

Euronext Annual Conference

BUILDING STRONGER CAPITAL
MARKETS IN EUROPE

7 June 2022, Paris

10TH EDITION

#EAC
2022



EURONEXT

SOCIETE GENERALE LEADING THE ECM MARKET TRENDS

A leading position for more than 10 years

Bloomberg

#1

ECM France 2010-2022YTD
Bloomberg



ECM Bank of the Year
Green Equity deals 2020

ECM Bank of the Year in France
and Benelux 2016-2017-2018-2019

TECH

believe.

Believe
IPO

EUR 300,000,000

Joint Global Coordinator

FRANCE JUN 2021

ARAMISGROUP

Aramis Group
IPO

EUR 388,000,000

Joint Global Coordinator

FRANCE JUN 2021

EXCLUSIVE NETWORKS

Exclusive Networks
IPO

EUR 372,000,000

Joint Bookrunner

FRANCE SEP 2021

OVHcloud

OVHCloud
IPO

EUR 450,000,000

Joint Bookrunner

FRANCE OCT 2021

STRATEGIC CAPITAL RAISE

EURONEXT

Euronext
Rights Issue

EUR 1,820,000,000

Joint Bookrunner

FR/NETH MAY 2021

Compagnie des Alpes

Compagnie des Alpes
Rights Issue

EUR 230,896,000

Financial Advisor
& Joint Global Coordinator

FRANCE JUN 2021

LATÉCOËRE

Latécoère
Rights Issue

EUR 222,444,000

Sole Global Coordinator
& Bookrunner

FRANCE AUG 2021

edf

EDF
Rights Issue

EUR 3,163,938,000

Joint Global Coordinator
& Joint Bookrunner

FRANCE APR 2022

ENERGY TRANSITION

HRS
HYDROGEN REFUELING SOLUTIONS

HRS
IPO

EUR 97,300,000

Sole Global Coordinator,
JLM & Bookrunner
& Listing Sponsor

FRANCE FEB 2021

NEOEN

Neoen
Rights Issue

EUR 600,000,000

Joint Global Coordinator

FRANCE APR 2021

NHOA

NHOA
Rights Issue

EUR 139,924,000

Sole Global Coordinator

ITA/FRA NOV 2021

FORSEE POWER

Forsee Power
IPO

EUR 108,000,000

Joint Global Coordinator

FRANCE NOV 2021

THE FUTURE IS YOU **SOCIETE GENERALE**

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#1
Cash trading
venue in
Europe

25% of European
equity trading

#1
Equity listing
venue in
Europe

2,000 issuers with
a combined market
cap of €6.9tn



Leading bond
trading venue
in Europe

#1 in Europe for
D2D2 European
Government Bonds

#1
Index
provider
in Europe

for structured
products on ESG
indices



3rd
largest CSD
network

with c. €6.5 trillion
of assets under
custody

7 exchanges

4 CSDs

1 clearing
house

European roots, Global ambition.

Euronext is the leading pan-European market infrastructure and plays a key role at the heart of Europe's financial markets.

We operate regulated exchanges in Belgium, France, Ireland, Italy, the Netherlands, Norway and Portugal, connected via a single trading technology offering access to all financial instruments across our markets.

We provide custody and settlement services through central securities depositories in Denmark, Italy, Norway and Portugal, and clearing through our CCP in Italy.

With our unique federal model as a foundation, Euronext is building the leading market infrastructure in Europe to shape capital markets for future generations.

[euronext.com](https://www.euronext.com)



Stéphane Boujnah

CEO and Chairman of the Managing Board of Euronext

Welcome to the tenth edition of the Euronext Annual Conference! You are joining executives, advisers and investors from all over Europe who have come together in Paris to discuss how to “build stronger capital markets in Europe”.

Euronext was formed in 2000 to contribute to the ambition of European integration. With the Borsa Italiana group joining Euronext in 2021, we now have integrated market infrastructures for Belgium, Denmark, France, Ireland, Italy, the Netherlands, Norway and Portugal, with teams also operating in Estonia, Finland, Lithuania, Sweden, Spain and the United Kingdom. Today, Euronext operates seven national markets, four CSDs and one clearing house in Europe. For the first time since our IPO in 2014, we are managing the entire capital markets value chain.

And as we aim to make an impact on our industry and our ecosystem, and to shape capital markets for future generations, we want to grow further and leverage our scale for the benefit of our clients, our team members, our shareholders and our stakeholders.

But Euronext is more than a successful listed company; it is also about cooperation among European nations that share the same values. After the crisis caused by the Covid-19 epidemic over the past two years, the military invasion of

Ukraine by Russia has reminded us of the importance of a resilient, competitive and growing economy to support the strategic autonomy of the European Union. Beyond the immediate effects of the war on our continent, unprecedented since 1945, the challenges for Europe are colossal in terms of post-Covid economic recovery and the need for investment to support the environmental transition. In 2022, capital markets will play a critical role in ensuring that Europe can continue to deliver peace, stability and prosperity, while making the transition towards a low-carbon economy.

We will be asking these key questions at the heart of this year’s Euronext Annual Conference: How can the market support the development of the Unicorns of tomorrow? How to further develop market activities in Paris post-Brexit? How to accelerate innovation and sustainable growth? How can the European Union strengthen the integration of capital markets? What is the contribution of European capital markets to the common ambition of strategic autonomy?

On behalf of the Euronext team, I am pleased to welcome you back after two years of absence and I wish you a very productive and positive event.



How do we fix
a problem with
no boundaries

by pushing
our own?

Climate change knows no borders. That's why HSBC is aiming to provide up to \$1trn in financing and investment globally to help our clients transition to net zero.

Find out more at
www.business.hsbc.com/sustainability



HSBC

| Opening up a world of opportunity

WE LOOK FORWARD TO WORKING WITH YOU ON YOUR FUTURE TRANSACTIONS!
WE TAKE THIS OPPORTUNITY TO THANK ALL OUR CLIENTS

BNP PARIBAS, THE UNDISPUTED LEADER IN ECM IN FRANCE AND EUROPE

2020, 2021	2020, 2021, 2022YTD	2020, 2021, 2022YTD	2021	2021
ECM Bank of the year in France and Benelux	Global Coordinator in French ECM	European Bank for European ECM	ECM League Table in France (€100m)	« Incontournable » ECM Small-Cap France

WITH GLOBAL COORDINATOR EXPERTISE ACROSS ALL PRODUCTS

<p>May 2022 France Energy</p> <p>IPO Up to €124m Joint Global Coordinator</p>	<p>May 2022 France Pharmaceuticals</p> <p>Spin-off €1.2bn Lead ECM Advisor</p>	<p>December 2021 France / NL July 2022</p> <p>FI./ENTERTAINMENT SPAC / PIPE €210m / €760m Joint Global Coordinator / Pipe pL agent</p>	<p>April 2022 France Utilities</p> <p>Rights Issue €3.2bn Joint Global Coordinator</p>	<p>November 2021 France Industrials</p> <p>Primary ABB €23m Joint Global Coordinator</p>	<p>November 2020 France Technology</p> <p>Sustainable CB €650m Joint Global Coordinator</p>
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SUPPORTING CLIENTS IN ALL INDUSTRIES

<p>November 2021 France Automobile</p> <p>Secondary ABB €305m Joint Global Coordinator</p>	<p>October 2021 France Technology</p> <p>IPO €450m Joint Global Coordinator</p>	<p>October 2021 France Utility</p> <p>Primary ABB €6m Sole Global Coordinator</p>	<p>September 2021 France Chemicals</p> <p>IPO €70m Joint Global Coordinator</p>	<p>June 2021 France Leisure</p> <p>Rights Issue €231m Joint Global Coordinator</p>	<p>April 2021 France Real-Estate</p> <p>CB €240m Joint Global Coordinator</p>
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FROM SMALL, MID TO LARGE CAPITALIZATIONS

~€40bn+	~€15bn+	~€3bn+	~€300m+	~€150m+	~€100m+
<p>January 2022 Automobile France / Italy</p> <p>Secondary ABB €732m Sole Global Coordinator</p>	<p>October 2021 Utility France</p> <p>Rights Issue €2.5bn Joint Global Coordinator</p>	<p>November 2021 Industrials France</p> <p>Secondary ABB €609m Joint Global Coordinator</p>	<p>February 2021 Hydrogen France</p> <p>IPO €97m Joint Bookrunner</p>	<p>July 2021 Telecommunications France</p> <p>Rights Issue €10m Joint Global Coordinator</p>	<p>November 2021 Healthcare France</p> <p>IPO €36m Joint Global Coordinator</p>

LEVERAGING ON BEST IN CLASS EQUITY BROKER SET-UP

#1 Pan-European Equity House, combined with the leading franchise for French Small & Midcaps

<p>2017-2021</p> <p>Equity Research House EXTTEL Institutional Investor</p>	<p>2017-2021</p> <p>Equity Sales House EXTTEL Institutional Investor</p>	<p>2017-2021</p> <p>Corporate Access House EXTTEL Institutional Investor</p>			<p>Best French Midcap IPO Awards (2017 - 2018 - 2019)</p>
930 Stocks covered	395 European Midcap stocks covered	189 French Midcap stocks covered	121 Analysts	16 Midcap Analysts	702 Marketing events with investors

#EAC Agenda

- | | |
|---------------|---|
| 08.30 – 09.00 | Welcome and registration |
| 09.00 – 09.10 | Welcoming speech <ul style="list-style-type: none">Stéphane Boujnah, Euronext |
| 09.10 – 09.30 | Fireside chat - The role of European capital markets in financing the economic challenges of tomorrow <ul style="list-style-type: none">Frederic Oudéa, Société Générale A discussion with Charles Fleming, Havas |
| 09.30 – 10.15 | Panel discussion - The dynamics of the Paris financial centre after Brexit <ul style="list-style-type: none">Philippe Bordenave, BNP ParibasChristian Noyer, Banque de FranceVirginie Saade, CitadelJoëlle Tarrant, HSBC Global Banking and Markets Moderated by Delphine d'Amarzit, Euronext Paris |
| 10.15 – 10.30 | Fireside chat - The role of Business leaders in turbulent times <ul style="list-style-type: none">Bertrand Dumazy, Edenred A discussion with Charles Fleming, Havas |
| 10.30 – 10.50 | Networking break |
| 10.50 – 11.20 | Euronext Tech Leaders: a pan-European initiative <p>A presentation by Anthony Attia, Euronext</p> French partners of the Tech Leaders initiative <ul style="list-style-type: none">Delphine d'Amarzit, Euronext ParisClara Chappaz, La Mission French TechPaul-François Fournier, Bpifrance |
| 11.20 – 12.05 | Panel discussion – Unleash European equity markets to finance Tech Leaders <ul style="list-style-type: none">Jean-Michel Bérard, EskerPhilippe Herbelin, White & Case LLPIris Knobloch, I2POLuis Vaz Pinto, Société Générale Moderated by Anthony Attia, Euronext |
| 12.05 – 12.20 | Who are the shareholders of the CAC 40 and SBF 120? <p>A presentation by Nicolas Rivard, Euronext</p> |

#EAC Agenda

12.20 – 13.00

Workshop #1 - Transform capital markets to serve the next generation of retail investors

- Natasha Cazenave, ESMA
- Benoit Grisoni, Boursorama
- Yves Rakotomalala, EasyBourse
- François de Wiljes, PrimaryBid

Moderated by Simon Gallagher, Euronext

Workshop #2 - Going public in the current environment: what do investors look for?

- Aude Contamin, CDC Croissance
- Yann Leca, OVHcloud
- Luc Mouzon, Amundi
- Nicolas Sordet, AFYREN

Moderated by Camille Leca, Euronext

13.00 – 13.45

Networking lunch

13.45 – 14.30

Awards ceremony

Presented by Delphine d'Amarzit, Euronext Paris

14.30 – 14.50

Fireside chat - Making the Paris financial centre a benchmark for climate transition

- Yves Perrier, Amundi

A discussion with Charles Fleming, Havas

14.50 – 15.40

Panel discussion – What does strategic autonomy mean for the Capital Markets Union?

Paulina Dejmek-Hack, DG FISMA, European Commission
Sylvie Goulard, Banque de France
Robert Ophèle, Autorité des marchés financiers
Nicolas Véron, Peterson Institute for International Economics, and Bruegel

Moderated by Alan Katz, Bloomberg

15.40 – 16.00

Networking break

16.00 – 16.45

Better investing to support the climate transition in Europe

- Sophie Javary, BNP Paribas
- Eric Lombard, Caisse des Dépôts
- Alban de Mailly Nesle, AXA
- Virginie Morgon, Eurazeo

Moderated by Albertina Torsoli, Bloomberg

16.45 – 17.00

Closing words

Stéphane Boujnah, Euronext



... and climbing.

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Offering leading value in investor services demands constant evolution. At CACEIS, our strategy of sustained growth is helping clients meet competitive challenges on a global scale. Find out how our highly adapted investor services can keep you a leap ahead.

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caceis
INVESTOR SERVICES
solid & innovative

Speakers

#EAC

2022

#EAC 2022 PARIS SPEAKERS:

Delphine **d'Amarzit**

Sylvie **Goulard**

Robert **Ophèle**

Anthony **Attia**

Benoit **Grisoni**

Frédéric **Oudéa**

Jean-Michel **Bérard**

Philippe **Herbelin**

Yves **Perrier**

Philippe **Bordenave**

Alan **Katz**

Yves **Rakotomalala**

Stéphane **Boujnah**

Iris **Knobloch**

Nicolas **Rivard**

Natasha **Cazenave**

Camille **Leca**

Virginie **Saade**

Clara **Chappaz**

Yann **Leca**

Nicolas **Sordet**

Aude **Contamin**

Eric **Lombard**

Joëlle **Tarrant**

Paulina **Dejmek-Hack**

Alban **de Mailly Nesle**

Albertina **Torsoli**

Bertrand **Dumazy**

Virginie **Morgon**

Luis Vaz **Pinto**

Charles **Fleming**

Luc **Mouzon**

Nicolas **Véron**

Paul-François **Fournier**

Christian **Noyer**

François **de Wiljes**

Simon **Gallagher**

Sophie **Javary**



Delphine d'Amarzit

CEO
Euronext Paris

Delphine d'Amarzit is the CEO of Euronext Paris and member of the Managing Board of Euronext N.V. Delphine d'Amarzit joined Euronext in March 2021 from Orange Bank, where she was deputy CEO since June 2016. Prior to that, she held various positions in the public sector, notably within the French Treasury Department, the Office of the Minister of the Economy and Finance and the Office of the Prime Minister. Delphine d'Amarzit's areas of responsibility included European financial regulation, capital markets development as well as economic and financial affairs. She notably participated in the definition of the public response to the financial crisis, rescue package and recovery plans, and coordinated the government action on all matters related to economic reform and financial services. Delphine d'Amarzit is also non-executive Director of MTS S.p.A since May 2021 and Euroclear since July 2021.

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ABOUT EURONEXT

Euronext is the leading pan-European market infrastructure, connecting European economies to global capital markets, to accelerate innovation and sustainable growth. It operates regulated exchanges in Belgium, France, Ireland, Italy, the Netherlands, Norway and Portugal. With close to 2,000 listed issuers and around €6.6 trillion in market capitalisation as of end March 2022, it has an unmatched blue-chip franchise and a strong diverse domestic and international client base. Euronext operates regulated and transparent equity and derivatives markets, one of Europe's leading electronic fixed income trading markets and is the largest centre for debt and funds listings

in the world. Its total product offering includes Equities, FX, Exchange Traded Funds, Warrants & Certificates, Bonds, Derivatives, Commodities and Indices. The Group provides a multi-asset clearing house through Euronext Clearing, and custody and settlement services through Euronext Securities central securities depositories in Denmark, Italy, Norway and Portugal. Euronext also leverages its expertise in running markets by providing technology and managed services to third parties. In addition to its main regulated market, it also operates a number of junior markets, simplifying access to listing for SMEs.



Anthony Attia

Global Head of Primary Markets & Post Trade
Euronext

Anthony Attia is Global Head of Primary Markets and Post Trade. In this capacity, he oversees Euronext's Equity, Debt and Fund listing franchise and the Corporate Services business, as well as Clearing, Custody and Settlement activities at Group level. Prior to that, Mr Attia served as Chairman and CEO of Euronext Paris from 2014 to 2021. From 2009 to 2013, based in New York, he served as Senior Vice-President and Chief of Staff at NYSE Euronext. At the creation of Euronext in 2000, he was the Program Director for the integration of the French, Belgian and Dutch exchanges. Mr Attia began his career in the Paris stock Exchange in 1997. He is also the Vice-President of FESE, the Federation of European Securities Exchanges. He holds an Engineering degree in computer science, applied mathematics and finance.

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Jean-Michel Bérard

Founder & CEO
Esker

Jean-Michel Bérard founded Esker in 1985, shortly after earning his engineering degree from the Lyon Institut National des Sciences Appliquées (INSA). As President of Esker's Board of Directors, Jean-Michel is responsible for defining and executing Esker's business strategy with the Board of Directors. He oversees the Asia-Pacific subsidiary to stay in direct contact with customers and prospects in the emerging markets. He also represents Esker to the financial community, IT analysts and the press. Jean-Michel was named the 2013 Engineer Entrepreneur of the Year by the weekly French news magazine l'Usine Nouvelle and Entrepreneur of the Year for the French Rhône-Alpes region in 2013 by EY. He was also named Entrepreneur of the Year for France in 2000 by EY.

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ABOUT ESKER

Esker is a global cloud platform built to unlock strategic value for finance and customer service professionals, and strengthen collaboration between companies by automating the cash conversion cycle. Esker's solutions incorporate Artificial Intelligence (AI) to drive increased productivity, enhanced visibility,

reduced fraud risk, and improved collaboration with customers, suppliers and internally. Esker operates in North America, Latin America, Europe and Asia Pacific with global headquarters in Lyon, France, and U.S. headquarters in Madison, Wisconsin.



Philippe Bordenave

Senior Executive Advisor
BNP Paribas

Successively Head of Global Markets, CFO and C00 (i.e. number 2) of BNP Paribas, Philippe Bordenave is now Senior Executive Advisor to the Group he was instrumental in building up since 1985.

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ABOUT BNP PARIBAS

BNP Paribas has a presence in 65 countries, with close to 190,000 employees, including nearly 148,000 in Europe. The Group supports all its customers - individuals, associations, entrepreneurs, SMEs and institutions - in the success of their projects through its financing, investment, savings and protection solutions.

BNP Paribas holds key positions in its three operating divisions:

- Commercial, Personal Banking & Services division brings together all of the Group's retail activities and specialised business lines
- Investment & Protection Services includes specialised businesses offering a wide range of savings, investment and protection services

- Corporate & Institutional Banking division offers tailored financial solutions for corporate and institutional clients.

A responsible economic player and employer

Through its role as a major economic player, societal actor and responsible employer, the BNP Paribas group takes an active part in addressing the crucial challenges of our time. Through its dialogue with its ecosystem and stakeholders, it undertakes, alongside them, real-world actions in favour of a more sustainable economy and a more inclusive society.



Stéphane Boujnah

CEO & Chairman of the Managing Board
Euronext

Stéphane Boujnah is CEO and Chairman of the Managing Board of Euronext N.V since 2015.

Before joining Euronext, Stéphane Boujnah was Head of Santander Global Banking and Markets for continental Europe. From 2005 to 2010, he was Managing Director at Deutsche Bank.

From 2000 to 2002, he was Director of the European M&A team of Credit Suisse First Boston Technology Group in Palo Alto and London. From 1997 to 1999, Stéphane Boujnah was senior adviser to the French Minister for Economy, Finance and Industry, Dominique Strauss-Kahn.

He started his career in 1991 as a business lawyer at Freshfields. He graduated from the Institut d'Etudes Politiques de Paris. He holds a Master degree and a DEA in Law from La Sorbonne Paris, a LLM in Law from the University of Kent, and a MBA from Insead.

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Natasha Cazenave

Executive Director
ESMA

Natasha Cazenave has been the Executive Director of the European Securities and Markets Authority (ESMA) since June 2021. She was previously Managing Director in charge of the Policy and International Affairs Directorate at the French Autorité des Marchés Financiers and, between 2012 and 2016, Chair of IOSCO's Policy Committee on Investment Management. Prior to that, she worked for a European consultancy specialized in corporate governance and the promotion of investor rights. She started her career in the Valuation and Business Modelling team of Ernst & Young Corporate Finance.

Natasha Cazenave holds a master's degree in Economics and Finance from the University of Paris Dauphine.

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ABOUT ESMA

The European Securities and Markets Authority (ESMA) is an independent European Union (EU) Authority that contributes to safeguarding the stability of the EU's financial system by enhancing the protection of investors and promoting stable and orderly financial markets.

ESMA achieves its objectives by:

- assessing risks to investors, markets and financial stability;
- completing a single rulebook for EU financial markets;
- promoting supervisory convergence;
- directly supervising credit rating agencies, trade repositories and securitisation repositories.

ESMA, as well as fostering supervisory convergence amongst Member States' national competent authorities (NCAs) with responsibility for securities and capital markets supervision, it aims to do so across financial sectors by working closely with the other European Supervisory Authorities competent in the field of banking (EBA), and insurance and occupational pensions (EIOPA).

Whilst ESMA is an independent Authority, it is accountable to the European Institutions including the European Parliament, where it appears before the Economic and Monetary Affairs Committee (ECON) at their request for formal hearings, the Council of the European Union and European Commission. The Authority reports to the institutions on its activities regularly at meetings and also through its Annual Report.



Clara Chappaz

Director
French Tech Mission

Clara was nominated Director of La Mission French Tech in November 2021. The French Tech Mission is the French administration in charge of supporting the French startup ecosystem growth, part of the Ministry of Economy & Finance.

During her term, she will aim at scaling the French Tech Mission by focusing on supporting the next phase of growth of French Tech's scale ups, on fostering diversity in the ecosystem and on enhancing the deeptech startups ecosystem's growth.

Prior to joining the French Tech Mission, Clara held various management positions in the startup ecosystem all around the world. From 2019 to 2021, she was the Chief Business Officer of Vestiaire Collective, the French unicorn peer-to-peer marketplace for premium and luxury pre-owned fashion. Before that, she led the international expansion of Lyst, the LVMH-backed fashion search engine based out of London, and worked as Director of Zalora, the first fashion e-commerce platform in South-East Asia, in Bangkok and in Singapore.

While pursuing her MBA at Harvard Business School from 2016 to 2018, Clara launched her own venture, Lullaby, a pre-owned marketplace for baby products, and experienced strategy consulting at BCG in New York City. She also holds an MSc in Business Administration & Management from ESSEC Business School, in Paris.

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Aude Contamin

Head of Small & Midcaps Asset Management
CDC Croissance

Aude Contamin is Head of Small & Midcaps Asset Management at CDC Croissance.

Alongside two generalist funds invested in French and Eurozone listed Small & Midcaps, Aude has contributed to developing the strong franchise of CDC Croissance in techs and in ESG/sustainability.

Prior to joining CDC Croissance in 2016, Aude was an asset manager at Caisse des Dépôts Group on the credit side first, and then on the European large cap equity market.

She started her career in the mid 1990s as an equity analyst and then became a credit risk analyst at Caisse des Dépôts Group. In the early 2000s, she worked in the Small & Midcap Team of Ixis AM as fund manager. She graduated from University Paris I Panthéon-Sorbonne with majors in Economy and Finance.

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ABOUT CDC CROISSANCE

CDC Croissance, created in 2001, is an asset management company wholly owned by Caisse des Dépôts.

CDC Croissance manages €3.6 billion assets, invested in Euro zone listed small and midcaps, through 2 midcaps funds and 2 thematic funds: CDC Tech Croissance and CDC Croissance Durable.

The investment philosophy is based on a stock picking and fundamental approach.

CDC Croissance is the leading player of the French listed small & midcap market.



Paulina Dejmek Hack

Director for General Affairs
DG FISMA, European Commission

Paulina Dejmek Hack is Director for General Affairs at the European Commission's DG FISMA. Paulina has worked on financial services matters in the European Commission in different positions since she joined in 2004, including in the private office of then Commissioner Michel Barnier, subsequently Vice-President of the European Commission, between 2010 and 2014 and as Financial Adviser in the private office of the then European Commission President, Jean-Claude Juncker, between 2014 and 2019. In 2019/20, Paulina was Director of the Commission's Task Force for relations with the United Kingdom and was directly involved in the negotiations between the European Union and the United Kingdom.

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ABOUT DG FISMA, EUROPEAN COMMISSION

DG FISMA (Financial Stability, Financial Services and Capital Markets Union) is one of the Directorates General and specialised services which make up the European Commission.

The mission of DG FISMA is to develop well-regulated, stable and globally competitive financial markets in the interest of businesses and consumers and in order to promote growth and job creation. By fulfilling its mission, DG FISMA focuses

on the achievement of one of the Commission's political priorities, namely "An economy that works for people".

DG FISMA has a staff of approximately 380, working under the political authority of Commissioner McGuinness and under the guidance of Executive Vice-President Dombrovskis and managed by Director General John Berrigan.



Bertrand Dumazy

Chairman and CEO
Edenred

Bertrand Dumazy is a graduate of ESCP Business School and holds an MBA with distinction from Harvard Business School.

He started his career in 1994 as a consultant with Bain & Company, first in Paris and later in Los Angeles. He then worked as an Investment Director of BC Partners in 1999. In 2002, he joined the Neopost group. Initially Head of Marketing and Strategy, he was appointed Chairman and Chief Executive Officer (CEO) of Neopost France in 2005 and then Executive Vice-President, Finance for the Neopost Group in 2008. In 2011, he became President and CEO of Deutsch, a world leader in high performance connectors, a position he held until the group was acquired by TE Connectivity. In 2012, he joined Materis as Executive Vice-President then CEO and eventually President and CEO of the group, renamed Cromology.

In October 2015, he was appointed Chairman and CEO of the Edenred group. Bertrand Dumazy is also a Board member of Air Liquide and Neoen.

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ABOUT EDENRED

Edenred, the everyday companion for people at work, is a leading digital platform for services and payments which connects over 50 million users and 2 million partner merchants in 46 countries via approximately 900,000 corporate clients.

Edenred offers specific-purpose payment solutions for food (such as meal benefits), incentives (such as gift cards, employee engagement platforms), mobility (such as multi-energy, maintenance, toll, parking and commuter solutions) and corporate payments (such as virtual cards).

True to the Group's purpose, "Enrich connections. For good.", these solutions enhance users' well-being and purchasing power. They improve companies' attractiveness and efficiency, and vitalize the employment market and the local economy. They also foster access to healthier food, more environmentally friendly products and softer mobility.

Edenred is listed on the Euronext Paris stock exchange and included in the following indices: CAC Next 20, CAC Large 60, Euronext 100, FTSE4Good and MSCI Europe.



Charles Fleming

Partner
Havas

Charles Fleming is a senior communications consultant and a partner with Havas Paris. Prior to taking on his current role in 2006, he was a French and European correspondent with The Wall Street Journal for 16 years, and before that a Paris reporter on the Reuters economics desk.

Today as a consultant, Charles works with numerous French and international blue-chip companies on issues including cross-border communications, reputation management, crisis situations and public speaking training. Charles grew up in Zimbabwe and today has dual Franco-British nationality.

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ABOUT HAVAS

Havas Paris is a leading French communications agency and a member of the Havas group, founded in 1835 and today owned by Vivendi. Havas Paris offers a full range of integrated communications services to French and international corporate and institutional clients, including all aspects of reputation work, from strategic and financial

communications, through public affairs, legal, crisis, internal, digital and social media, to advertising and corporate publishing services. The agency, whose 400 employees operate out of its HQ in Puteaux next to La Defense, is a founding member of /amo, a leading global strategic advisory network operating in 19 countries.



Paul-François Fournier

Senior Executive VP Innovation Direction
Bpifrance

Aged 54, Paul-François Fournier started his career as Project Engineer within France Telecom Corporate Division. He joined Wanadoo, the leading European Internet Provider, first as ADSL Project Director in 2000, then as General Manager of Broadband Business Unit. From 2003 to 2006, he leads the European development of Broadband and fixed-mobile convergence services as a member of the Executive Committee of Wanadoo. He was in charge of the development of the Livebox, a home gateway deployed at 7 million units across Europe. In 2007, Paul-François Fournier became Executive VP in charge of Internet services and Advertising Business of Orange Group.

In 2013, he joined Bpifrance as Senior Executive VP of Innovation, member of the Executive Committee. He is in charge of innovation financing, (4B€/year of innovation loans) and direct VC investments (6B€ under management).

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ABOUT BPIFRANCE

Bpifrance is the French national investment bank. It finances businesses – at every stage of their development – through loans, guarantees, equity investments and export insurances. Bpifrance also provides extrafinancial services (training, consultancy) to help entrepreneurs meet their challenges (innovation, export...).

For more information, please visit:

www.bpifrance.fr and presse.bpifrance.fr

Follow us on Twitter: @Bpifrance - @BpifrancePresse



Simon Gallagher

Head of Cash and Derivatives
Euronext

Simon Gallagher is Head of Cash Equities and Derivatives at Euronext, with overall P&L responsibility for these activities, including the product offer, market model, strategy and liquidity programmes. He is a member of the Extended Managing Board and Operational Committee of Euronext.

Prior to this role, he held several positions within Euronext in Corporate Finance and Strategy and occupied various roles in the oil and gas sector. He is a CFA charter-holder who holds an MBA from the University of Birmingham and a degree in Economics from the University of Surrey.

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ABOUT EURONEXT

Euronext is the leading pan-European market infrastructure, connecting European economies to global capital markets, to accelerate innovation and sustainable growth. It operates regulated exchanges in Belgium, France, Ireland, Italy, the Netherlands, Norway and Portugal. With close to 2,000 listed issuers and around €6.6 trillion in market capitalisation as of end March 2022, it has an unmatched blue-chip franchise and a strong diverse domestic and international client base. Euronext operates regulated and transparent equity and derivatives markets, one of Europe's leading electronic fixed income trading markets and is the largest centre for debt and funds listings

in the world. Its total product offering includes Equities, FX, Exchange Traded Funds, Warrants & Certificates, Bonds, Derivatives, Commodities and Indices. The Group provides a multi-asset clearing house through Euronext Clearing, and custody and settlement services through Euronext Securities central securities depositories in Denmark, Italy, Norway and Portugal. Euronext also leverages its expertise in running markets by providing technology and managed services to third parties. In addition to its main regulated market, it also operates a number of junior markets, simplifying access to listing for SMEs.



Sylvie Goulard

Deputy Governor
Banque de France

Sylvie Goulard has been deputy governor of the Banque de France since January 2018. Her portfolio includes in particular sustainable and climate-related issues. The Banque is actually providing the secretariat of the [Network for Greening the Financial System](#) that is coordinating work of around 100 Central Banks and supervisors committed to tackle climate related financial risks and encourage sustainable development.

She is member of the [One Planet Lab](#), a global high level group advising President Macron on sustainable development, including finance and biodiversity.

During the pandemic, Sylvie Goulard was member of the Pan-European Commission on Health and Sustainable Development launched by the WHO-Europe which produced [a report](#).

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ABOUT BANQUE DE FRANCE

The Banque de France is the French Central Bank. It belongs to the Eurosystem, formed by the ECB and the 19 national central banks of the euro area where it participates in all monetary policy decisions.

It is also in charge of financial stability and in this capacity, contributes to analysis on climate and nature related issues. Its supervisory arm (the ACPR) supervises French banks and insurance companies, in cooperation with the ECB.

In France, the Banque de France provides services to households such as access to cash as well as overindebtedness resolution, to companies such as macro economic overview and individual credit rating. It is also in charge of financial education for the public at large.



Benoit Grisoni

CEO
Boursorama

Benoît Grisoni has spent most of his career at Boursorama. He started as a Customer Advisor at Fimatex in 1998, and was then responsible for managing a team before being appointed as Head of Customer Service. In 2003, he was appointed Head of Boursorama Invest and joined Boursorama's Executive Committee. He became Head of Boursorama Banque in 2009 after serving as its Deputy Head since 2006. Benoît Grisoni was appointed Deputy Chief Executive Officer of Boursorama in 2016, and then Chief Executive Officer in November 2017.

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ABOUT BOURSORAMA

Boursorama, a subsidiary of Societe Generale, is a pioneer and leader in its three main activities: online banking, online brokerage and financial information on the Internet. With 3 million customers, Boursorama is the undisputed leader in the French online banking sector. Online banking is delivering on its promise — simplifying customers' lives at the most competitive price and with the highest quality of service — as evident from its consistent ranking at No. 1 in customer satisfaction⁽¹⁾, No.1 "World's Best Banks" in France⁽²⁾, and No.1 least expensive bank in France for thirteen successive years⁽³⁾.

After five years of growth, Boursorama intends to continue its efforts to position itself amongst the largest retail banks in France. Its ambition is to reach more than four million customers in 2023 and 4.5 million by 2025.

⁽¹⁾ Source: Customer Relationship Podium Awards organised by BearingPoint and Kantar / ⁽²⁾ Forbes-Statista 2021 / ⁽³⁾ Le Monde/meilleurBanque.com



Philippe Herbelin

Partner, Capital Markets
White & Case LLP

Philippe Herbelin is a Partner in the Capital Markets group of White & Case, based in Paris. Philippe is a specialist in international finance, French securities and stock exchange matters and his experience includes privatisations, IPOs, equity and equity-linked securities, debt securities and structured finance transactions. Sole ranked lawyer in the “Eminent Practitioners” Capital Markets section of Chambers Global 2022, Philippe served from 2015 to 2019 as Head of White & Case’s Capital Markets practice in Europe, the Middle East and Africa. Before joining White & Case in 2013, Philippe practiced in the Paris office of a Magic Circle law firm for 22 years.

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ABOUT WHITE & CASE LLP

White & Case is a leading international law firm spread over 31 countries and 45 offices, with a deep experience of all major stock exchanges in EMEA, the US and Asia and a strong corporate capabilities across all major jurisdictions in Europe. In Paris, more than 200 lawyers including 57 partners are recognized as top-tier practitioners in the highly regulated and complex field of French public company advisory matters. The Paris office of White & Case has recently been awarded “France Firm of the Year” by Chambers and Partners during its Europe Awards 2022, and “Firm of the Year in France” at IFLR (International Financial Law Review) Europe Awards 2022.

The Paris Capital Markets group, which comprises 24 lawyers with French, US and English law expertise, has built its unparalleled experience through its continuing development and is the largest dedicated capital markets team in Paris. The team has been ranked top tier for many years by both Chambers Global and Legal 500 and advises French and international issuers, shareholders and investment banks in relation to the structuring and implementation of all types of capital markets transactions.



Alan Katz

Paris Bureau Chief
Bloomberg

Alan Katz is Bloomberg's Paris Bureau Chief. He has been with Bloomberg since 2002, initially covering on the European automobile industry before becoming an investigative reporter in 2007, focused primarily on financial crime. He oversaw the investigations team in Europe between 2016 and 2021. Alan started his career as an analyst at the U.S. Department of Energy. He previously worked at the International Herald Tribune and Dow Jones. Alan, 51, has won multiple journalism awards, including the George Polk Award for investigative reporting and the Overseas Press Club award.

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ABOUT BLOOMBERG

Bloomberg is the global leader in business and financial data, news and insight. Using the power of technology, we connect the world's decision

makers to accurate information on the financial markets – and help them make faster, smarter decisions.



Iris Knobloch

Chairwoman and CEO
I2PO

Iris Knobloch is Chairman and CEO of I2PO, a Special Purpose Acquisition Company (SPAC) dedicated to the entertainment and leisure sector. I2PO, which is listed on the Paris Stock Exchange, is the first SPAC in Europe founded and led by a woman.

She is also the Vice Chairman and Lead Independent Director of the board of directors of AccorHotels, a director of the board of directors of Lazard Bank and a Governor of the American Hospital in Paris. In March 2022, Knobloch has been elected President of the Cannes Film Festival.

Knobloch was a senior executive with WarnerMedia and its predecessor companies from 1996 to 2021, most recently as President of WarnerMedia in France, Germany, Benelux, Austria and Switzerland. She is licensed to practice law in Germany, New York and California.

Knobloch previously was a member of the board of directors of LVMH Louis Vuitton- MoëtHennessy; a member of the supervisory board of Axel Springer in Germany; and a member of the board of directors of Central European Media Enterprises. In 2008, she was appointed Chevalier de la Légion d'Honneur.

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ABOUT I2PO

I2PO is a Special Purpose Acquisition Company (SPAC) addressing the European Entertainment & Leisure industry, backed by unique and highly complementary sponsors bringing decades of proven track record in value creation in the sector: Iris Knobloch, Matthieu Pigasse and Artemis - the Pinault family's holding company - represented by François Henri Pinault and Alban Greget.

I2PO, which was listed on the Paris Stock Exchange in July 2021, announced in April 2022 that it has reached definitive agreement for a business combination with Deezer, a leading global platform of music streaming services.



Camille Leca

Head of Listing France, Portugal and Spain
Euronext

Camille Leca is Head of Listing for Euronext in France, Portugal and Spain.

She joined Euronext in 2013 and is specialised in Listing and corporate finance. She played an important role in the roll-out of the Euronext SME franchise, namely through the development of its Tech sector-oriented offer. Camille also managed the European expansion of the Euronext Listing franchise and opened offices in four countries (Italy, Spain, Germany and Switzerland), helping European SMEs to gain access to capital markets.

Camille is a graduate of ESCP Europe and holds Master's Degrees in Public Law and Business Law at Paris 1 Panthéon-Sorbonne.

Camille is also part of the ESMA Group of experts for Corporate Finance, of the French financial markets authority issuers committee and is the Chair of FESE (Federation of European Stock Exchanges) IPO Task Force.

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Yann Leca

EVP, Chief Financial Officer
OVHcloud

Yann Leca is Executive Vice President and Chief Financial Officer of OVHcloud. He is responsible for the company's corporate functions and manages all aspects of the financial scope, from accounting to corporate finance, real estate, procurement and pricing. Yann joined in January 2019, after 30 years in corporate financial functions, including 23 years as a CFO of large, international fast-growing companies.

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ABOUT OVHcloud

OVHcloud is a global player and Europe's leading cloud provider operating over 400,000 servers within 33 data centres across four continents. For over 20 years, the Group has relied on an integrated model that provides complete control of its value chain: from the design of its servers to the construction and management of its data centres, including the orchestration of its fibre-optic network. This

unique approach allows it to independently cover all the uses of its 1.6 million customers in more than 140 countries. OVHcloud now offers latest generation solutions combining performance, price predictability and total sovereignty over their data to support their growth in complete freedom.



Eric Lombard

CEO
Caisse des Dépôts

Eric Lombard graduated from HEC in 1981.

He occupied various positions at Banque Paribas in the International Trade Department and in Financial Management from 1981 to 1989.

He was a Technical advisor to the Cabinet of Louis Le Pensec, spokesman for the Government from 1989 to 1991.

Then advisor to Michel Sapin in his duties as Minister Delegate for Justice, and then as Minister of Economy and Finance from 1991 to 1993.

He was responsible for Mergers & Acquisitions in the banking and insurance sector, then Head of the Financial Institutions Group and a member of the Executive Committee of Corporate and Investment Banking, Responsible for Corporate and Institutional Relations - BNP Paribas from 1993 to 2004.

From 2004 to 2013, he became Chief Executive Officer and Chairman & Chief Executive Officer - BNP Paribas Cardif.

He joined Generali France as Chief Executive Officer, then Chairman and as Chief Executive Officer from 2013 to 2017.

Since December 8, 2017 he is Chief Executive Officer of Caisse des Dépôts.

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ABOUT CAISSE DES DÉPÔTS

Caisse des Dépôts is a public financial institution that performs statutory public interest duties in support of public policy.

As a trusted manager on behalf of third parties and a long-term investor and lender, Caisse des Dépôts

facilitates the delivery of innovative, sustainable and socially responsible projects and contributes to France's economic development.



Alban de Mailly Nesle

Group Chief Financial Officer
AXA

Mr. Alban de Mailly Nesle is a graduate of ESSEC business school. He begins his career at BNP Paribas in 1993. In 2000, he joins AXA where he takes the lead of the Mergers and Acquisitions for Asia and the United States's department. In 2007, he takes over as Head of Group Corporate Finance and Treasury department, moving on to become Chief Financial Officer of the Mediterranean and Latin America Region in 2010. In 2013 Alban de Mailly Nesle is appointed Group Chief Risk Officer. On December 1st 2017, he takes on the added responsibility of the new Group Insurance Office and joins AXA's Management Committee. At the end of 2019, he becomes Chief Risk and Investment Officer, taking the additional responsibility of overseeing the Group Investment Department, in addition to Group Risk Management and Ceded Reinsurance. He also has oversight of Architas. On July 1st 2021, he becomes Group Chief Financial Officer of the AXA Group while keeping the monitoring of Architas and the Group's investment activities.

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ABOUT AXA

AXA is a worldwide leader in insurance, with total assets of €775 billion for the year ended December 31, 2021. The company operates primarily in five hubs: France, Europe, Asia, AXA XL and International (including Middle East, Latin America and Africa) and has four main operating activities: Property & Casualty, Life & Savings, Health, and Asset Management. In addition, various holding companies within the Group conduct certain non-operating activities. AXA offers a full range of insurance products. Its offering

covers a broad range of products including Motor, Household, Property and general liability insurance, Banking, savings vehicles, and other investment-based products for both Personal/Individual and Commercial/Group customers, as well as Health, Protection, and retirement products for individual and professional customers.



Virginie Morgon

CEO
Eurazeo

Virginie Morgon is CEO of Eurazeo. Since she joined Eurazeo in 2008, she has accelerated the firm's diversification and growth across investment strategies and geographies, transforming Eurazeo into a multi-strategy international investment firm.

After 16 years as an investment banker at Lazard, she was the youngest managing senior partner in Paris in 2001. She advised international groups (Air Liquide, Danone, Kingfisher, Publicis and Renault).

She sits on the Board of L'Oreal and Doctolib. Since 2011, she has been regularly ranked on Fortune's Most Powerful Women International 50 list. She is a founding member of the Women's Forum for global equality, as Co-Chair of the Paris Committee for Human Rights Watch.

She has a degree from Institut d'Etudes Politiques Paris and a Master's in Economics and Management from University of Bocconi.

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ABOUT EURAZEO

Eurazeo is a leading global investment company, with a diversified portfolio of €31 billion in assets under management, including nearly €22 billion from third parties, invested in 450 companies. With its considerable private equity, venture capital, private debt as well as real estate and infrastructure asset expertise, Eurazeo accompanies companies of all sizes, supporting their development through the commitment of its nearly 360 professionals and by offering deep sector expertise, a gateway to global

markets, and a responsible and stable foothold for transformational growth. Its solid institutional and family shareholder base, robust financial structure free of structural debt, and flexible investment horizon enable Eurazeo to support its companies over the long term. Eurazeo has offices in Paris, New York, London, Frankfurt, Berlin, Milan, Madrid, Luxembourg, Shanghai, Seoul, Singapore and Sao Paulo. Eurazeo is listed on Euronext Paris.



Luc Mouzon

Head of ECM desk
Amundi

Luc Mouzon is Head of ECM for Amundi Asset management since April 2022, a new function attached to Amundi's CIO Vincent Mortier dedicated to tackle primary and secondary placement opportunities within the group. The ECM desk will have the ability to better orchestrate Amundi's participation in those offerings, standing as gatekeeper with an appropriate compliance framework. Amundi should be participating more actively to early look and market sounding actions and, eventually, capture the opportunity to become an active anchor or corner stone investor. Prior to his position, Luc Mouzon was the Head of European Equity Research for Amundi over the past four years. He joined Amundi by late 2007 as lead buy-side analyst on the technology sector. He holds a Master's degree in Finance and Accounting from the Sorbonne University and he is a certified financial analyst (CIIA) from the SFAF.

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ABOUT AMUNDI

Amundi, the leading European asset manager, ranking among the top 10 global players^[1], offers its 100 million clients - retail, institutional and corporate - a complete range of savings and investment solutions in active and passive management, in traditional or real assets.

With its six international investment hubs^[2], financial and extra-financial research capabilities and long-standing commitment to responsible investment, Amundi is a key player in the asset management landscape.

Amundi clients benefit from the expertise and advice of 5,300 employees in 35 countries. A subsidiary of the Crédit Agricole group and listed on the stock exchange, Amundi currently manages more than €2.0 trillion of assets^[3].

^[1] Source: IPE "Top 500 Asset Managers" published in June 2021, based on assets under management as at 31/12/2020

^[2] Boston, Dublin, London, Milan, Paris and Tokyo

^[3] Amundi data including Lyxor as at 31/03/2022



Christian Noyer

Honorary Governor

Banque de France

Non-executive Director of Power Corporation of Canada, BNP Paribas, NSIA group (Ivory Coast), SETL Ltd.

Christian Noyer has been Governor of the Banque de France between November 2003 and October 2015. He was reappointed for a second six-year term in 2009. He was a member of the Governing Council and the General Council of the European Central Bank most of the time between 1998 and 2015.

During his tenure as Governor, Christian Noyer was also Chairman of the Autorité de contrôle prudentiel et de résolution (ACPR – the French Prudential Supervision and Resolution Authority for banks and insurance). He also chaired the supervisory boards of the Institut d'émission des départements d'Outre-Mer (IEDOM) and the Institut d'émission d'Outre-Mer (IEOM) - the French overseas note-issuing central banks.

Christian Noyer was elected as chairman of the Bank for International Settlements between March 2010 and October 2015. Among other Official international positions he has been alternate Governor at the International Monetary Fund, and Chairman of the Paris club of creditor countries (1993-97).

He has been awarded the honours of Commandeur de la Légion d'Honneur and Commandeur des Arts et des Lettres in France, and has received decorations from several other countries.

He is the author of "Banks, the rules of the game" (1990) and of numerous articles on economic and financial issues.

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Sophie Javary

Vice-Chairman CIB EMEA
BNP Paribas

Sophie Javary possesses more than 30 years' experience in investment banking, having worked over a broad spectrum of transactions from privatisations and equity capital markets transactions to M&A and complex debt deals as well as restructurings.

In February 2011, she joined BNP Paribas as Senior Banker for a portfolio of very large clients for whom she has since been coordinating the Bank's global relationship. From January 2014 to end 2018, Sophie Javary has been in charge of all corporate finance activities (M&A advisory and equity capital markets) in EMEA.

Sophie Javary has been the senior manager of the BNP Paribas team that advised the French Government and acted as global Coordinator of the privatisation and IPO of La Française des Jeux (FdJ) in November 2019.

Sophie Javary is a director of the Elior Group and a member of the board of directors of the very active NGO Europa Nova.

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ABOUT BNP PARIBAS

BNP Paribas is the top bank in the European Union and a major international banking establishment. It has close to 190,000 employees in 65 countries, including almost 145,000 in Europe. As a first-tier international banking group, BNP Paribas possesses leading platforms and businesses in Europe, a deep footprint in the Americas, and a solid, fast-growing set-up in the Asia-Pacific region. In Europe, BNP Paribas has four domestic markets: Belgium, France, Italy and Luxembourg. It also deploys its integrated retail banking model in countries of the Mediterranean rim, in Turkey and in Eastern Europe. BNP Paribas holds leading positions in its three major operating divisions:

- Commercial, Personal Banking & Services for all the Group's retail banking networks and several

specialised businesses, including BNP Paribas Personal Finance and Arval;

- Investment & Protection Services for savings, investment and protection solutions;
- Corporate & Institutional Banking, which is focused on corporate and institutional clients.

BNP Paribas's solid, diversified and integrated model ensures close cooperation between its business lines and a culture of technology and relevant innovation at the service of its customers. The Group helps retail customers, associations, entrepreneurs, smaller companies, corporates and institutionals succeed in their projects by offering them financing, investment, savings and protection services.



Robert Ophèle

Chairman
Autorité des marchés financiers

Graduated from the ESSEC business school Robert Ophèle joins the Banque de France in 1981 where he will make the largest part of his professional career in banking supervision, in developing and implementing monetary policy and in financial management of the bank.

Following a secondment to the Federal Reserve Bank of New York, he took up the position of Director of the Management Control and Budget Directorate, then was appointed Deputy Director General Economics and International Relations, before being promoted Director General Operations. He held the position of Second Deputy Governor of the Banque de France from January 2012 until July 2017; in this role he became a member of the Supervisory Board for the European Central Bank.

On 1st August 2017 he was appointed Chairman of the Autorité des marchés financiers.

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ABOUT AUTORITÉ DES MARCHÉS FINANCIERS

The AMF is an independent public authority responsible for ensuring that savings invested in financial products are protected and that investors are provided with adequate information. The AMF

also supervises the orderly operations of markets.
www.amf-france.org



Frédéric Oudéa

CEO
Société Générale

Born in 1963, Frédéric Oudéa is a graduate of the École Polytechnique and École Nationale d'Administration.

From 1987 to 1995, he held a number of positions in the French civil service, notably at the Audit department of the Ministry of Finance, in the Ministry of Economy and Finance, in the Budget department of the Ministry of Budget and in the Cabinet of the Minister of Budget and Communication.

In 1995, he joined Societe Generale group and held various positions until 2008 when he was appointed Chief Executive Officer of the Group.

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ABOUT SOCIÉTÉ GÉNÉRALE

Societe Generale is one of the leading European financial services groups. Based on a diversified and integrated banking model, the Group combines financial strength and proven expertise in innovation with a strategy of sustainable growth, aiming to be the trusted partner for its clients, committed to the positive transformations of society and the economy.

Active in the real economy for over 150 years, with a solid position in Europe and connected to the rest of the world, Societe Generale has over 133,000 members of staff in 61 countries and supports on a daily basis 30 million individual clients, businesses and institutional investors around the world by offering a wide range of advisory services and tailored financial solutions.

The Group is built on three complementary core businesses:

French Retail Banking, which encompasses the Societe Generale, Crédit du Nord and Boursorama brands. Each offers a full range of financial services with omnichannel products at the cutting edge of digital innovation;

International Retail Banking, Insurance and Financial Services to Corporates, with networks in Africa, Russia, Central and Eastern Europe and specialised businesses that are leaders in their markets;

Global Banking and Investor Solutions, which offers recognised expertise, key international locations and integrated solutions.



Yves Perrier

Chairman of the Board of Directors
Amundi

Yves Perrier is Chairman of the Board of Directors of Amundi, having previously served as Chief Executive Officer since the company was created in 2010 through the merger of the asset management companies of Crédit Agricole and Société Générale. Under his leadership, Amundi has experienced strong growth and has become the European leader in the asset management industry.

Yves Perrier began his career in auditing and consulting firms, before joining the banking sector. Among the significant roles throughout his banking career, he was Chief Financial Officer of Société Générale and a member of the Executive Committee of Crédit Lyonnais in charge of Finance and Risk Management. He was also Deputy Chief Executive Officer of Calyon (now CACIB). He is Honorary Chairman of the AFG and Vice Chairman of Europlace.

Yves Perrier is a graduate of the ESSEC business school and a certified public accountant.

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Amundi, a trusted partner, working every day in the interest of its clients and society

www.amundi.com



Yves Rakotomalala

CEO
EasyBourse

Yves Rakotomalala is the CEO of Easybourse, the online broker of La Banque Postale. Previously, Yves Rakotomalala was a regional managing director in retail banking at La Banque Postale, after having participated in its successful creation in 2006. Over the course of his career within La Poste group, he held several senior management positions in retail network management, logistic & mail operation, as well as in IT development operations. He started his career as an engineer at CAP SOGETI Systems.

He holds a MSC in electrical engineering from Hautes Etudes d'Ingenieurs (HEI) and a MBA from EDHEC Business School (both located in Lille, France).

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ABOUT EASYBOURSE

EasyBourse is a company fully held by La Banque Postale.

Created in 2006, Easybourse was originally composed of a team of journalists, who provided stock market information. In 2008, La Banque Postale acquired Easybourse and turned it into an online broker for its clients, thus paving the way to strengthen its position in the very competitive brokerage market.

In line with La Poste Group's commitments, La Banque Postale has turned community engagement into a key performance driver and secured a long-term commitment to achieve this goal by adopting the status of mission-led company - endorsed during the bank's general shareholders' meeting held on February 23, 2022.

Also, in keeping with its mother company, EasyBourse shares the strong belief that investing in stock market must serve sustainable and real economy. We want our clients to combine their interest of developing their savings with the collective interest of developing energy transition. EasyBourse aims to simplify such investments and provides an easy access to market with a large scale of sustainable investment vehicles. Pushing further its commitment, EasyBourse launched "Le prix de l'Entreprise Citoyenne cotée" in early 2022. This event will tend to illustrate how real projects can contribute to an environmental objective based on the use of energy, improving social cohesion, integration and labor relations, as well as developing our territories.



Nicolas Rivard

Head of Advanced Data Services
Euronext

Nicolas Rivard is Head of Advanced Data Services at Euronext, a business line created in 2019 which regroups Market Data, Indices and Advanced Data with the ambition to derive more value from Euronext proprietary data and fulfill clients' demand for new data services. Nicolas was previously Chief Innovation Officer at Euronext, he led Euronext's efforts to anticipate changes affecting the market infrastructure sector and drove most relevant projects to position Euronext. He joined Euronext in April 2016 from the Boston Consulting Group. During his six years at the consulting firm he worked mainly in the financial services sector, helping clients to develop innovative digital offers. He holds an MBA from INSEAD and an engineering degree from Ecole Centrale de Paris.

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Virginie Saade

Head of Government & Regulatory Policy, EMEA
Citadel

Virginie Saade is Head of Government and Regulatory Policy for Citadel in EMEA.

She is responsible for engaging with policymakers and regulators across EMEA on significant legislative initiatives for the financial services industry.

Prior to joining Citadel, Ms. Saade was Head of European Regulatory Affairs and Strategy for KCG Europe. Prior to that, Ms. Saade held a number of senior roles at NYSE Euronext, including Head of NYSE Arca Europe.

Ms. Saade is a member of the ESMA Securities and Markets Stakeholders Group.

Ms. Saade received a bachelor's degree in Politics and a master's degree in Media and Communication Management from Toulouse University in France. She also received an MBA from the Montpellier Graduate Institute of Business in France.

[GO TO AGENDA](#)

ABOUT CITADEL

Citadel is a global investment firm built around world-class talent, disciplined risk management, and innovative leading-edge technology. For more than thirty years, Citadel's hedge funds have worked with top-tier investors around the world, including sovereign wealth funds, public institutions, corporate pensions, endowments and foundations. With an ability to identify and execute on great ideas, Citadel's

team of more than 1,100 investment professionals, operating from offices including Chicago, New York, Greenwich, San Francisco, London, and Hong Kong, deploy capital across all major asset classes, in all major financial markets. The firm currently has over \$51 billion in investment capital.



Nicolas Sordet

CEO
AFYREN

Nicolas Sordet is co-founder and Chief Executive Officer of AFYREN since 2014.

He holds a Master's degree in Corporate Finance and Financial Markets from the Grenoble Management School. He put his financial knowledge into practice by holding several positions in Investment Banks and Financial Institutions in Switzerland, in the US and in Asia. He was Deputy Chief Executive Officer of Link Securities from 2006 to 2013, then Private Equity/Venture Capital and Financing Advisor from 2013 to 2014. He has been able to apply his financial expertise and experience for AFYREN development.

[GO TO AGENDA](#)

ABOUT AFYREN

Founded in 2012 to meet the growing need of industries to reduce the use of petroleum derivatives in their production chain, AFYREN produces biomolecules derived from the reuse of non-food biomass. These ingredients are widely used in human and animal nutrition, flavors and fragrances, cosmetics, and fine chemicals. This production of renewable carbon, which is firmly grounded in the circular economy, uses fermentation technologies that are the result of 10 years of research and are patented worldwide. AFYREN is a winner of the 2030 Global Innovation Contest in the "Plant proteins and plant chemistry" category and was selected in the French Tech 120 in 2020 and 2021. In 2018, AFYREN

committed to its industrial project by creating the AFYREN NEOXY joint venture with Bpifrance's SPI fund. The AFYREN NEOXY plant under construction in the Grand Est region will produce AFYREN organic acids in 2022. At the end of December 2021, AFYREN and AFYREN NEOXY employ more than 70 people at their sites in Lyon, Clermont-Ferrand and Carling Saint-Avold. In 2021, AFYREN listed on Euronext Growth® exchange in Paris, raising a total amount of €70.4 million with the objective of accelerating its industrial development (Afyren's ISIN: FR0014005AC9, ticker: ALAFY).



Joëlle Tarrant

Managing Director, Head of Continental Equities Execution
HSBC Global Banking and Markets

Joëlle Tarrant heads up HSBC's Continental Equities Execution business as well as the Global Market Structure and Index Strategy product. She is responsible for the multi-channel execution platform for Continental institutional and retail clients, with teams in Paris, Germany and London. Further to this, her team advise both the bank and clients on regulatory issues affecting financial services, venue analysis, exchange trends as well as index strategy. Prior to this role she ran European Electronic Trading, and before HSBC, she established and ran the European Market Structure at RBC and began her career in the Equities Sales and Trading division at Citi.

[GO TO AGENDA](#)

ABOUT HSBC GLOBAL BANKING AND MARKETS

Opening up a world of opportunity for our customers, investors, ourselves and the planet. We're a financial services organisation that serves more than 40 million customers, ranging from individual savers and investors to some of the world's biggest companies and governments. Our network covers 64 countries and territories, and we're here to use our unique expertise, capabilities, breadth and perspectives to open up a world of opportunity for our customers.

HSBC Continental Europe is a subsidiary of HSBC Holdings plc. HSBC Continental Europe is

headquartered in Paris. HSBC Continental Europe includes, in addition to its banking activities in France, the activities of 10 European branches (Belgium, Spain, Greece, Ireland, Italy, Luxembourg, Netherlands, Poland, Czech Republic and Sweden). HSBC Continental Europe's mission is to serve customers in continental Europe for their needs worldwide and customers in other Group countries for their needs in continental Europe.



Albertina Torsoli

European equity markets reporter
Bloomberg

Albertina Torsoli is a professional journalist with 22 years of experience covering financial markets and business from Italy, France and Switzerland. A graduate in political sciences at Rome's LUISS-Guido Carli University, she joined Bloomberg News in Milan in 2000, covering equity markets, banks and insurers in Italy and later in France. In 2009, she took over coverage of pharmaceutical companies and healthcare in Paris, breaking news on industry developments and major M&A deals. From 2013 to 2017, she was bureau chief in Geneva. She was at the same time deputy team leader of the company's healthcare team, responsible for coordinating coverage and for major CEO interviews. She returned to Paris in 2020, covering European equity markets and regularly appearing on Bloomberg TV and Bloomberg radio.

[GO TO AGENDA](#)

ABOUT BLOOMBERG

Bloomberg is the global leader in business and financial data, news and insight. Using the power of technology, we connect the world's decision

makers to accurate information on the financial markets – and help them make faster, smarter decisions.



Luis Vaz Pinto

Deputy Global Head of Corporate Finance, Global Head of ECM
Société Générale

Luis is the Global Head of Equity Capital Markets. He joined SG in 2010 from Troika Dialog where he was Head of Syndicate and Corporate Broking. Luis graduated from Bristol University with a BEng in Engineering with honors and from INSEAD with Distinction and on the Dean's list.

Prior to SG and Troika, Luis spent 3 years at JPMorgan as Head of EMEA Equity Syndicate and Corporate Broking. Luis started his career in 1991 in London at Baring Securities as Head of Portuguese Sales and Research. In 1996, he joined Merrill Lynch holding positions in Equity Syndicate, Mergers and Acquisitions and Corporate Finance. He was notably Head of ECM for France, Belgium and Iberia. He has run more than 200 transactions in ECM and M&A throughout his career.

[GO TO AGENDA](#)

ABOUT SOCIÉTÉ GÉNÉRALE

Societe Generale is one of the leading European financial services groups. Based on a diversified and integrated banking model, the Group combines financial strength and proven expertise in innovation with a strategy of sustainable growth, aiming to be the trusted partner for its clients, committed to the positive transformations of society and the economy.

Active in the real economy for over 150 years, with a solid position in Europe and connected to the rest of the world, Societe Generale has over 133,000 members of staff in 61 countries and supports on a daily basis 30 million individual clients, businesses and institutional investors around the world by offering a wide range of advisory services and tailored financial solutions.

The Group is built on three complementary core businesses:

French Retail Banking, which encompasses the Societe Generale, Crédit du Nord and Boursorama brands. Each offers a full range of financial services with omnichannel products at the cutting edge of digital innovation;

International Retail Banking, Insurance and Financial Services to Corporates, with networks in Africa, Russia, Central and Eastern Europe and specialised businesses that are leaders in their markets;

Global Banking and Investor Solutions, which offers recognised expertise, key international locations and integrated solutions.



Nicolas Véron

Senior fellow

Peterson Institute for International Economics and Bruegel

Nicolas Véron cofounded Bruegel in Brussels in 2002-05, joined the Peterson Institute for International Economics in Washington DC in 2009, and is currently employed on equal terms by both organizations as a Senior Fellow. His research is primarily about financial systems and financial services policies, with a main geographical focus on Europe. A graduate of France's Ecole Polytechnique and Ecole des Mines, his earlier experience includes senior positions in the French government and private sector in the 1990s and early 2000s. He is also an independent board member of the global derivatives trade repository arm of DTCC, a financial infrastructure company that operates on a non-profit basis. In September 2012, Bloomberg Markets included Véron in its yearly global "50 Most Influential" list with reference to his early advocacy of European banking union.

[GO TO AGENDA](#)

ABOUT PETERSON INSTITUTE FOR INTERNATIONAL ECONOMICS AND BRUEGEL

The Peterson Institute for International Economics (PIIE) is an independent nonprofit, nonpartisan research organization dedicated to strengthening prosperity and human welfare in the global economy through expert analysis and practical policy solutions.

Bruegel is the European think tank that specialises in economics. Established in 2005, it is independent

and non-doctrinal. Bruegel's mission is to improve the quality of economic policy with open and fact-based research, analysis and debate. We are committed to impartiality, openness and excellence. Bruegel's membership includes EU Member State governments, international corporations and institutions.



François de Wiljes

Country Head France
PrimaryBid

François De Wiljes is the General Manager for France of PrimaryBid which he joined in June 2019. As such, he has been leading the first international expansion of PrimaryBid, getting the investment firm license from the ACPR, setting-up operations and key contracts, developing the strategic partnerships with Euronext, Bourse Direct, Boursorama and EasyBourse, and generating first revenues.

Before PrimaryBid, François spent three years as a consultant at the Boston Consulting Group, advising top management in the financial services spaces on strategy, organization, products, etc.

He started his career in the Equity Capital Market teams of Société Générale, covering successively Germany, France and European financial institutions for balance sheet advisory and equity financing solutions.

[GO TO AGENDA](#)

ABOUT PRIMARYBID

PrimaryBid is a market infrastructure fintech which connects retail investors to offerings of listed securities, on equal terms as institutional investors.

Being headquartered in the UK and active since 2016, PrimaryBid has completed 200+ transactions (up to 10 the same day) with a wide range of issuers.

With the support of Euronext acting as exclusive partner, France constitutes the first international

expansion of PrimaryBid where it is authorized as an investment firm by the ACPR. In France, its offerings are distributed by its partners Bourse Direct, Boursorama and EasyBourse which aggregate in total more than 650k retail investors.

PIONEERING SUSTAINABLE GROWTH TOGETHER

Our bankers and industry specialists deliver innovative sustainable finance solutions that support your growth and create positive impact.



Bank
of the Year for
Sustainability



Investment Bank
of the Year for
Sustainability



Outstanding
Leadership in
Sustainable
Finance



Best Investment
Bank for
Sustainable
Finance

**THE FUTURE
IS YOU**



**SOCIÉTÉ
GÉNÉRALE**



Connecting European economies to global capital markets

Euronext is the leading European market infrastructure, covering the full capital markets value chain.

Our federal model is a core strength, while new asset classes drive our international expansion.

From raising equity to financing the sustainable transition, issuer services to market data, we are continuously working to enhance our unique offering to support our marketplaces, investors and companies.

PRIMARY MARKETS

Choose from regulated or junior markets, including:

Euronext Main Market
Euronext Growth
Euronext Access

Companies list their stocks or debt securities on the Exchange. Issuers can also list ETFs, Warrants, Certificates and Structured Notes.

We support our issuers and prospective issuers every step of the way, with pre-IPO programmes, tailored advisory services, targeted segments (such as Euronext Star for excellence in SMEs, Euronext Tech Leaders for high-growth Tech companies), and a range of corporate services for listed companies, including:

- innovative webcast solutions
- investor relations CRM and targeting platform
- shareholder analysis
- board portal solution
- compliance management solutions.

SECONDARY MARKETS

Securities Markets
Derivatives Markets
Spot FX, precious metals and NDF trading
Electronic fixed income trading

Institutional and retail investors trade stocks, derivatives and other financial instruments via members of the Exchange.

We offer trading in Equities, FX (via Euronext FX), Exchange Traded Funds, Warrants & Certificates, Fixed Income (including one of Europe's leading electronic fixed income markets, MTS), Derivatives and Commodities, including agricultural commodities, seafood (Fish Pool) and power (Nord Pool).

Brokers and investors can access colocation and market access solutions, reporting and publication services, market data, quant research, commission management & research, as well as a dedicated best execution service for retail investors.

Investors

Trading members

TECHNOLOGY SOLUTIONS

ADVANCED DATA SERVICES
AND INDICES

Euronext Clearing
Clearing services

Euronext Securities
Network of CSDs

ADVANCED DATA SERVICES AND INDICES

Indices

Market data

Advanced data services

Indices: Euronext manages, calculates and publishes a portfolio of over 900 benchmark indices including our flagship national indices, the AEX®, BEL 20®, CAC 40®, ISEQ 20®, MIB®, OBX® and PSI®, and a growing suite of leading ESG indices.

Market data: data generated from trading on our markets is supplied to trading firms, data vendors and index providers. We also provide a range of advanced data analytic products, quant research, commission management and research, supporting traders and investors to make investment decisions with confidence.

POST-TRADE SERVICES

Clearing

Settlement & custody

Clearing: arrangements with clearing partners for the different Euronext markets ensure a secure central counterparty for the management of risk.

Our Italian CCP, formerly CC&G, will be developed into a European clearing organisation, Euronext Clearing, (subject to regulatory approval), to simplify and harmonise client access to clearing.

Settlement & custody: Euronext members have access to efficient, safe and robust settlement arrangements tailored to meet their needs.

Our network of Central Securities Depositories, Euronext Securities, unites the four CSDs in Denmark, Italy, Norway and Portugal, providing settlement and related services for cross-border transactions.

TECHNOLOGY SOLUTIONS

Optiq® technology

Custom technology solutions

Managed services

Reporting services

Our Optiq® proprietary multi-asset trading technology provides a single point of access to Euronext markets in a secure, harmonised trading environment. It was developed in-house by our technology solutions business, which also delivers technology and managed services to market operators and exchanges worldwide. We also offer trading services such as colocation, publication and trade reporting.

Euronext: a record year in 2021

1st listing venue
in Europe

€6.9 trillion aggregated
market capitalisation

212 listings in 2021

700+ listed
Tech companies

€25.8 billion raised
in 2021

25% of shares traded
in Europe

1,959 listed companies

EURONEXT EUROPEAN MARKETS

The Euronext Group gives companies of all sizes and from all sectors access to a very broad investor base and a single liquidity pool to help them raise the funds needed for their development. Euronext is home to 1,959 listed companies representing €6.9 trillion of aggregated market capitalisation. 2021 has been a record year for capital markets with an all-time record deal flow. 2020 was a hard year to beat, driven by companies' need to recapitalise and strengthen their balance sheets due to uncertainty and Covid challenges, but ECM issuance set new records in 2021 as issuers took advantage of favourable equity markets to raise capital, primarily to finance organic growth and M&A activity. Euronext welcomed in 2021:

- 212 new equity listings, an all-time record, representing an aggregated market capitalisation of €123 billion, and raising €26 billion, including major international issuers,

such as Allfunds (Spain), CTP (Czech Republic), InPost (Poland), Majorel (Luxembourg) and Universal Music Group (US);

- and 14,738 new debt listings, up +36% vs 2020.

Secondary market activity closed with €126.7 billion in equity capital raised from 2,182 operations across our markets. This performance confirmed Euronext's leadership as the leading European equity listing venue in most sectors.

Euronext has also strengthened its position as European leader in tech equities with 109 new listings, boosted by a fast-growing cleantech franchise that made up 43 of those new listings. The Group has also established itself as the European leader in SPACs in 2021, with 22 new listings, accounting for almost 50% of new SPACs listed in Europe.

Finally, Euronext Corporate Services, Euronext's high-growth suite of digital and corporate solutions, has also grown significantly with more than 700 new clients added in 2021, supported by the acceleration in digitalisation trends. Corporate Services now counts over 4,000 clients across 25 countries.



FOCUS ON...

Euronext's unique liquidity pool, reuniting six and soon seven European markets under one single trading platform, proved once again its value proposition for companies and investors. As an example, **the vitality of the Paris market** was greatly driven by the IPOs of small and mid-caps. Of the 64 listings, **58 involved SMEs** (€1.8 billion raised) and **6 large companies** (€2.1 billion raised). The Paris market remains a benchmark for tech stocks. Of the 64 New listings in Paris, 29 involved technology companies (13 TMTs, 10 cleantechs and 6 Life Sciences), of which 4 were unicorns.

The second half of the year also witnessed the entrance of large companies. Antin Infrastructure was the largest deal of the year, with an IPO market capitalisation of €4.1 billion and €632 million raised. The second biggest IPO of the year was OVHcloud, raising €450 million for €3.4 billion market capitalisation. The OVHcloud offer was a great success with leading French and international institutional investors, and particularly with retail investors, with the highest participation for an IPO on compartment A of Euronext for ten years, excluding privatisations. Exclusive Networks, Aramis Group, Technip Energies, and Believe Digital also joined our markets last year.

Among other deals, Euronext also celebrated the IPO of Hydrogen Refueling Solutions in the first half of the year. The first French company capable of mass-producing refuelling stations for fuel cell electric vehicles with large capacities (200 kg to 2 tons) listed on Euronext Growth, raising €97m for a market capitalisation of €384m.

On March 2021, Euronext announced the launch of the CAC 40® ESG index, its first national ESG index. Aligned with the French SRI label and UNGC principles, this index is designed to direct capital flows to the top 40 companies within the CAC Large 60 Index demonstrating robust Environmental, Social and Governance practices.



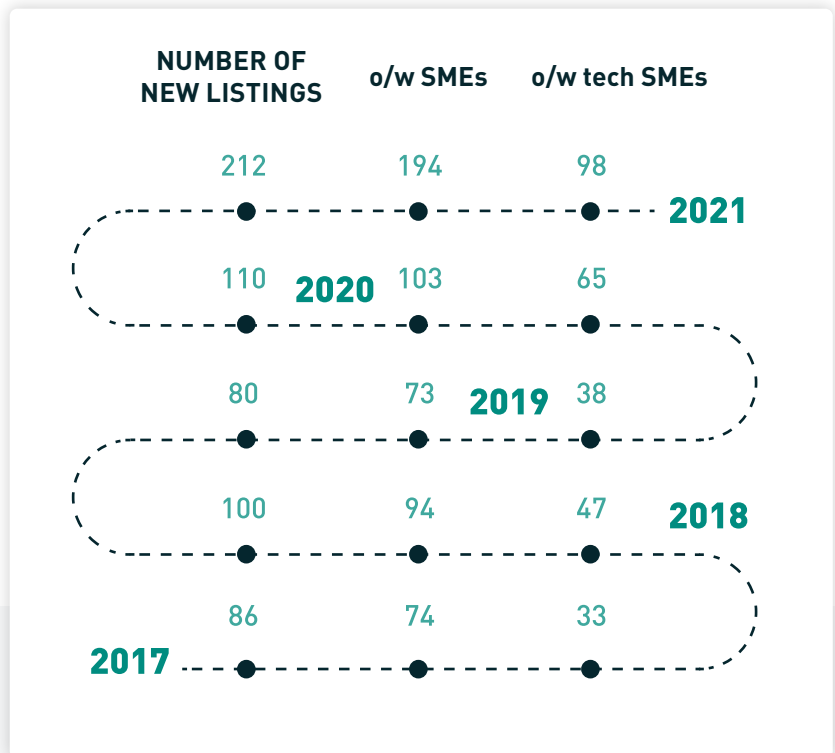
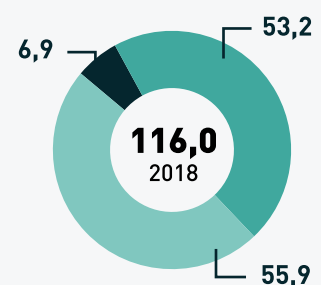
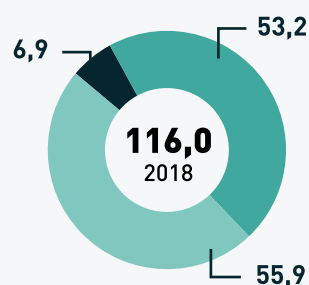
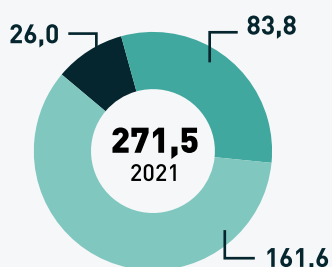
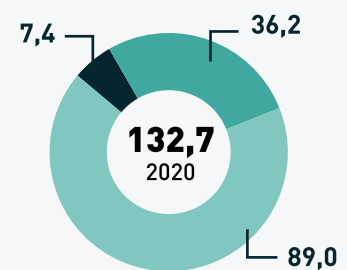
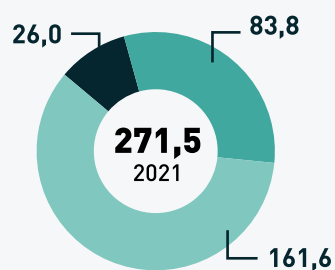
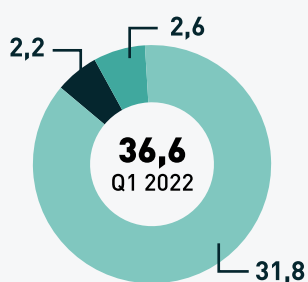
New listings and amounts raised on Euronext

2022

22 new listings, o/w 20 SMEs, o/w 11 tech SMEs

AMOUNTS RAISED (€BN)

- Capital raised at IPO
- Secondary equity issues
- Secondary corporate bond issues



Educating the next European leaders through tailor-made programmes

Endorsing its role of capital markets advocate, Euronext supports CEOs of non-listed companies. Pre-IPO programmes help familiarise them with capital markets mechanics and equip them with tools to leverage financial markets for their growth.

TechShare

SUPPORTING INNOVATION

Launched in 2015, TechShare is an educational pre-IPO programme dedicated to Tech entrepreneurs. Welcoming CEOs from across Europe (10 countries involved), the programme boasts 400+ alumni.

FamilyShare

A LONG-TERM COMMITMENT

Euronext believes that the stock market can effectively meet the financing needs of family-owned companies, and has therefore developed a dedicated pre-IPO programme for CEOs, CFOs and shareholders of family businesses.

PE Share

A training module focusing on the use of the stock exchange for private equity funds. PE investment directors can gain insights on the functioning of the financial markets and exit opportunities through IPO.

IPO DAY FORUM: GETTING FEEDBACK

To help business leaders refine their IPO projects, Euronext organises one-to-one meetings series connecting CEOs of non-listed companies to equity advisors and experts.

Euronext Tech Leaders

Euronext Tech Leaders is a new initiative dedicated to **highlighting the visibility and attractiveness of high-growth and leading Tech companies towards international investors**, together with a suite of services to support them along their listing journey.

Euronext Tech Leaders builds on the rich ecosystem dedicated to the Tech sector which brings together:

+700 Tech companies listed on Euronext markets

+660 alumni of Euronext pre-IPO programmes

as well as a large base of international investors financing all growth profiles of Tech companies. It complements Euronext's existing Tech offer with the ambition **to strengthen the European tech sector** and be a catalyst for the next generation of Tech leaders.



Euronext, leading ESG index provider in Europe for structured products

Euronext is a leading Index Provider with expertise in ESG and Climate indices. Our successful and custom indices are used by financial institutions all around the world. **More than 15,000 exchange traded products, funds and derivatives track Euronext indices, with billions of AUM.**

ESG Data Partners







To continue supporting the growing demand for investment solutions with ESG objectives, Euronext offers the most advanced data by working with the leading ESG data providers. A diversity of partners enables index clients to use cutting edge data points within ESG scoring, biodiversity, water, circular economy and other required datapoints.



ESG and Thematic Indices



What we offer

- 
CONSULTATION
 Our clients leverage on our expertise and close dialogue with our index team in the creation and testing of indices. There is no set up fee or limitations on consulting with the index team.
- 
REGULATION
 Euronext is a registered administrator under the EU Benchmark Regulation (BMR) in six countries. This compliance with the provisions of the Benchmark Regulation confirms the quality of Euronext's governance, control principles and rules.
- 
QUICK TIME TO MARKET
 Euronext can design, back test and make an index live within weeks and is among the industry leaders on time to market.
- 
STRONG BRAND AND TRACK RECORD
 Clients can leverage on the strong Euronext branding when launching products linked to Euronext indices.
- 
WORLD COVERAGE
 Starting universes from the largest Free Float market cap companies in Europe, North America and Asia-Pacific.
- 
STRONG EXPERTISE IN ESG AND CLIMATE INDICES
 Expertise in regulation and required labels including PAB/CTB, Towards Sustainability label, French ISR, Label, FNG.

Our National Flagship Indices

MIB ESG

EURONEXT ANNUAL CONFERENCE

CONTACT US

index-team@euronext.com

MORE INFORMATION

euronext.com/for-investors
live.euronext.com/products/indices

The Best Execution Service
for retail investors



What is **B·o·B**?

Euronext's **Best of Book (BoB)** is a Best Execution service exclusively for retail investors. It provides the best prices available in Europe for their equity orders through the main European stock exchange thanks to dedicated liquidity providers.



SAFETY • IMPARTIALITY • TRANSPARENCY • PERFORMANCE

Where can you use **Best of Book**?

The service is available through the following Euronext marketplaces:
Amsterdam, Brussels, Dublin, Lisbon, Oslo and Paris.

How to access **Best of Book**?



Your broker/bank can execute your orders either on regulated markets like Euronext or on alternative platforms.



You want **Best Execution**?

Make sure your orders are sent on the Exchange.

Ask your **broker/bank** to send them on Euronext's Best of Book.

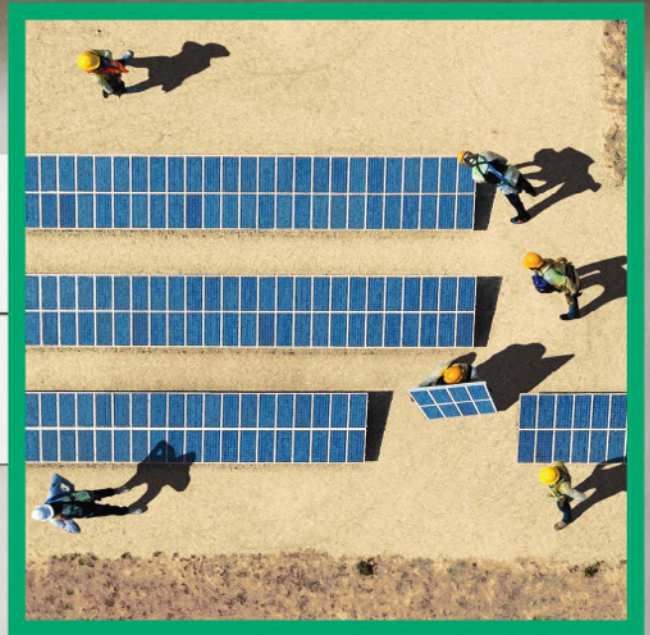
**Save money,
choose**
B·o·B

CONTACT US

Roland Prevot, Head of Retail, Cash Equity

rprevot@euronext.com

TO ACCELERATE CHANGE, WE CONNECT YOU TO EXPERTS AROUND THE WORLD.



At **BNP Paribas Securities Services**, we support your global ambitions and sustainable investment strategies. Our experts around the world provide you with the connectivity, technology and local knowledge you need in today's fast-changing world. **Getting to a better future faster, together.** **#PositiveBanking**



BNP PARIBAS

The bank
for a changing
world

In the UK, BNP Paribas Securities Services is authorised and regulated by the European Central Bank and the Autorité de Contrôle Prudentiel et de Résolution. Deemed authorised by the Prudential Regulation Authority and with deemed variation of permission. Subject to regulation by the Financial Conduct Authority and limited regulation by the Prudential Regulation Authority. Details of the Temporary Permissions Regime, which allows EEA-based firms to operate in the UK for a limited period while seeking full authorisation, are available on the Financial Conduct Authority's website. BNP Paribas Securities Services London Branch is registered in the UK under number FC023666. UK establishment number: BR006393. UK establishment office address: 10 Harewood Avenue, London NW1 6AA.

A close-up photograph of a woman with short brown hair, smiling warmly as she looks down at her smartphone. She is wearing a dark jacket over a light blue shirt. The background is a blurred office or retail environment with shelves and a green patterned wall.

// SI ON VOUS AVAIT DIT QUE VOUS ALLIEZ PRÉPARER VOTRE AVENIR AVEC VOTRE POUCE VOUS NE L'AURIEZ PAS CRU...

Avec EasyBourse, vous avez le pouvoir d'investir en toute simplicité dans des fonds avec une démarche plus responsable depuis votre smartphone.

Découvrez-en plus sur notre démarche, nos solutions d'investissement et d'Assurance Vie sur l'appli EasyBourse et sur [easybourse.com](https://www.easybourse.com)

easybourse

Groupe La Banque Postale

Capital Markets & White & Case

White & Case is a leading international law firm spread over **31 countries** and **45 offices**, with a deep experience of all major stock exchanges in EMEA, the US and Asia and a strong corporate capabilities across all major jurisdictions in Europe.

The Paris Capital Markets group:

- 25+ lawyers with French, US and English law expertise
- Unparalleled experience through its continuing development
- The largest dedicated capital markets team in Paris

Capital Markets

Firm of the Year

IFLR Europe Awards, France 2021

France

Law Firm of the Year

Chambers and Partners Europe Awards, 2022

France

Law Firm of the Year

IFLR Europe Awards, 2022

Tier 1

for Capital Markets: Equity & Debt

Chambers Global, France 2022

Legal 500 Europe, France 2022

IPO of the Year

Equity Capital Markets Deal of the Year

ECM Deal of the Year in France

Privatisation of the Year

La Française des Jeux privatization and initial public offering

Global Capital's annual Equity

Capital Markets Awards 2020

RANKINGS EMEA

In 2021 White & Case was ranked by Bloomberg

1st

IPO Issuer Advisor

1st

IPO Manager Advisor

1st

ECM Issuer Advisor

1st

ECM Manager Advisor

OUR DEALS

In 2021 the team in EMEA closed

121

Equity Transactions

RAISING
OVER

51

US\$ billion

19

EMEA countries

LISTING ON

20

Stock Exchanges

OUR EXPERTISE ACROSS ALL ECM PRODUCTS

In 2021 in EMEA White & Case worked on

51

IPOs

15

SPACS

17

Documented
fundraisings

20

Undocumented
fundraisings

14

Block trades

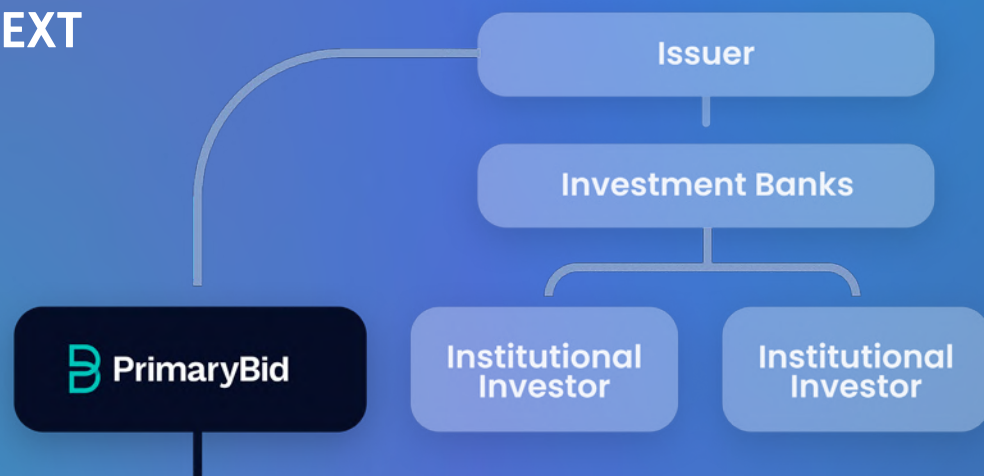
4

Equity-linked
Offerings

INCLUDE RETAIL INVESTORS IN YOUR PRIVATE PLACEMENTS

Without additional cost or complexity, seamlessly enfranchise your community of retail investors during placings and block sales.

In partnership with



ACCESS TO ~800K INVESTORS

Your capital is at risk

PrimaryBid SA is authorised and regulated by the Autorité de contrôle prudentiel et de résolution (REGAFI 90671)



GET IN TOUCH



Growth for Impact 2024



euronext.com/growth-for-impact-2024