the appointment of directors and of executive managers. The Nomination Committee oversees the process of the renewal of directors, as well as the process for re-appointing outgoing directors.

The Nomination Committee must also ensure that talent development programmes and diversity promotion

programmes are in place. The Nomination Committee should meet with sufficient regularity to perform its duties in an effective way.

### ***Combined Remuneration and Nomination Committee***

The 2020 Corporate Governance Code specifies that the Nomination Committee and the Remuneration Committee may be combined.

## NON-FINANCIAL INFORMATION

### ***Non-Financial Reporting Directive (NFRD)***

According to the Non-Financial Reporting Directive, Listed Companies with an average number of employees of more than 500 and which exceed (on a consolidated basis) at least one of the two following criteria must establish a statement on Non-Financial Information:

- balance sheet total of € 17,000,000; and
- annual net turnover of € 34,000,000.

To the extent necessary for an understanding of the company’s development, performance, position and impact of its activity, relating to, as a minimum,

## Nn | NON-FINANCIAL INFORMATION

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environmental, social and employee matters, respect for human rights, anti-corruption and bribery matters, this statement includes:

- a brief description of the company's business model;
- a description of the policies pursued in relation to those matters, including due diligence processes implemented;
- the outcome of those policies;
- the principal risks related to those matters linked to the company's operations; and
- non-financial key performance indicators relevant to the particular business.

The statement on Non-Financial Information, which is Regulated Information, must be included in the Management Report or in a specific report.

In exceptional cases, the board of directors, which is responsible for drafting the statement, may decide to omit certain information from the non-financial statement where the publication of such information

could seriously impact the group's commercial position.

The Auditor must provide an opinion on whether the non-financial statement is compliant with legal requirements and consistency with the annual accounts relating to the same financial year.

Listed Companies can request an independent expert to certify certain Non-Financial Information. This independent expert may be the Auditor itself, but acting as an expert, in compliance with the rules and provisions provided for by the professional Code of Ethics for Accountants and Auditors.

According to Article 8 of the Taxonomy Regulation, for Listed Companies falling under NFRD, their statement on Non Financial Information must include additional information on the manner and extent to which their activities are associated with economic activities that qualify as environmentally sustainable under the EU Taxonomy Regulation. Effectively, they are required to use three key performance indicators ("KPIs") related to environmentally sustainable economic activities, i.e.: (i) the proportion of turnover, (ii) the capital expenditure (CapEx), and (iii) the operating expenditure (OpEx). In their Non-Financial statement, Listed Companies shall provide

the KPIs covering the previous annual reporting period. The first annual reporting period shall cover the year 2023. This means that comparative figures for 2022 only had to be provided in 2024 (when publishing information for financial year 2023).

In January 2024, FSMA published a Communication (Sustainability reporting requirements for Listed Companies – What information must you report in accordance with Article 8 of the Taxonomy Regulation, when and how?) aimed at explaining the disclosure requirements that apply to them under Article 8 of the Taxonomy Regulation (available here [fsma.be/fr/news/communication-sur-le-reporting-de-durabilite-par-les-societes-cotees-reglement-taxonomie](https://www.fsma.be/fr/news/communication-sur-le-reporting-de-durabilite-par-les-societes-cotees-reglement-taxonomie) (FR) and <https://www.fsma.be/nl/news/mededeling-over-duurzaamheidsrapportering-door-genoteerde-vennootschappen-taxonomieverordening> (NL)).

### ***Corporate Sustainability Reporting Directive (“CSRD”)***

The CSRD introduced more detailed reporting requirements and expanded the NFRD's scope.

Since reporting year 2024, all Listed Companies are subject to CSRD, except listed micro-entities i.e., within the meaning of this Directive, companies which do

not exceed at least two of the three following criteria: (a) balance sheet total: € 450,000; (b) net turnover: € 900,000; (c) average number of employees: 10.

Listed Companies subject to CSRD will be required to include in their Management Report (in a specific section) information that provides an understanding of the company's impact on sustainability matters such as environmental rights, social rights, human rights and governance factors. Required disclosures include:

- business model and strategy;
- targets related to sustainability, including absolute greenhouse gas emission reduction targets at least for 2030 and 2050, and progress made toward achieving these goals;
- policies relating to sustainability (including incentive plans linked to sustainability);
- implemented due diligence processes;
- transition plans and actions to mitigate, remediate, and end actual or potential adverse impacts related to ESG issues, including with regard to meeting the 1.5 °C goal in line with the Paris Agreement and the objective of achieving climate neutrality by 2050;
- a description of the role of company management

## Nn | NON-FINANCIAL INFORMATION

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in sustainability matters and members' related expertise and skills;

- a description of the main risks for the company related to sustainability issues; and
- indicators relating to the information to be disclosed.

The CSRD rules start to apply progressively between 2024 and 2028:

- from 1 January 2024 (with reports due in 2025) for Listed Companies that must already establish a statement on Non-Financial Information;
- from 1 January 2025 (with reports due in 2026) for Listed Companies that meet at least two of the following criteria:
  - average number of employees of more than 250; and/or
  - turnover of more than € 50,000,000; and/or
  - total assets of more than € 25,000,000.

From 1 January 2026 (with reports due in 2027) for all Listed Companies (except micro-entities). However, Listed Companies that do not meet two of the criteria listed above will have an additional period (until 2028) to

comply.

From 1 January 2028 (with reports due in 2029) for all Listed Companies with an ultimate parent company in a third country, where the group generates more than EUR 150 million in net sales in the EU.

Following the adoption of Directive (EU) 2026/470 of 24 February 2026 simplifying the CSRD and the CSDDD as regards sustainability reporting and due diligence requirements (see "Omnibus Package"), the CSRD will be amended as follows (upon entry into force of that Directive):

- the CSRD will only apply to EU Listed Companies employing more than 1,000 employees and with a net annual turnover of more than EUR 450 million;
- non-EU Listed Companies will be required to comply with the CSRD if they generate net turnover exceeding EUR 450 million in the EU (for each of the last two consecutive years), and have an EU subsidiary or branch generating net turnover exceeding EUR 200 million in the preceding financial year;
- the listed SMEs will be removed from the scope of the CSRD;

# Nn | NON-FINANCIAL INFORMATION

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- certain financial holding companies will be exempt from the obligation to report consolidated sustainability information under the CSRD, subject to specific conditions;
- Listed Companies that had to start reporting from financial year 2024 will benefit from a transition exemption and will fall temporarily out of scope for 2025 and 2026.

The revised version of the CSRD introduces “protected undertakings” (Listed Companies with up to 1,000 employees in the value chain of a an undertaking covered by the CSRD), which may refuse information requests exceeding the voluntary reporting standards. Reporting companies cannot impose broader contractual information obligations, and any such clauses are non-binding. These limits apply only to sustainability reporting requests.

The revised directive also provides a three-year transition period allowing Listed Companies to explain gaps in value-chain information and how they plan to address them.

## ***Belgian Law implementing CSRD***

The CSRD was transposed into Belgian law by the Act of

2 December 2024, on the publication of sustainability information by certain companies and groups, the assurance of sustainability information, and various other provisions. This Act came into force on December 30, 2024.

## ***European Sustainability Reporting Standards (“ESRS”)\****

The CSRD provides for the adoption of ESRS through delegated acts to ensure harmonised sustainability reporting across the EU. On 31 July 2023, the European Commission adopted a Delegated Act containing the first set of ESRS (“ESRS Delegated Act”) and also issued a Q&A relating thereto (available here: [https://ec.europa.eu/commission/presscorner/detail/en/qanda\\_23\\_4043](https://ec.europa.eu/commission/presscorner/detail/en/qanda_23_4043)). All Listed Companies subject to CSRD fall under the scope of the ESRS Delegated Act.

Pursuant to the ESRS Delegated Act, Listed Companies subject to CSRD are required to:

- report both on their impacts on people and the environment, and on how social and environmental issues create financial risks and opportunities for the companies (“double materiality” principle);
- analyse the said “double materiality” (impact and financial materiality) impacts throughout their whole

## Nn | NON-FINANCIAL INFORMATION

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- value chain;
- conduct due diligence on sustainability matters in their value chain;
- provide the disclosures required by the EU Taxonomy Regulation; and
- report sustainability information in accordance with the ESEF (see “ESEF format”).

The CSRD extends the responsibility for sustainability reporting to the Listed Company’s administrative and supervisory bodies.

The ESRS Delegated Act includes a provision for disclosure exemption, specifically for classified and sensitive information. This type of information is characterized as not being commonly known or easily obtainable, possessing commercial value due to its confidentiality, and subject to reasonable efforts to maintain its secrecy.

The ESRS Delegated Act has been applicable since 1 January 2024. Listed Companies previously subject to the NFRD must publish a sustainability report in 2025, covering activities for financial years beginning on or after 1 January 2024. Listed SMEs are exempt from disclosing sustainability information until the 2026 financial year, with the option of an additional two-year extension.

Reporting will be submitted for assessment to an Auditor that must certify that Listed Companies provide information in compliance with EU certification standards (see “Auditor”).

In November 2023, the FSMA published a Communication which aims to help Listed Companies to get ready for this new legislation on sustainability reporting (available here: [fsma.be/en/news/sustainability-fsma-has-published-communication-help-listed-companies-get-ready-new-reporting](https://fsma.be/en/news/sustainability-fsma-has-published-communication-help-listed-companies-get-ready-new-reporting)).

As part of the Omnibus Package, the European Commission must adopt a delegated act by September 18, 2026 that is expected to substantially reform the ESRS by which EU companies report their CSRD information. In addition, the Commission’s power to adopt ESRS will be abolished upon the entry into force of Directive (EU) 2026/470 amending the scope of, and obligations under, the CSRD and CSDDD (see above). Instead, it will be authorized to adopt sector-specific guidelines.

*(\*) Subject to revision following the adoption of a delegated act by the European Commission.*



O

## OMNIBUS PACKAGE

On 26 February 2025, the European Commission has adopted a package of proposals to simplify EU rules and boost competitiveness, and unlock additional investment capacity.

This first Omnibus package, bringing together proposals in a number of related legislative fields, cover a far-reaching simplification notably in the fields of sustainable finance reporting, sustainability due diligence, and EU Taxonomy. The Omnibus Package will reduce complexity of EU requirements for all businesses.

The Omnibus Package includes:

- a directive to immediately postpone application of the CSRD and CSDDD (“Stop the Clock Directive”);
- a directive amending the scope of, and the obligations under, the CSRD and CSDDD (see “Corporate Sustainability Reporting Directive”);
- a taxonomy delegated act amending the Taxonomy Disclosures and the Taxonomy Climate and Environmental Delegated Acts.

On 17 April 2025, the Stop-the-Clock Directive entered into force. The Stop-the-Clock Directive was transposed

into Belgian law by the Act of 12 December 2025, amending article 116 of the Act of 2 December 2024 relating to the publication, by certain companies and groups, of sustainability information and to the assurance of sustainability information and containing various provisions, with regard to the dates of entry into force of the publication obligations. This Act came into force on December 23, 2025.

The Stop-the-Clock Directive merely postpones application of the CSRD and CSDDD. The proposed substantive amendments to the CSRD, CSDDD and the delegated acts under the Taxonomy Directive were still going through the ordinary legislative procedure at the time the Vade-Mecum was finalised.

On 24 February 2026, the Council of the European Union gave its final green light to the Directive (EU) 2026/470 simplifying the CSRD and the CSDDD. The text of the directive has been published on 26 February 2026 in the Official Journal of the European Union and will come into force on the twentieth day after this publication. Member states will have one year after the entry into force of the directive to transpose its provisions into national legislation.

## ***Stop-the-Clock Directive***

The Stop-the-Clock Directive immediately postpones the upcoming reporting requirements of the CSRD for two years for (i) the large EU companies (i.e. companies satisfying at least two of the following criteria: more than 250 employees, annual net turnover above EUR 50 million, and a balance sheet total above EUR 25 million) and groups other than large public interest entities with more than 500 employees; these companies and groups are now required to report in 2028 (instead of 2026) for financial year 2027 (instead of 2025); and (ii) SMEs with securities listed on an EU regulated market; these are now required to report in 2029 (instead of 2027) for financial year 2028 (instead of 2026).

The “Stop-the-Clock” Directive also postpones the transposition deadline and the first phase of the entry into force of the CSDDD by one year (see “Due Diligence”).

Regarding the amendments introduced by Directive (EU) 2026/470 simplifying the CSRD and the CSDDD, and by the taxonomy delegated act, see “Due Diligence”, “Non-Financial Information”, and Sustainable Financial Products and Services”.



P

## Pp | PDMRS (PERSONS DISCHARGING MANAGERIAL RESPONSIBILITY)

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### PDMRS (PERSONS DISCHARGING MANAGERIAL RESPONSIBILITY)

Greater transparency of transactions conducted by persons discharging managerial responsibilities at the Listed Company level and, where applicable, persons closely associated with them, constitutes a preventive measure against Market Abuse, particularly insider dealing.

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Consequently, persons discharging managerial responsibilities, as well as persons closely associated with them, must notify the Listed Company and the FSMA of every transaction conducted on their own account relating to the shares or debt instruments of that company. The obligation to publish those managers' transactions also includes the pledging or lending of securities and transactions by another person on behalf of the person discharging managerial responsibilities, including where discretion is exercised.

In order to ensure an appropriate balance between the level of transparency and the number of reports notified to competent authorities and the public, transactions below a threshold of € 20,000 within a calendar year

do not require reporting – the threshold for PDMR's transaction notification was increased from 5,000€ to 20,000€ on 4 December 2024.

Notifications must be made promptly and no later than three trading days after the date of the transaction. Notifications shall be made public by the FSMA on its website.

In addition, persons discharging managerial responsibilities within a Listed Company are prohibited from trading in the shares or debt instruments of the company, or derivatives linked to them, during a period of 30 calendar days before the announcement of (financial) reports which the relevant company is obliged to make public according to national law or the Euronext Rule Book (see "Closed Period").

PERIODIC INFORMATION

Type of Information and content	Timing, Means of Publication, and Storage
<p><b>Annual Financial Report</b>            1. Minimum information:            - audited annual accounts;            - annual report;            - statement from the relevant responsible persons that, as far as they are aware, (a) the annual accounts give a fair view of the assets, of the financial situation, and of the results of the Listed Company including the consolidated companies and (b) the annual report gives a fair view of the development, position and results of the Listed Company including the consolidated companies, as well as a description of the main risks and uncertainties surrounding it; and</p>	<p><b>Timing</b></p> <p>The annual financial report is made public at the latest four months after the end of the financial year, both for Belgian and foreign Listed Companies.</p> <p>Listed Companies must provide the necessary documents to the Auditor, for the preparation of the Auditor report, at least 45 days before the scheduled date of the General Meeting.</p> <p>Furthermore, Belgian companies must file the annual accounts with the National Bank of Belgium within 30 days after their approval by the General Meeting and at the latest seven months after the end of the financial year.</p> <p><b>Means of Publication</b></p> <p>The Annual Financial Report is Regulated Information. Publication in full and unaltered via different channels, such as:</p> <ul style="list-style-type: none"> <li>- press agencies;</li> <li>- magazines;</li> <li>- social media;</li> <li>- etc.</li> </ul>

Type of Information and content	Timing, Means of Publication, and Storage
<p>- the report of the Auditors.</p> <p>2. Optional additional information: strategy, Corporate Governance, etc.</p> <p><b>Annual Communiqué (optional)</b>  <b>Minimum information:</b></p> <ul style="list-style-type: none"> <li>- financial figures;</li> <li>- note on, amongst others, all meaningful information regarding the company's development and its results; and information on whether the</li> </ul>	<p>For the annual financial report, it is, however, sufficient to send a message to the media that includes a reference to the website(s) where the relevant information can be found.</p> <p>The annual financial report is also made available to the public in the form of a brochure.</p> <p>The information must also be provided immediately to the FSMA and at the latest when the relevant information is made accessible to the public.</p> <p><b>Storage</b></p> <p>Mandatory storage on the Listed Company's website and at the Official Belgian Central Storage Mechanism for Regulated Information (STORI)(see "Regulated Information").</p> <p>Storage delay: Min. 10 years.</p> <p><b>Timing</b></p> <p>The annual communiqué is made public between the preparation of the annual accounts and publication of the annual financial report.</p> <p><b>Means of Publication</b></p> <p>The Annual Communiqué is Regulated Information.</p> <p>The publication is made according to the same means of publication than</p>

Type of Information and content	Timing, Means of Publication, and Storage
<p>annual accounts were audited by the Auditor.</p> <p><b>Half-yearly Financial Report</b>                      - condensed financial statements;                      - interim annual report; and                      - a statement from the relevant responsible persons that, as far as they are aware, (a) the condensed financial statements give a fair view of the assets, of the financial situation, of the results of the Listed Company including the consolidated companies, and (b) the interim annual report gives a fair view of information which must be included therein.</p>	<p>the annual financial report. Storage delay: Min. 5 years.</p> <p><b>Timing</b></p> <p>The half-yearly financial report is made public as soon as possible and at the latest three months after the end of the reporting period.</p> <p><b>Means of Publication</b></p> <p>The Half yearly Financial Report is a Regulated Information. The publication is made according to the same means of publication than the annual financial report. Storage delay: Min. 10 years.</p>

Type of Information and content	Timing, Means of Publication, and Storage
<p><b>Quarterly Financial Report, under the form of a trading update (optional)</b></p>	<p>Quarterly information is an optional information. Listed Company are therefore no longer required to publish quarterly financial reports, but may of course continue to publish quarterly information on a voluntary basis, generally under the form of a trading update.</p> <p>Quarterly information is a Regulated Information if it is published voluntarily.</p> <p>Storage delay: Min. 5 years.</p>

## PDMRS (PERSONS DISCHARGING MANAGERIAL RESPONSIBILITY)

Listed Companies must communicate to Euronext Brussels all information which may impact the fair, orderly and efficient functioning of the markets operated by the Relevant Euronext Market Undertakings, or which may modify the price of its shares, by at the latest the same time at which such information is made public.

In addition, Listed Companies must make the necessary information available to the public, in order to ensure

the transparency, integrity and proper operation of the market.

Information disseminated to the public must be true, accurate and genuine and must enable the shareholders to assess the impact of the information on the Listed Company's position, business and results.

Specifically, Listed Companies must disclose the following Permanent Information:

- information necessary to shareholders for the

exercise of their (corporate) rights, including:

- the appointment of the financial institution through which shareholders may exercise their financial rights;
- information on the place, date and agenda of the General Meeting of Shareholders, on the total number of shares and voting rights and on the right of shareholders to participate in General Meetings; and
- information related to rights attached to the holding of shares (e.g. notices and communications relating to the allocation or payment of dividends and the issue of new shares, including information on any arrangements for potential allotment, subscription, cancellation or conversion, and information relating to the payment of interest, the exercise of potential rights of conversion, exchange, subscription or cancellation and relating to redemption).
- modifications to the terms and conditions, rights and warranties attached to the shares.

Permanent Information is Regulated Information and must

be disclosed accordingly.

## PROSPECTUS

### *Definition*

A prospectus is a document containing detailed information in order to inform the market of a public offer of securities or an admission of securities to trading on a regulated market. On July 20, 2017 the Prospectus Regulation came into force. The Prospectus Regulation provides for a single regime throughout the EU governing the requirement for a prospectus and its content, format, approval and publication.

Issuers and offerors must publish an approved prospectus when (i) making a public offer of securities in the European Economic Area and/or (ii) seeking admission of securities to trading on a regulated market such as Euronext's regulated markets. The prospectus must be approved by the competent authority before publication and, where used cross-border, passported.

Targeted exemptions apply. For public offers: (i) offers solely to qualified investors, (ii) offers to fewer than

150 persons per Member State (other than qualified investors), (iii) securities with a minimum denomination of at least EUR 100,000, (iv) offers below the applicable monetary threshold over 12 months, and (v) employee share offers by listed issuers under conditions. For admissions: (i) fungible securities admitted within the applicable 12-month cap, (ii) shares issued in substitution or on conversion/exchange without an overall capital increase, (iii) securities offered in a takeover or merger where an equivalent document is available, and (iv) certain non-equity securities with high denominations.

### **Recent amendments**

The benefit of various exemptions to the obligation to publish a prospectus is subject in particular to the condition that the issuer is not subject to restructuring or insolvency proceedings. Pending the publication by ESMA of the answer to the question concerning the interpretation of these concepts for the purposes of the Prospectus Regulation the FSMA has published an Opinion on February 2026 to clarify the Belgian law procedures and measures which, in its view, constitute “restructuring or insolvency proceedings” within the meaning of the Prospectus Regulation.

Also, the regime applicable to Prospectus Regulation has been amended in order to offer greater flexibility for issuers of debt securities, including exemptions from certain prospectus requirements, expanded disclosure options, and increased thresholds for prospectus exemptions.

### **Key changes includes:**

- an issuer of debt securities is exempt from the requirement to prepare a supplement to a base prospectus to incorporate new annual or interim financial information if such information is made available within the 12-month period for which the base prospectus is valid (unless such issuer decides to prepare a supplement on a voluntary basis). The period to withdraw acceptances to purchase or subscribe securities has been increased from two to three working days following the publication of a supplement. The list of documents that can be incorporated by reference has been widened to include ESG disclosure, in line with the provisions of the EU Green Bond Regulation (Read our Alert, The EU Green Bonds Regulation Is (Almost) Live.)
- offers of securities to the public shall be exempted

from the obligation to publish a prospectus provided that the total aggregated consideration in the Union for the securities offered is less than EUR 12,000,000 (increased from EUR 8,000,000) per issuer or offeror calculated over a period of 12 months. Member States may decide to opt for a EUR 5,000,000 threshold instead;

- secondary issuances – subsequent issuances of securities fungible with those already listed on a regulated market or a SME growth market – no longer require a prospectus, notably when the offer or admission represents less than 30% (up from 20% today) of the already listed securities over a 12-month period;
- the total aggregated consideration threshold for the prospectus exemption for credit institutions issuing in a continuous or repeated manner has been raised from €75 million to €150 million; and
- standardizing the format and content of prospectuses, removing the obligation to rank the most material risk factors, introducing a new EU Follow-on prospectus for secondary issuances and an EU Growth issuance prospectus;

Most of these modifications entered into force on 4 December 2024. Some, however, will not take effect until later this year, entering into force on 5 June 2026, such as the standard format for prospectus and maximum length of 300 pages for equity prospectus.

For further information, see the Jones Day Client Alert “Approval of the Listing Act: Welcome Changes for Issuers of Debt Securities” (available here: [jonesday.com/en/insights/2024/11/approval-of-the-listing-act-welcome-changes-for-issuers-of-debt-securities](https://www.jonesday.com/en/insights/2024/11/approval-of-the-listing-act-welcome-changes-for-issuers-of-debt-securities)).

### **Marketing materials**

Since 3 January 2026, promotional communications and other documents and notices relating to the public offering or admission to trading of shares issued by a Listed Company do not need to be approved by the FSMA prior to their dissemination.



R

## REGULATED INFORMATION

### *Definition*

Regulated Information is defined as financial and Non-Financial Information that is subject to specific disclosure requirements.

Regulated Information covers the following information:

- periodic Information (including Non-Financial Information);
- inside Information;
- permanent Information;
- the following information relating to Major Holdings:
  - information contained in the transparency notification;
  - certain basic figures (i.e., the denominator);
  - the statutory thresholds (where relevant).

- the press releases on Share Buyback;
- the minutes of (ordinary and extraordinary) General Meeting of Shareholders;
- the special reports established in the framework of the use of the authorised capital; and
- the fact that Belgium is their Home Member State (only applicable to Listed Companies whose admission occurred after the 1st of November 2016).

### *Disclosure of Regulated Information*

Listed Companies must publish Regulated Information and ensure that it is quickly accessible on a non-discriminatory basis by the public. Also, the period of time elapsing between the dissemination in Belgium and in the other Member States should be as short as possible. Listed Companies cannot charge to the investors the costs related to such publication.

Regulated Information must be communicated to the media in unedited full text (transmission to the media of a notice specifying the website on which the report is available is assumed to comply with this obligation) that

clearly specifies that this is “Regulated Information”, the identity of the Listed Company, the subject matter, the date and time of communication, and where relevant, the fact that the information is under Embargo. Listed Companies must use such media as may reasonably be relied upon for the effective dissemination of information to the public throughout the EEA.

It is also recommended that Listed Companies:

- use as many different channels of dissemination as possible, such as press agencies, newspapers (including newspapers that are not published nationally only), (electronic) information providers, etc. Websites and/or social media are not considered as a sufficient channel of dissemination;
- disclose Regulated Information (apart from Inside Information) after the close of trading (i.e., after 5:40 pm) to allow the dissemination of the information by all types of media or, if not possible, at the latest, 30 minutes before the opening of the market.

Regulated Information must be transmitted through the FSMA eCorporate platform (see “Corporate”) and stored through the FSMA’s mechanism (STORI).

## REMUNERATION OF BOARD MEMBERS AND OTHER EXECUTIVES

### *Competence*

As a general principle, the General Meeting of Shareholders exercises the exclusive power to determine the remuneration of directors. If however the company is structured in a two-tier board system, it is only the supervisory board that has the exclusive power to determine the remuneration of the executive directors, i.e., the members of the committee of directors (‘directieraad’/‘conseil de direction’). Specifically in the case of Listed Companies and as further discussed in the section relating to the Remuneration Committee, the individual remuneration of directors and executive directors is established following a proposal by the Remuneration Committee.

### *Remuneration Report*

The below information must be provided individually for each director. For a company with a two-tier governance structure, such information must be provided for each member of the supervisory board and each member of the management board. It must also be provided for each

## Rr | REMUNERATION OF BOARD MEMBERS AND OTHER EXECUTIVES

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person entrusted with daily management:

(i) Global remuneration, whether paid by the company concerned or by another company belonging to the same group, split by category (fixed and variable remuneration, pension plan, and any other component of remuneration); the ratio between fixed and variable remuneration; an explanation of how the remuneration complies with the remuneration policy (including how the remuneration;

(ii) Details on number of shares, stock options and assimilated securities, including their main terms and conditions of exercise;

(iii) Severance pay details;

(iv) If applicable, information on possible claw back clauses related to variable remuneration; and

(v) Any differences with the remuneration policy.

For the other managers (such as members of an executive committee in a company with a one-tier governance structure), only items (ii) and (iii) must be individually disclosed. Items (i), (iv) and (v) must also be disclosed but

may be provided on an aggregated (not individual) basis for those executives.

In addition, the remuneration report must provide the annual variation in relation to the following: (i) remuneration of directors/managers, (ii) performance of the company, and (iii) average remuneration on a full-time equivalent basis of employees of the company. Such sets of figures must be presented over at least the five most recent financial years, in a manner that permits comparison.

To further boost transparency, the remuneration report must also show the ratio between the highest remuneration of the highest paid director/manager and the lowest remuneration (in full-time equivalent) of an employee.

The remuneration report is subject to a non-binding, advisory vote by the General Meeting of Shareholders. The remuneration report is published in the annual report.

The Corporate Governance Committee published an explanatory note to assist Listed Companies when applying the regulations relating to the remuneration

# Rr | REMUNERATION OF BOARD MEMBERS AND OTHER EXECUTIVES

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report (available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-remuneration-report](https://www.fco.be/en/explanatory-notes-2020-code/explanatory-note-remuneration-report)).

## *Remuneration policy*

Listed Companies are also required to establish a remuneration policy, applicable to directors as well as to each person entrusted with management and daily management, which must contain the following information:

- i. Various components of fixed and variable remuneration;
- ii. Explanation of how the remuneration of employees has been considered in establishing the remuneration policy;
- iii. Criteria for awarding variable remuneration;
- iv. For share-based remuneration, details on the vesting and retention periods and how such share-based remuneration contributes to the issuer's business strategy, interests and long-term sustainability;

- v. Information on contracts with directors, persons entrusted with management and daily management (duration, notice period, main characteristics of early retirement scheme and occupational pension plans, terms of termination and severance payments);
- vi. Decision-making process for the determination, review and implementation of the remuneration policy; and
- vii. Explanation of significant changes in the remuneration policy and how such changes take into consideration shareholder votes since the most recent vote on remuneration policy during the General Meeting of Shareholders.

The remuneration policy is subject to the approval of the General Meeting of Shareholders at least every four years and upon each major change. The vote of the shareholders is binding. The remuneration policy is made public for as long as it applies.

## *Variable remuneration*

Specific rules must be considered when establishing the "variable remuneration" of certain persons in a

## Rr | REMUNERATION OF BOARD MEMBERS AND OTHER EXECUTIVES

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Listed Company. The variable remuneration covers, in principle, any element of remuneration (whether paid by the relevant company itself or by one of the companies forming part of its consolidation perimeter) that is linked to one or more performance criteria.

The CCA provides that when an executive director receives variable remuneration, the underlying criteria used by the company to establish the variable remuneration should be explicitly included in the contractual or other provisions governing such executive director's relationship with the company. The variable remuneration can only be paid if all criteria have been met during the relevant period. It is further specified that, in case of non-compliance with the aforementioned rules, the executive director's variable remuneration cannot be taken into consideration in determining his/her severance package (see below).

Furthermore, unless stipulated otherwise in the articles of association or expressly approved by the shareholders:

- subject to certain conditions, at least one-quarter of the annual variable remuneration to be received by an executive director must be based on predefined and objectively measurable performance criteria measured over a period of at least two years. At least

another one-quarter of the variable remuneration must be based on predefined and objectively measurable performance criteria measured over a period of at least three years; and

- shares will only be finally acquired and share options or any other rights to acquire shares will only be exercisable by an executive director after satisfying a holding period of at least three years.

Finally, no variable remuneration may be granted to an Independent Director. However, if an agreement with a non-independent, non-executive director provides for variable remuneration, the relevant provisions included in the contractual or other provisions which govern such non-executive director's relationship with the company and providing for the variable remuneration must be approved in advance by the next annual Shareholders' Meeting. Any contradictory provision is null and void.

### **Severance package**

During the General Meeting of Shareholders, prior approval must be given for any severance package agreed by the company with an executive director, if the severance payment exceeds 12 months of remuneration. If the severance package envisages a severance payment

exceeding 18 months of remuneration, the Remuneration Committee must give its opinion. If the Shareholders' Meeting does not approve, in advance, the relevant provision referring to a severance payment exceeding 12 months of remuneration, no severance payment shall be due.

The proposal to be sent for approval to the General Meeting shall also be sent to the works council or, if the company does not have a works council, to the employee representatives in the committee for prevention and protection at work or, in the absence thereof, the union representatives who may provide their opinion on the proposal at the General Meeting.

#### ***Additional rules of the 2020 Corporate Governance Code***

In addition to the CCA's binding rules, the 2020 Corporate Governance non Code sets out how a company should remunerate its (executive and non-executive) directors in a fair and responsible manner. In January 2022, the Corporate Governance Committee published an explanatory note on the remuneration of non-executive directors and members of the executive management

(available here: [corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-regarding-remuneration-non-executive-directors-and](https://corporategovernancecommittee.be/en/explanatory-notes-2020-code/explanatory-note-regarding-remuneration-non-executive-directors-and)).

#### **REMUNERATION COMMITTEE**

Listed Companies under a one-tier board system are required to establish a Remuneration Committee within their board of directors. The Remuneration Committee is composed of non-executive members of the board of directors, and a majority of them are Independent Directors with particular knowledge in the field of remuneration policy. The president of the board or another non-executive member of the board acts as chairman of the Remuneration Committee. The Remuneration Committee should meet at least twice a year and additionally whenever it deems necessary to perform its duties and should report on a regular basis to the board of directors on the performance of its duties.

As is the case for the Audit Committee, Listed Companies which, on a consolidated basis, meet at least two of the following criteria do not need to establish a Remuneration

# Rr | REMUNERATION COMMITTEE

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Committee:

- average number of employees during the relevant financial year of less than 250;
- balance sheet total of less than or equal to € 43,000,000; and
- annual net turnover of less than or equal to € 50,000,000.

- it further explains this remuneration report at the annual Shareholders' Meeting; and
- it advises on any severance package exceeding 18 months of remuneration (see relevant section on remuneration of board members).

For Listed Companies under a two-tier board system, a Remuneration Committee must be established within the supervisory board. In such case, the rules governing the Remuneration Committee within the board of directors shall also apply to the Remuneration Committee of the supervisory board, whereby the supervisory board fulfils the role of the board of directors.

The 2020 Corporate Governance Code supplements the above-mentioned binding rules under the CCA. According to the Corporate Governance Code, the Remuneration Committee should make proposals to the board regarding the remuneration of executive and non-executive directors.

## ***Combined Remuneration and Nomination Committee***

The 2020 Corporate Governance Code specifies that the Nomination Committee and the Remuneration Committee may be combined.

In such case, the board of directors will perform the duties of the Remuneration Committee.

The Remuneration Committee has the following duties:

- it makes proposals to the board of directors (i) on the remuneration policy and the individual remuneration of, amongst others, the directors, members of the management committee and other directors, and the persons in charge of day-to-day management, and (ii) if relevant, on the proposals to be submitted by the board of directors to the shareholders (for instance on the remuneration of directors);
- it prepares the remuneration report, which the board of directors will include in the annual report;

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## SHARE BUYBACK

### *Conditions*

- Listed Companies may repurchase their own shares upon the following conditions:
- the acquisition must be authorised by a resolution of the General Meeting of Shareholders approved by at least 75% of the votes validly cast;
- the acquisition must be carried out by means of funds that would otherwise be available for distribution as a dividend to shareholders; and
- generally, the offer must be made on the same conditions to all shareholders. However, shares of a Listed Company can be acquired by the company without an offer to all shareholders, provided that the acquisition of the shares is made through the central order book of the regulated market of Euronext Brussels, or, if not conducted through the central order book, if the purchase price is equal to or lower than the highest current independent purchase bid (principle of price's equivalence).

### *Notification and publication requirements*

Listed Companies are also subject to several additional requirements. They should inform the FSMA both of their intention to undertake a Share Buyback and of its effective implementation, by notifying the decision of the shareholders and of the board of directors in this respect.

Furthermore, Listed Companies must make public via a press release their realised repurchase transactions no later than at the end of the seventh day following execution of the Share Buyback. These press releases are Regulated Information. In the context of the EU Listing Package (see "Inside Information"), its new measures simplified the reporting mechanism that a Listed Company must follow, as well as the information to be disclosed. Under the amended Market Abuse Regulation, Listed Companies must disclose only aggregated information to the public.

### *Safe Harbour Regime*

A Share Buyback operated by a Listed Company is subject to the Market Abuse Regime (MAR). A Safe Harbor Regime is available: transactions carried out in compliance with the disclosure, reporting, price and trading conditions provided by the Safe Harbor Regime will not be construed

## Ss | SHARE BUYBACK

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as Market Abuse. Listed Companies may also choose not to comply with the Safe Harbor Regime but they must then take extra care to ensure that their Share Buyback activities fully comply with the Market Abuse rules in MAR. In particular, if derivatives are used to buy back shares, the Safe Harbor would not be available, therefore both Listed Companies and their derivatives counterparties need to take measures to ensure that both the Share Buyback and the hedging activities of the counterparties do not constitute Market Abuse.

With respect to the post-trade reporting aspects of the Safe Harbor for Share Buybacks, the issuer is required to report the information only to the NCA of the most relevant market in terms of liquidity for its shares, and needs to disclose to the public only aggregated information.

### ***Share Alienation***

Shares purchased by a company may be cancelled or held in the portfolio, if necessary for sale at a later date. If the Listed Company decides to sell its own Shares, a regime of Share Alienation applies, and whose conditions are modelled on the Share Buyback regime.

As a general principle, Listed Companies are authorised to dispose of the shares acquired under the Share Buyback regime subject to the principle of price's equivalence.

Listed Companies are authorised to dispose of their own shares, inter alia, in the following situations:

- following an offer to sell, addressed to all shareholders under the same conditions per class or category;
- to sell their own shares through the stock exchange;
- to sell their own shares outside of the stock exchange, provided that they guarantee equal treatment between shareholders who are in the same situation and they ensure the principle of price's equivalence;
- for the purpose of avoiding serious and imminent damage to the Listed Company;
- pursuant to an explicit authorization in the articles of association, to one or more determined persons other than the employees; and

## Ss | SHARE BUYBACK – SHORT SELLING

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- in order to distribute such shares to their employees.

Listed Companies must also make public, by way of a press release, the disposal transactions carried out. Since September 2022, Listed Companies, however, are exempted from the obligation to publish a press release in case of alienation of own shares in the context of share-based compensation granted to employees – this mainly concerns stock option or warrant plans granted to employees, managers and/or members of the management body.

### SHORT SELLING

Short selling is the sale of a security that the seller does not own at the time the contract is concluded, but which the seller will acquire at the time of delivery. If the price of the security falls between the time the contract is concluded and the time the seller buys it for delivery, the seller realizes a capital gain. If, on the other hand, the price rises, the seller is exposed to a loss, which can be unlimited, since the potential rise of the security is in theory unlimited.

Short selling shares of a Listed Company must be (i) notified to the FSMA when it reaches 0.1% of the issued

share capital and every 0.1% above that and (ii) disclosed to the public when it reaches 0.5% of the issued share capital and every 0.1% above that.

Market participants (who meet one of the situations listed above) are required – not later than 3.30 pm of the following trading day – to complete a notification form (available on the FSMA website), which must be submitted by email to the FSMA ([info.fin@fsma.be](mailto:info.fin@fsma.be)).

In certain circumstances, the FSMA has broad intervention powers, such as (i) temporarily limiting short selling of a financial instrument further to a significant fall in price (short-term ban); (ii) exceptional measures to enhance transparency; and (iii) instituting restrictions on short selling or net short positions in relation to identified financial instruments or classes of financial instruments (resulting in a long-term ban).

### SIGNIFICANT ASSETS

A regime regulating the transfer of significant assets by a Listed Company was introduced in the CCA in 2024.

Under this regime, only the General Meeting of Shareholders of a Listed Company can approve the sale

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## SHORT SELLING – STORI (THE BELGIAN OFFICIAL MECHANISM FOR THE STORAGE OF REGULATED INFORMATION) – SUSPENSION OF THE SHARES

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of three-quarters or more of the company's assets. The three-quarters threshold must always be calculated on the basis of the most recently published statutory annual accounts. If, however, the Listed Company also publishes consolidated accounts, the three-quarters threshold must also be calculated on the basis of the consolidated accounts. In the latter case, shareholders will be asked to approve the sale of significant assets as soon as the three-quarters threshold is reached, according to one of the two calculations.

There are no special quorum or majority requirements for approval of the sale of significant assets, and a simple majority is thus accepted.

The board of directors must draw up a detailed report to be submitted to the general assembly that justifies the proposed transfer of assets. The decision of the General Meeting of Shareholders to sell such assets must be filed with the relevant enterprise court and published in the annexes of the of the Belgian State Gazette.

### STORI (THE BELGIAN OFFICIAL MECHANISM FOR THE STORAGE OF REGULATED INFORMATION)

Regulated Information must be stored through the

mechanism of the FSMA, which as Official Appointed Mechanism (OAM) oversees the centralised storage and publication of Regulated Information. The Belgian centralised mechanism is called STORI and is available at [stori.fsma.be](http://stori.fsma.be). Listed Companies remain fully responsible for the reliability of the uploaded information.

STORI contains the Regulated Information filed with the FSMA. Unless there are any technical problems, the information submitted is immediately and automatically made available as received.

Information is available on STORI in PDF format, except for annual financial reports, which must be filed in ESEF Format.

The STORI website allows the public to access, in an efficient and centralised manner, the regulated information of all Listed Companies. European authorities are meanwhile working on the establishment of a single centralised access point, the European Single Access Point (ESAP). ESAP does not impose any additional reporting obligations. The objective is for the FSMA to transmit to ESMA (the European Securities and Markets Authority) the regulated information it receives via the eCorporate platform, so that this information is



## SUSPENSION OF THE SHARES – SUSTAINABLE FINANCIAL PRODUCTS AND SERVICES

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also accessible on the ESAP platform. This is an important component of the Capital Markets Union action plan. Centralised access to information should facilitate investors' decision-making processes.

### SUSPENSION OF THE SHARES

The suspension and resumption of trading on Euronext Brussels can be requested by the FSMA, by the Listed Company or by Euronext Brussels.

Suspension can be requested before an important announcement and/or in order to prevent or halt Market Abuse or disorderly market conditions.

Declarations of suspension and resumption of trading that originate from the Listed Company should be submitted to the FSMA or Euronext through the following channels:

- [info.fin@fsma.be](mailto:info.fin@fsma.be)  
+32 2 220 59 00

or

- [ListingBrusselsBE@euronext.com](mailto:ListingBrusselsBE@euronext.com)  
+32 2 620 15 25

### SUSTAINABLE FINANCIAL PRODUCTS AND SERVICES

Sustainable finance refers to the process of taking environmental, social and governance (“ESG”) considerations into account when making investment decisions in the financial sector, leading to more long-term investments in sustainable economic activities and projects. In this regard, the ESG working group of the Corporate Governance Committee (a private-sector initiative in Belgium) published an ESG toolkit to encourage the incorporation of ESG factors into corporate and investment decision-making. The ESG toolkit is a practical and educational guide for Listed Companies and their boards of directors to assist them in non-financial reporting, particularly in anticipation of future European legislative instruments (available here: [corporategovernancecommittee.be/en/useful-tools/esg-toolkit](https://corporategovernancecommittee.be/en/useful-tools/esg-toolkit)).

#### *European Green Bond Standard*

On October 5, 2023, the European Parliament and the Council of the European Union adopted the milestone Regulation on European Green Bonds (“EuGB Regulation”), which establishes a voluntary harmonized standard for all main types of bonds made available in the EU by (i) laying down requirements for issuers seeking to use the “European Green Bond” or “EuGB” designation,

## Ss | SUSTAINABLE FINANCIAL PRODUCTS AND SERVICES

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(ii) regulating external reviewers of EuGBs, and (iii) providing for optional sustainability disclosures for bonds not meeting the EuGB standard, but marketed as environmentally sustainable or as sustainability-linked bonds in the EU.

The EuGB Regulation falls within the broader context of the European Green Deal and is a key component of the European Commission's efforts to promote sustainable finance.

The EuGB Regulation has been applicable since 21 December 2024.

### ▪ **Disclosure obligations**

The EuGB Regulation provides for transparency on the allocation of proceeds through detailed reporting requirements. Specifically, issuers must:

- disclose the intended allocation (before issuance) and progress made in this allocation (yearly); and
- obtain a positive opinion twice from an external reviewer (once before bond issuance, once upon full allocation).

EuGB issuers must use standardized templates, as set out in the EuGB Regulation's annexes, which are key to allowing comparability. Such reporting must be kept available on the issuer's website for at least 12 months after the bonds have reached maturity, and the issuer must formally notify both its national competent authority and ESMA of each such publication in fulfillment of the EuGB's reporting requirements.

More specifically, EuGB issuers will be required to draw up the following reports:

- **EuGB factsheet:** prior to issuing an EuGB, the issuer must disclose an EuGB information sheet, accompanied by a pre-issuance review of the information sheet by an external reviewer. This EuGB factsheet is regulated information and will be incorporated by reference into the prospectus for EuGBs.
- **Annual allocation report:** the issuer must draw up this annual allocation report until the full allocation of the proceeds. This report must be published on the issuer's website no later than 270 days following the end of each 12-month period (with the first 12-month period ordinarily beginning on the issuance date).

The issuer is also required to obtain a post-issuance review by an external reviewer of the first allocation report that is drawn up after the full allocation of the bond proceeds.

- Impact report: the issuer must disclose the environmental impact of the use of bond proceeds by publishing an impact report at least once during the lifetime of the bond, in addition to after the bond proceeds have been fully allocated. Issuers may seek a review of such impact reports by an external reviewer.

- Two approaches to use of proceeds

**Gradual:** in order to be able to use the label, the issuer must ensure that 85% of the net proceeds (i.e. after deduction of issuance costs) are allocated to Taxonomy aligned activities before bond maturity. The proceeds of the EuGB can be allocated to one or more of the following categories: (i) fixed assets, (ii) capital and operating expenditure, (iii) financial assets, (iv) assets and expenditures of households.

**Portfolio:** issuers can also allocate the proceeds to a portfolio of fixed assets or financial assets in accordance

with the EU Taxonomy requirements. In such case, the issuer shall demonstrate – in allocation reports – that the total value of the portfolio of environmentally sustainable assets exceeds the total value of their outstanding bonds. All outstanding EuGBs must match with Taxonomy aligned assets on a yearly basis.

For further information, see the Jones Day Client Alert “Adoption of the final version of the European Green Bond Standard: a new tool for sustainable finance” (available here: [jonesday.com/en/insights/2023/11/eu-adopts-landmark-tool-for-sustainable-finance](https://jonesday.com/en/insights/2023/11/eu-adopts-landmark-tool-for-sustainable-finance)).

Since May 2025, FSMA is the competent authority for the EuGB and grants it various powers in relation to compliance with the ‘standard’ laid down by the EUGB Regulation. The same day, the FSMA published a Press Release (Power conferred on the FSMA within the framework of the “EU Green Bonds” Regulation) aimed at explaining the various powers conferred on the FSMA (available here: <https://www.fsma.be/fr/news/la-fsma-competente-pour-les-obligations-vertes-europeennes> / <https://www.fsma.be/nl/news/fsma-bevoegd-voor-europese-groene-obligaties> ).

### *EU Taxonomy Regulation*

The EU taxonomy is a classification system, set out under the EU Taxonomy Regulation, that aims to channel public and private investment into environmentally sustainable economic activities in order to achieve environmental objectives, such as those in the fight against climate change.

The EU taxonomy establishes a dynamic list of economic activities considered to be environmentally sustainable, i.e., provided they contribute substantially to at least one environmental objective and do not significantly harm any other. In this respect, the EU taxonomy focuses on the following six environmental objectives: (1) Climate change mitigation; (2) Climate change adaptation; (3) Sustainable use and protection of water and marine resources; (4) Transition to a circular economy; (5) Pollution prevention and control; and (6) Protection and restoration of biodiversity and ecosystems.

The first Delegated Act specifies the technical screening criteria under which certain economic activities qualify as contributing substantially to the two above-referred climate objectives of (1) climate change mitigation and (2) climate change adaptation, while

not causing significant harm to any of the other relevant environmental objectives (the “Climate Delegated Act”, adopted on 4 June 2021).

On 6 July 2021, the European Commission adopted the Taxonomy Disclosures Delegated Act setting out the content, methodology and presentation of the KPIs that non-financial and financial undertakings are required to disclose under Article 8 of the Taxonomy Regulation (see also “Non-Financial Information”).

On 15 July 2022, the European Commission adopted the Complementary Climate Delegated Act addressing climate change mitigation and adaptation covering, under strict conditions, specific nuclear and gas energy activities in the list of economic activities covered by the EU taxonomy.

On 27 June 2023, the European Commission adopted the Environmental Delegated Act. This act outlines the precise technical screening criteria that determine when specific economic activities can be categorized as contributing substantially to the four remaining environmental objectives: (i) Sustainable use and protection of water and marine resources; (ii) Transition to a circular economy; (iii) Pollution prevention and control; or

## Ss | SUSTAINABLE FINANCIAL PRODUCTS AND SERVICES

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(iv) Protection and restoration of biodiversity and ecosystems.

On the same day, the European Commission adopted another Delegated Regulation amending the Climate Delegated Act. This Delegated Act entails the inclusion of 12 new activities spanning six sectors, such as disaster and risk management, water supply, transportation, and the manufacturing of electrical and electronic equipment. These activities are recognized as contributing to the goals of mitigating and adapting to climate change.

The European Commission published a recommendation on transition finance. This recommendation outlines diverse tools within EU sustainable finance that Listed Companies can utilize (available here: [eur-lex.europa.eu/eli/reco/2023/1425/oj/eng](https://eur-lex.europa.eu/eli/reco/2023/1425/oj/eng)).

On 8 January 2026, the European Commission adopted a new Delegated Act (EU) 2026/73 of 4 July 2025, amending Taxonomy Disclosures, Climate and Environmental Delegated Acts aiming to simplify the application of EU Taxonomy, reducing administrative burden for Listed Companies while preserving the framework's core objectives.

## *Lexicology*

### **Taxonomy-aligned economic activities**

Refers to an economic activity that is making a substantial contribution to at least one of the climate and environmental objectives referred in the Taxonomy Regulation or delegated acts, while also doing no significant harm to the remaining objectives and meeting minimum standards on human rights and labor standards.

### **Taxonomy-eligible economic activities**

Refers to an economic activity that is described in the delegated acts adopted pursuant to the Taxonomy Regulation, irrespective of whether that economic activity meets any or all of the technical screening criteria laid down in those delegated acts.

### **Taxonomy-non-eligible activities**

Refers to an activity that is not mentioned in the delegated acts adopted pursuant to the Taxonomy Regulation. Consequently, such activity cannot be taken into account when calculating the share of turnover, CapEx and sustainable OpEx.

## Timing

### (1) Non-financial undertakings need to disclose:

#### a. Activities pursuant to the Climate Delegated Act:

- taxonomy-eligibility since 1 January 2022; and
- taxonomy-alignment since 1 January 2023.

#### b. Activities pursuant the Environmental Delegated Act:

- taxonomy-eligibility as of 1 January 2024; and
- taxonomy-alignment as of 1 January 2025.

### (2) Financial undertakings need to disclose:

#### a. Activities pursuant the Climate Delegated Act:

- taxonomy-eligibility since 1 January 2022; and
- taxonomy-alignment from 1 January 2024.

#### b. Activities pursuant the Environmental Delegated Act:

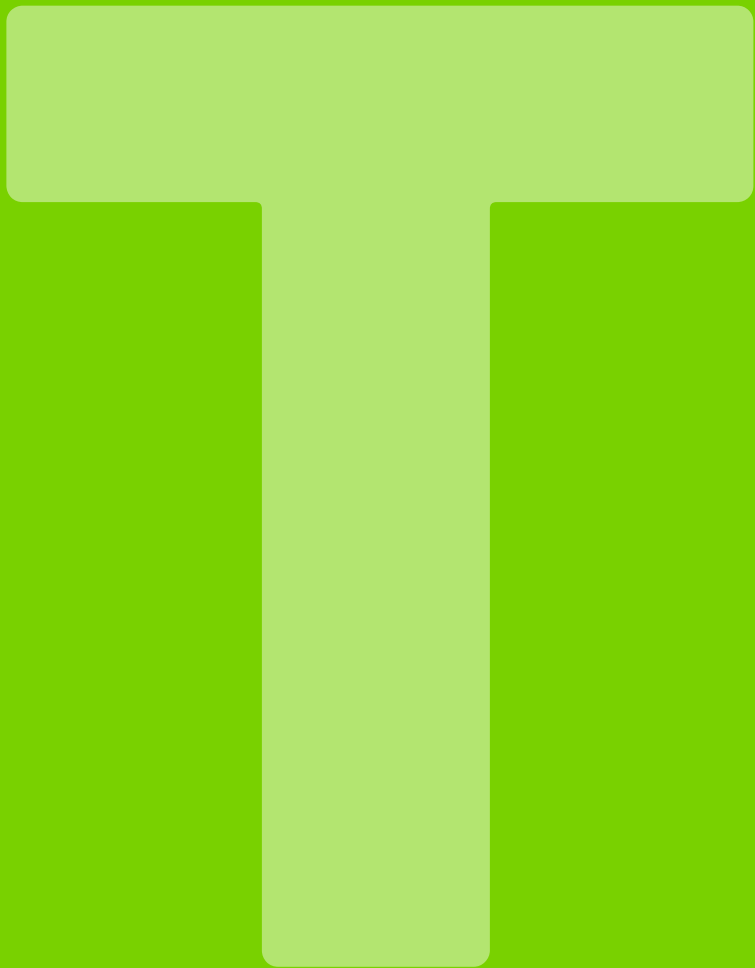
- taxonomy-eligibility as of 1 January 2024; and
- taxonomy-alignment as of 1 January 2026.

## Sustainable Finance Disclosure Regulation

The Sustainable Finance Disclosure Regulation (“SFDR”), which became applicable since 10 March 2021 (with certain exceptions), aims to enhance the sustainability transparency of certain financial products (e.g. investment funds) and those who issue/sell them. The periodic reporting obligations for investment products labelled as sustainable have applied since 1 January 2022.

On 6 April 2022, the European Commission adopted the SFDR Delegated Regulation, setting out the technical standards for use by financial market participants when disclosing sustainability-related information under the SFDR. This Delegated Regulation specifies the precise content, methodology and presentation of the information to be disclosed. Under these rules, financial market participants will provide detailed information about how they tackle and reduce any possible negative impacts of their investments on the environment.

On 17 February 2023, the European Commission published a Delegated Act amending the SFDR regulatory technical standards (“RTS Delegated Act”). The RTS Delegated Act adds specific disclosures obligation concerning financial products’ exposure to investments in fossil gas and nuclear energy activities.



### TAKEOVER BIDS (VOLUNTARY BID, MANDATORY BID, SQUEEZE-OUT AND SELL-OUT)

#### *Voluntary bid*

In the case of a voluntary public Take-over Bid, the interests of shareholders are protected by specific provisions, notably the following:

- the bid must be extended to all voting securities not already owned by the bidder as well as to all other securities giving access to voting rights (such as subscription rights and convertible bonds);
- the shareholders must be properly informed of the terms of the bid by means of the publication of a prospectus (prepared by the bidder and approved by the FSMA) and of a response memorandum prepared by the board of directors of the target company; and
- the powers of the board of directors of the target company to engage in operations of an exceptional nature are limited to some extent as from the notification of the bid by the FSMA to the target company.

In addition, Belgian law provides for several specific obligations in the event that the Take-over Bid is launched by a bidder which, at the time of its notification to launch the bid, controls the target company. Such obligations include among others the preparation of a valuation report by an independent expert.

#### *Mandatory bid*

A mandatory Take-over Bid must be launched under specific conditions if a person (or a group of persons acting in concert), as a result of an acquisition, directly or indirectly holds more than 30% of the voting securities in a Listed Company. However, certain exemptions to the obligation to launch a mandatory bid when the 30% threshold is exceeded are available such as (but not limited to) (i) in the case of an acquisition resulting from a capital increase with preferential subscription rights decided by the General Meeting of Shareholders or (ii) when the threshold is exceeded by a maximum of 2% provided that the excess shares are transferred within 12 months and the voting rights attached to the excess shares are not exercised.

The Double-Voting Right is not taken into consideration in calculating the threshold set for a mandatory bid.

***Squeeze-out***

A person (or different persons acting alone or in concert) holding 95% of the voting securities of a Listed Company has the right to acquire the remaining voting securities following a squeeze-out offer. The securities that are not tendered in response to the squeeze-out are considered as being transferred by right to the bidder at the end of the procedure.

The procedure and the conditions will be different depending on whether the 95% threshold has been triggered following a public Take-over Bid or not.

If the squeeze-out offer is autonomous, the consideration must be in cash and must represent the fair value (assessed by an independent expert) as to safeguard the interests of the minority shareholders.

If the squeeze-out offer follows the completion of a public Take-over Bid, the bidder may require that all remaining shareholders sell their securities to the bidder at the offer price of the Take-over Bid, provided that, in case of a voluntary Take-over Bid, the bidder has also acquired, through the acceptance of the bid, 90% of the voting capital subject to the Take-over Bid. The bidder needs

to reopen its public take-over offer within three months following the expiration of the offer period.

The Double-Voting Right is not taken into consideration in calculating the threshold set for a squeeze out.

***Sell-out***

Within three months following the expiration of an offer period related to a public Take-over Bid, holders of voting securities or of securities giving access to voting rights may require the bidder who owns at least 95% of the voting securities in a Listed Company following a Take-over Bid, to buy its securities from it at the price of the bid, on the condition that, in case of a voluntary Take-over Bid, the bidder has acquired, through the acceptance of the bid, securities representing at least 90% of the voting capital subject to the Take-over Bid.



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## UBO

Following the implementation of the 4th EU Anti-Money Laundering Directive, a centralised register of Ultimate Beneficial Owners (“UBOs”) was established in Belgium. A UBO is any natural person(s) who ultimately owns or controls a company (including, for example, through direct or indirect ownership of minimum 25% of the shares).

(mentioning all intermediary entities, including Listed Companies). Non-Belgian subsidiaries are subject to the UBO procedure applicable in their jurisdiction of incorporation.

Furthermore, and similarly to all Belgian legal entities (including non-Listed Companies), Listed Companies must still obtain, hold and retain (accurate and updated) information on their UBOs in an internal register.

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The Belgian Anti-Money Laundering Law mandates that all Belgian legal entities must register their UBOs in this centralised external UBO register.

However, the Federal Public Services (Finance) published a FAQ providing that such UBO registration obligation does not apply to companies “listed on a regulated market and subject to disclosure requirements consistent with EU Law”. Thus, Listed Companies are fully exempted from the obligation to register UBOs in the centralised external UBO register.

Following a judgment of the European Court of Justice of 22 November 2022 (Joined Cases C-37/20 and C-601/20), the Court found that access to the UBO register by any member of the general public is not compatible with the fundamental right of privacy and protection of personal data. While public access to the UBO register has therefore been limited, access for competent authorities and entities subject to the anti-money laundering law is maintained.

Belgian subsidiaries that are (directly or indirectly) 100% held by Listed Companies are also exempt from the obligation to register their UBOs. However, such subsidiaries must register their ownership structure

## UNREGULATED MARKETS

In addition to the regulated market, Euronext Brussels SA/ NV also operates unregulated markets, including multilateral trading facilities (MTFs) such as Euronext Access and Euronext Growth, which are two markets dedicated to start-ups and growth SMEs. Euronext Growth has obtained the SME Growth Market status introduced under the MiFID II regime.

Companies with securities admitted to trading on Euronext Access and Euronext Growth are not bound by requirements arising from the admission to trading on a regulated market. In turn, companies with securities admitted to trading on Euronext Access are subject to more flexible requirements than those applicable to the Euronext Growth Market.

The above elements mean that inter alia:

- an initial admission to trading on the Euronext Access or Euronext Growth MTFs is not always subject to the condition to publish a prospectus; and
- minimum public holding and minimum market capitalisation requirements, are more flexible (Euronext Growth) or even non-existent (Euronext Access).

*Periodic Obligations*

	Euronext	Euronext Growth	Euronext Access
<b>Annual Report</b>	<ul style="list-style-type: none"> <li>▪ Audited annual accounts</li> <li>▪ Management Report</li> <li>▪ Corporate governance statement (including a remuneration report)</li> <li>▪ Non-Financial Information</li> <li>▪ Publication within 4 months</li> </ul>	<ul style="list-style-type: none"> <li>▪ Audited annual accounts</li> <li>▪ Management Report</li> <li>▪ Publication within 4 months</li> </ul>	<ul style="list-style-type: none"> <li>▪ Annual Accounts</li> <li>▪ Publication within 6 months</li> </ul>
<b>Half-yearly Report</b>	<ul style="list-style-type: none"> <li>▪ Financial accounts</li> <li>▪ Management Report</li> <li>▪ Publication within 3 months</li> </ul>	<ul style="list-style-type: none"> <li>▪ Financial accounts</li> <li>▪ Publication within 4 months</li> </ul>	⊗ <i>Not applicable</i>
<b>Accounting standards</b>	<ul style="list-style-type: none"> <li>▪ IFRS</li> </ul>	<ul style="list-style-type: none"> <li>▪ IFRS (or Belgian GAAP)</li> </ul>	<ul style="list-style-type: none"> <li>▪ IFRS (or Belgian GAAP)</li> </ul>

## Corporate Governance

	Euronext	Euronext Growth & Euronext Access
2020 Corporate Governance Code	✔ Applicable	✘ <i>Not applicable</i>
Audit Committee, Remuneration and Nomination Committees	✔ Applicable	✘ <i>Not applicable</i>
Independent Directors	✔ Applicable	✘ <i>Not applicable</i>
Gender Diversity	✔ Applicable	✘ <i>Not applicable</i>
Specific requirements for the Auditor	✔ Applicable	✘ <i>Not applicable</i>
Conflicts of Interest	✔ Applicable	✘ <i>Not applicable</i>
Remuneration of Board Members and other executives	✔ Applicable	✘ <i>Not applicable</i>
Non-Financial Information	✔ Applicable	✘ <i>Not applicable</i>

## Market Abuse

	Euronext	Euronext Growth	Euronext Access
Public disclosure of Inside Information	✔ Applicable (see "Inside Information")	✔ Applicable (see "Inside Information")	✔ Applicable (see "Inside Information")
Insider Lists	✔ Applicable	✔ Applicable	✔ Applicable
Notification of transactions of PDMRs	✔ Applicable	✔ Applicable	✔ Applicable

## Takeover Bids

	Euronext	Euronext Growth	Euronext Access
Threshold triggering the obligation to launch a mandatory bid	30% (subject to exemptions)	50%	50%
Squeeze-out regime in case of acquisition of company's voting rights	✓ Applicable	✗ Not applicable	✗ Not applicable

## Major Shareholdings

	Euronext	Euronext Growth	Euronext Access
Legal thresholds triggering notification to the Issuer and the FSMA	multiples of 5%	25%, 30%, 50%, 75% and 95%	25%
Statutory thresholds triggering notification to the Issuer and the FSMA	1%, 2%, 3%, 4 % and 7.5%	⊗ <i>Not applicable</i>	⊗ <i>Not applicable</i>

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Listed Companies – i.e., companies whose profit shares or certificates relating to such shares are listed on a regulated market – are permitted to have other categories of securities (e.g. bonds) admitted to trading on Unregulated Markets in order to benefit from a more flexible regime.

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## WEBSITE OF THE LISTED COMPANY

### *Information to be available on the website*

The following financial information must as a minimum be made available on the Listed Company's website:

- regulated Information; the proxy forms that must be made available to each person entitled to vote at the General Meeting of Shareholders;
- the financial calendar;
- the prospectus; and
- the documents to be submitted to the General Meeting of Shareholders.

Also, for persons required to make a notification on Major Holdings, the FSMA recommends that Listed Companies clearly provide on their website the contact details (name, telephone number and email address) of the person receiving such notifications.

### *Characteristics of the website*

The website of the Listed Company must:

- meet the minimum quality standard for security and data recording and must comply with specific conditions;
- include a separate, updated section reserved for information covered by the Transparency Regulations, which is freely and easily accessible to anyone and without cost;
- include a calendar of periodic publications, as well as any announcements of postponement of a publication. The FSMA recommends that Listed Companies also mention in this calendar the date on which the annual financial report will be made available to the public. The calendar will in most cases contain information for a period of one year;
- include prospectuses relating to admission of the Listed Company's securities to trading on a regulated market, provided that such admission is made at the Listed Company's request or with its agreement;
- contain all information covered by the Transparency

Regulations that the Listed Company has published or made available to the public over the past five (5) years; and

- contain annual and half-yearly financial reports as well as reports on payments made to governments must be available for ten (10) years. When presenting this type of information on their website, Listed Companies are encouraged to distinguish clearly between information that is up to date and information that is no longer current.

Also, shareholders and all interested persons should have the option of receiving all information referred to in the Transparency Regulations free of charge by email sent simultaneously upon the publication of such information.



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# An | ANNEX: EURONEXT – EURONEXT SERVICES TO LISTED COMPANIES

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## ANNEX: EURONEXT

Euronext is the leading European capital market infrastructure, covering the entire capital markets value chain, from listing, trading, clearing, settlement and custody, to solutions for issuers and investors. Euronext runs MTS, one of Europe's leading electronic fixed income trading markets, and Nord Pool, the European power market. Euronext also provides clearing and settlement services through Euronext Clearing and its Euronext Securities CSDs in Denmark, Italy, Norway and Portugal. In November 2025, Euronext acquired a majority stake in the Athens Stock Exchange (ATHEX), reinforcing its pan-European footprint and further extending its fully integrated market infrastructure with the addition of an exchange, a CSD and a clearing house.

As of February 2026, Euronext's regulated exchanges in Belgium, France, Greece, Ireland, Italy, the Netherlands, Norway and Portugal host over 1,800 listed issuers with €7 trillion in market capitalisation, a strong blue-chip franchise and the largest global centre for debt and fund listings. With a diverse domestic and international client base, Euronext handles 29% of European lit equity trading. Its products include equities, FX, ETFs, bonds, derivatives, commodities and indices.

For the latest news and resources, please visit the Media Centre. Follow us on X and LinkedIn for regular updates.

## EURONEXT SERVICES TO LISTED COMPANIES

As one of over 1,800 companies listed on the Euronext markets, you benefit from a secure market, cutting-edge technology, a large pool of liquidity and support to finance your growth throughout your company's life on the capital markets. Euronext ExpertLine is a multi-disciplinary team that supports you with a set of tools and services for global, real-time access to the markets. It combines high-quality technology and human expertise to provide you with continuous information and valuable support to manage your investor relations efficiently and in line with regulations.

## CONNECT

[Connect.euronext.com](https://connect.euronext.com) a secure and personalised online portal has been developed to provide Listed Companies with a powerful and user-friendly tool allowing them to monitor changes in their share price and giving them access to added-value services.

For more information reach ExpertLine:

Telephone: +33 (0)1 85 14 85 87

Email: [MyQuestion@euronext.com](mailto:MyQuestion@euronext.com)

### MY ESG PROFILE

At the heart of its strategy to shape capital markets for future generations, Euronext supports issuers at all stages, from pre-IPO to post-IPO phases, closely accompanying them in their ESG journey. To strengthen this support and provide concrete ESG tools to its issuers, Euronext has launched My ESG Profile. My ESG Profile is a first-of-its-kind digital tool which allows issuers to showcase their sustainability efforts while helping investors access relevant ESG data. Issuers can enrich their profiles through Euronext's customer portal. This initiative contributes to enhancing transparency in financial markets and to the democratisation of access to reliable ESG data (more information available here: [euronext.com/en/raise-capital/esg-for-issuers/my-esg-profile](https://www.euronext.com/en/raise-capital/esg-for-issuers/my-esg-profile)).

Building on the success of My ESG Profile and leveraging the comprehensive extra-financial data collected on listed companies, Euronext publishes an annual ESG Trends Report. This report offers valuable insights into how companies listed on Euronext make progress in their ESG reporting and performance. Presenting a thorough overview of their progress over time, it also highlights the evolution of ESG regulation and the accelerated path of its adoption among corporates (latest version available

here: [uronext.com/en/news/first-release-uronext-esg-trends-report-2024-shows-promising-sustainability-progress-among](https://www.euronext.com/en/news/first-release-uronext-esg-trends-report-2024-shows-promising-sustainability-progress-among)).

Euronext also provides for free an ESG Peer Benchmarking Report to provide further insights to issuers upon request. This enhanced feature enables companies to assess their ESG performance relative to their peers listed on Euronext, providing essential comparison points for improving sustainability practices. It is available directly on Connect.

### COMPARE YOUR ESG PERFORMANCE TO YOUR PEERS LISTED ON EURONEXT

Within the MY ESG PROFILE feature, the ESG Peer Benchmarking Report allows companies to compare their ESG performance to selected peers listed on Euronext.

Provided by Euronext to all issuers via Connect, the report is automatically generated based on data available on My ESG Profile.

The data is collected by our data provider Cofisem based on company annual reports and displayed in My ESG Profile on Euronext Live. This report comprises the following:

- Performance versus peers 2023: overview of the data on 35 indicators grouped into 3 categories: Environmental, Social & Governance, Financial indicators.

- Evolution of key ratios: charts showing the evolution of the indicators which are ratios since 2020 for the company and its peers.
- Detailed view of the data since 2020 and year-on-year evolution for the company and its peers.

### ESG REPORTING GUIDE

The Euronext ESG Reporting Guide is a comprehensive resource provided by Euronext to assist listed companies, including SMEs, in understanding and implementing best practices for ESG reporting. The guide also entails essential resources for private companies interested in advancing their ESG strategy, communicating it to their investors and getting started in their ESG journey. The 2024 version incorporates the latest EU ESG Regulations, recent developments in ESG standards and case studies on ESG practices among listed companies (latest version available here: [euronext.com/en/news/introducing-esg-reporting-guide-2024-euronexts-ultimate-guide-sustainability-reporting](https://www.euronext.com/en/news/introducing-esg-reporting-guide-2024-euronexts-ultimate-guide-sustainability-reporting)).

### LISTING AND ADVICE

#### ***Dedicated contacts***

Euronext's dedicated contacts are your partners for all

your projects on our markets, and can support you in all aspects of your daily stock market life, such as:

- market organisation, trading and listing on the stock exchange;
- euronext services dedicated to Listed Companies;
- financial transactions such as capital or debt issues (including private placements of bonds, securities transactions, public offerings, etc.);
- multi-listing on Amsterdam, Brussels, Dublin, Lisbon, Milan, Oslo or Paris; and
- the entry or exit of your stock into or out of indices.

### EXPERTLINE

ExpertLine is Euronext's information centre managed by a team experienced in finance and the stock markets.

ExpertLine aims to:

- provide a single point of entry;
- create and maintain a quality relationship based on ExpertLine's reactivity and proactivity;

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- identify and propose new opportunities (workshops, conferences, services, etc.); and
- disseminate value-added market information (prices, broker market shares) through the daily end – of – session file sent to each of our issuers;

ExpertLine is available every trading day, before, during and after the trading session (from 08:45 to 18:00).

## DATA

You can now consult at a glance the list of all the financial instruments (different share classes, bonds, certificates, etc.) that you have issued.

This is available on the Connect Data Centre by clicking on the “LISTED SECURITIES” tab.

Connect also calculates in real time the Weighted Average Price (VWAP) of each share. The history of this information can also be downloaded from the “HISTORICAL PRICE” block in the Data Centre.

### **Alert management**

You can create alerts to receive share price information

based on several trigger criteria: opening and closing prices, change thresholds, at a given time, etc.

### **Market overview**

Any event concerning your share on the market: realtime display of the share price and summary of the previous trading session, market notices, press releases, etc.

### **Brokers Activity**

This service allows you to consult the Monthly market shares and transaction volumes of the main financial intermediaries buying and selling on the central market as well as off-market transactions (blocks of securities).

On daily and weekly basis, Connect provides you with order's Account Types composing the total traded volume by side (Buy & Sell).

Both services are available in graph and data format.

### **Intraday and Historical data**

Data downloadable since 1999 (when listings switched to Euro on the historical performance of the shares of all companies listed on Euronext).

## *List of customised values*

Create a list of your favourite values with real-time prices and volumes and include it in your end-of-session summary.

## *Market Indicators*

Real-time market overview: the highest and lowest prices with associated changes, evolution of the main Euronext indices (international and sectorial) and exchange rates.

## *My Company/Society Profile*

Update of your company profile and transmission to all financial websites, contribution to the financial calendar available on live.euronext.com and online posting of your press releases in real time.

## *My floating stock*

View your company's preliminary and final free float, which will be used for each quarterly revision of the Euronext indices.

## *Liquidity providers*

Consult the performance of your liquidity providers daily by attendance rate, average capital and price range.

## *Ranking*

View in real time the performance of the most active stocks and indices in terms of upward and downward trends and trading volume. Several selection criteria are available: periods, sectors, capitalisation levels, etc.

## *Order book*

Access your order book in real time (graph format and data) with the 10 best buy and sell price limits and their associated volumes.

## *Your LEI code*

Connect helps you manage of your LEI code, which must be renewed annually, by sending you an email alert to remind you to renew it before it expires. Alerts are sent 3 months, 1 month and 1 week before expiry and then every week after expiry.

## *Investor Events*

Throughout the year, Euronext organises workshops for Listed Companies and investor conferences.

## *My Notices*

Use the "MY NOTICES" service, available in the "My

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Company” tab of your Connect account, to consult and download in PDF format the market notice relating to your OST as soon as it is produced and communicated to the market by Euronext, no later than 48 hours before its effective date. ABOUT EURONEXT CORPORATE Solutions Euronext Corporate Solutions offers a range of innovative solutions and tailored advisory services in the areas of investor relations, communications, governance and compliance to help companies maximise their potential in the capital markets.

## ABOUT EURONEXT CORPORATE SOLUTIONS

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### ***Governance***

iBabs is a leading solution for managing board and committee meetings, streamlining organisation, execution, and follow-up.

- Save time: Schedule meetings, share agendas, and access documents instantly.

- Collaborate easily: Share notes, annotate, and vote in real time.
- Stay accountable: Assign tasks, track progress, and follow up effortlessly.
- Access anywhere: Work across all devices, even offline.
- Keep data secure: ISO-certified with military-grade encryption.
- Experience you can trust: Used by 300,000+ professionals across 3,000+ organisations.

### ***Compliance***

ComplyLog simplifies and automates your compliance and regulatory needs with efficient digital tools.

Save time and ensure you are always up-to-date and covered across your entire business. Trusted by over 1000+ leading companies, we are true experts offering products that were devised by legal minds and built-for-purpose.

- InsiderLog: expertly automate your insider list management.

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- IntegrityLog: offer secure, anonymous online whistleblowing.
- TradeLog: monitor employee personal trading, effortlessly.

## **Communication**

Company Webcast offers professional webinars and webcasts for financial reporting, internal communications, marketing, and stakeholder engagement. Enhance your global reach and audience connection with secure, customised event experiences.

- professional webinar studios across Europe, supported by an experienced team;
- flexible on-site and self-service options;
- seamless user experience platform; and
- high-quality service at competitive rates.

## **Investor Relations**

Post-Listing Advisory

High-touch advisory, market intelligence and decision-making analytics for Listed Companies that want to be more active on capital markets.

## ESG Advisory

Advisory services to support issuers in navigating ESG regulations, strengthening the ESG pillar of their equity story, attracting new investors, and enhancing market perception of their CSR commitments.

## IR.Manager

Comprehensive and intuitive investor relationship management and targeting platform for corporate investor relations teams to optimise workflow and shareholder engagement.

## Shareholder Analysis

Enrich your shareholder data with third-party sources and clarify the view of your shareholder base to build a relevant and efficient IR strategy.

## My Share Price Live

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Display your share price and other key financial data in real-time on your IR website with My Share Price Live. Offer investors an accurate, up-to-date view of market performance and enhance transparency with a customisable interface and dynamic charts that support

informed decision-making.





Jones Day is a global law firm with 2,500 lawyers in 40 offices across five continents. The Firm is distinguished by: a singular tradition of client service; the mutual commitment to, and the seamless collaboration of, a true partnership; formidable legal talent across multiple disciplines and jurisdictions; and shared professional values that focus on client needs.

Strategically located at the heart of the European Union, Jones Day's Brussels Office provides a broad array of services to assist the Firm's national and global clients in negotiating the EU's complex legal environment, as well as national-level regimes in Belgium, across Europe, and worldwide. Since its establishment in 1989, the office has emerged as one of the largest of any U.S. law firm in Brussels.





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