

ANNUAL GENERAL MEETING EURONEXT N.V.

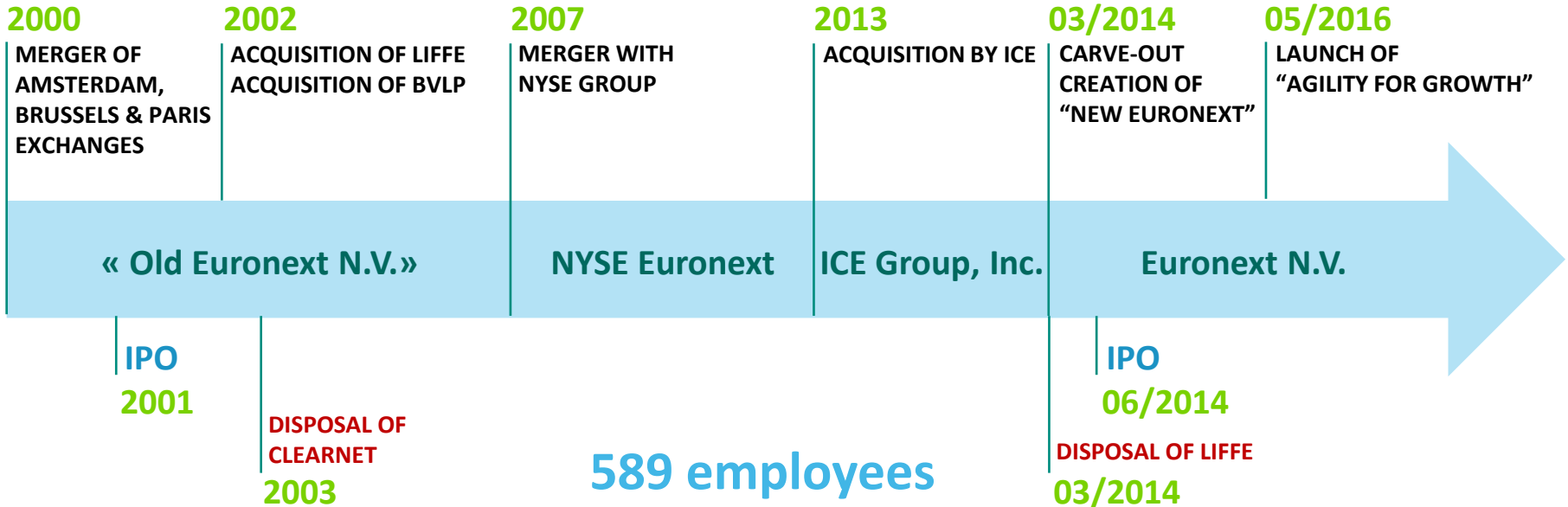
19 May 2017, Amsterdam





EURONEXT

The leading pan-European exchange in the Eurozone



589 employees

*(headcount as of 31/12/16
down from 652 in 2015)*

THE LEADING PAN-EUROPEAN EXCHANGE IN THE EUROZONE

LISTING

Largest listing franchise in continental Europe with **1,300** issuers worth **€3.3trn** in market capitalization

Over **5,500** corporate, financial and government listed securities

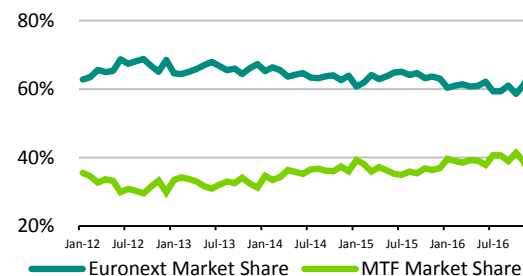
Strong presence within the Euro Stoxx 50, listing 25 out of 50 companies, worth 50% of its total market capitalization

CASH TRADING

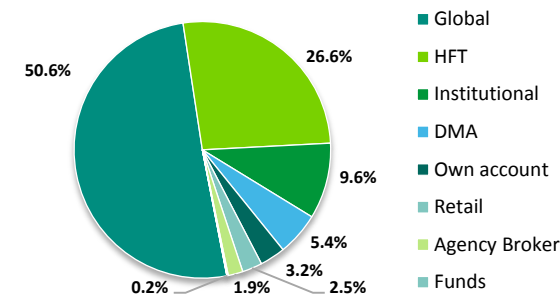
Second to none market quality

Blue Chips (31 Dec 2016)	Presence time at EBBO (%)	EBBO with greatest size (%)	EBBO setter (%)	Relative spread (bps)	Displayed market depth (€)
Euronext	88%	51%	70%	4.37	56.214
BATS Europe	36%	0%	3%	8.44	14.416
Chi-X	68%	3%	14%	5.92	20.466
Equiduct	8%	0%	2%	49.48	24.191
Turquoise	56%	1%	7%	6.23	18.716

Stable market share



Client flow (% of ADV)

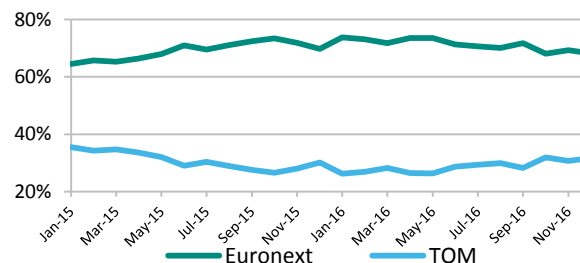


DERIVATIVES TRADING

Large range of options on stock and derivatives on indexes such as the **CAC40, AEX, BEL20 and PSI20**

CAC40 futures contract, Europe's second most heavily traded index future overall

Market share in equity derivatives in Amsterdam:



Strong offer of commodity derivatives:

rapeseed meal and rapeseed oil, dairies contracts, wood pellets and nitrogen fertiliser.

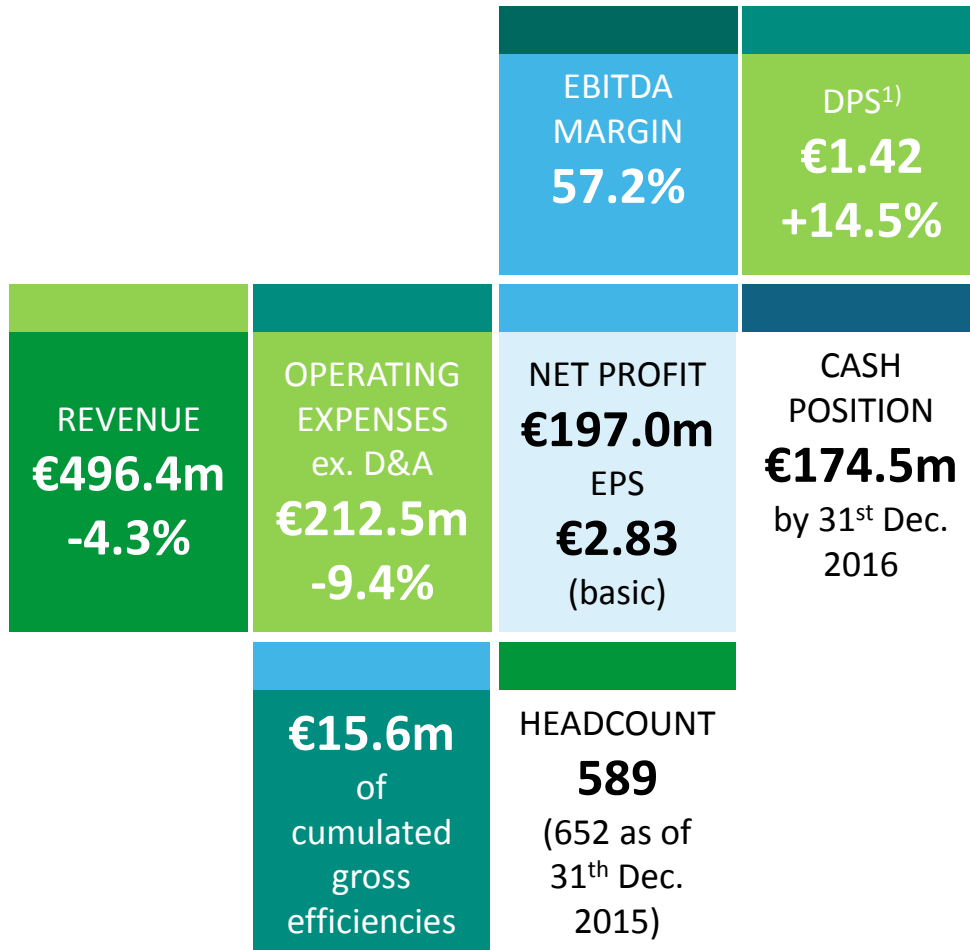
Milling wheat contract, European benchmark for physical milling wheat

MARKET DATA & INDICES

Complete market data for over **300 real time Indices** compiled by Euronext including the **key national indices** for the Euronext markets.

Indexmotion, a new, award winning fully customisable **index service** that offers index calculation across equities, commodities and currencies

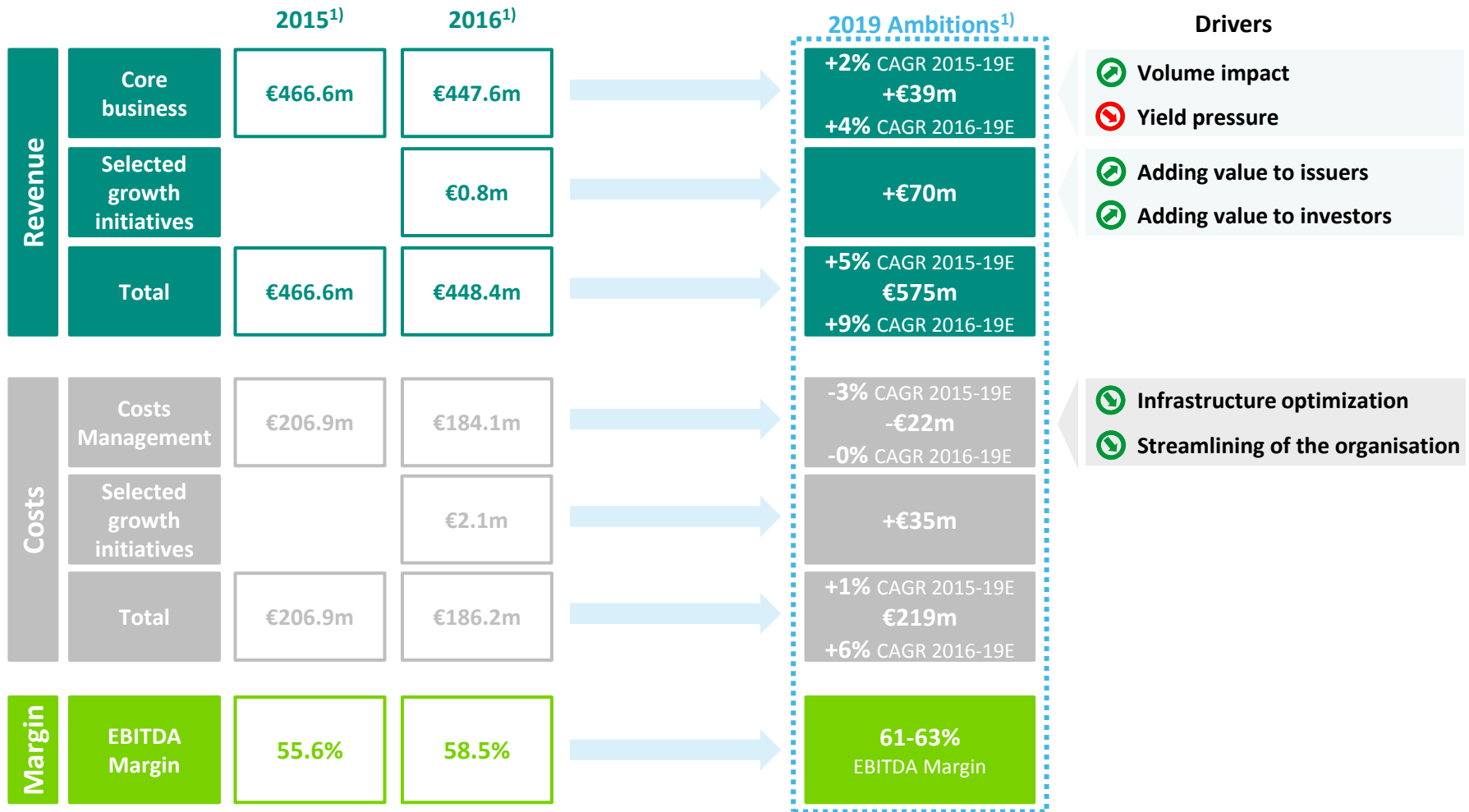
KEY HIGHLIGHTS OF FY 2016



- Record level of profitability in spite of low volume environment
- Achievement of 70% of gross cost reduction plan target
- Headcount at year-end lower than expected due to faster-than-expected relocation of IT operations from Belfast to Porto
- Agility for Growth initiative contributed €0.8m revenue and €2.1m cost
- Operating expenses reduced by some release of accruals (€3.3m)
- Release of €16.3m of tax provision benefited to the net profit
- Increase in EPS translated in +14.5% increase in DPS, subject to the AGM approval on 19 May 2017
- Net cash position of €105.5m at year-end, netted from €69m of long-term debt

1) Subject to the approval of the AGM on 19 May 2017

OVERVIEW OF 2019 FINANCIAL TARGETS

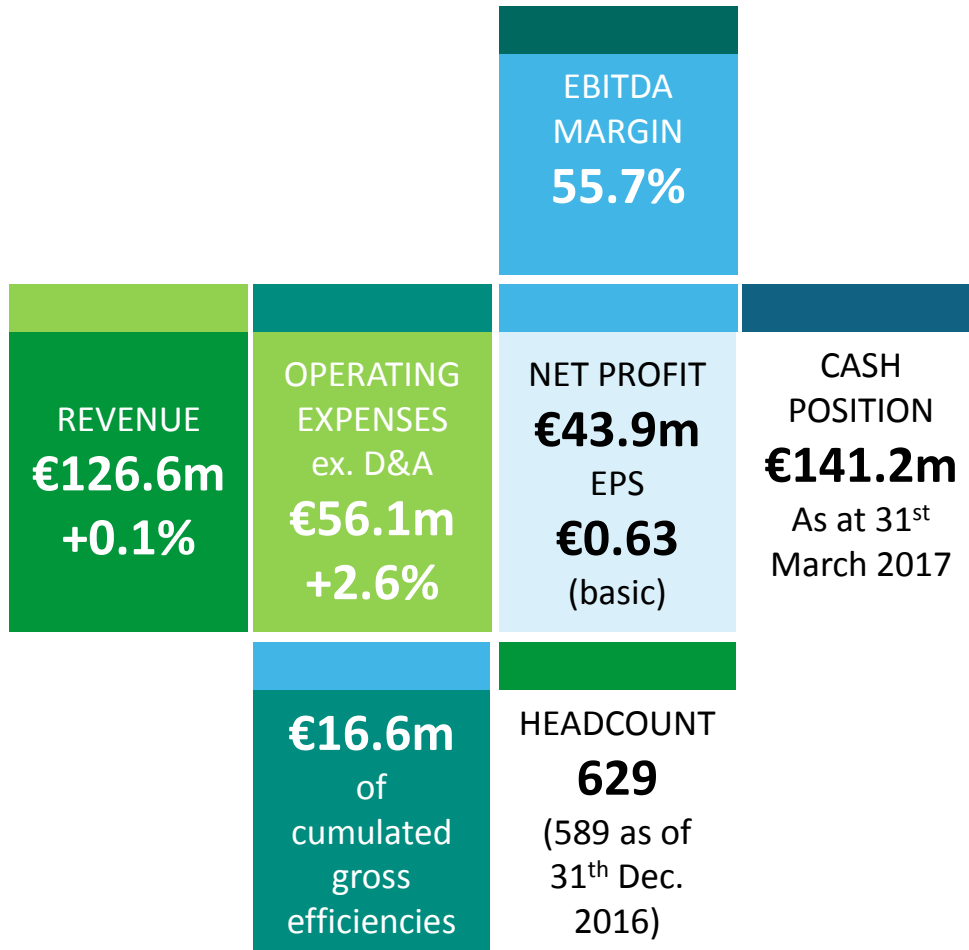


1) Excluding clearing operations

KEY CORPORATE DEVELOPMENTS SINCE 1 JANUARY 2017

- 3-Jan-17:** Announcement of irrevocable cash offer to acquire LCH.Clearnet SA (€510m), conditional to the success of the DBAG / LSEG merger
- 15-Feb-17:** Announcement of the acquisition of 51% majority stake in Company Webcast (€3.6m investment)
- 15-Feb-17:** Appointment of Paulo Rodrigues Da Silva as CEO of Euronext Lisbon
- 3-Mar-17:** Extension of the existing pan-European partnership with Algomi to launch a global new network of fixed income venues. On the same occasion, Euronext announced a \$10m equity investment in Algomi
- 29-Mar-17:** Announcement of the prohibition by the European Commission of the DBAG / LSEG merger and cancellation of Euronext option to acquire LCH.Clearnet SA
- 3-Apr-17:** Signing with ICE Clear Netherlands of a binding head of terms for the provision of derivatives and commodities clearing services (€10m investment). 10 year agreement subject to regulatory approvals

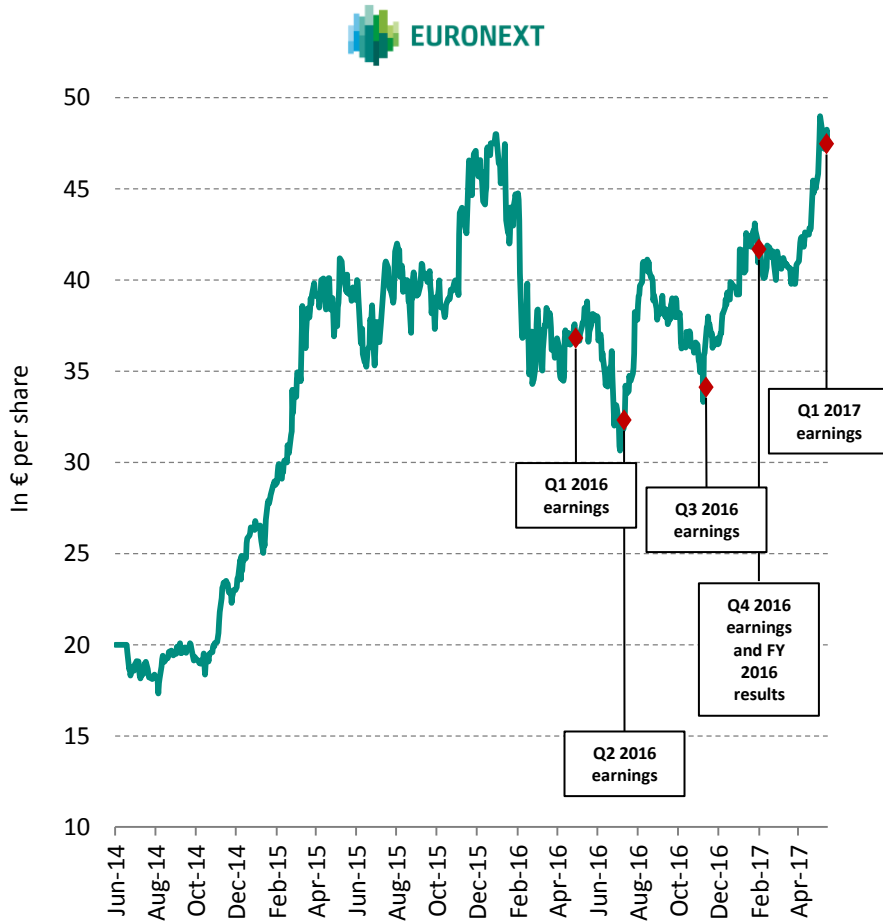
FINANCIAL HIGHLIGHTS OF Q1 2017



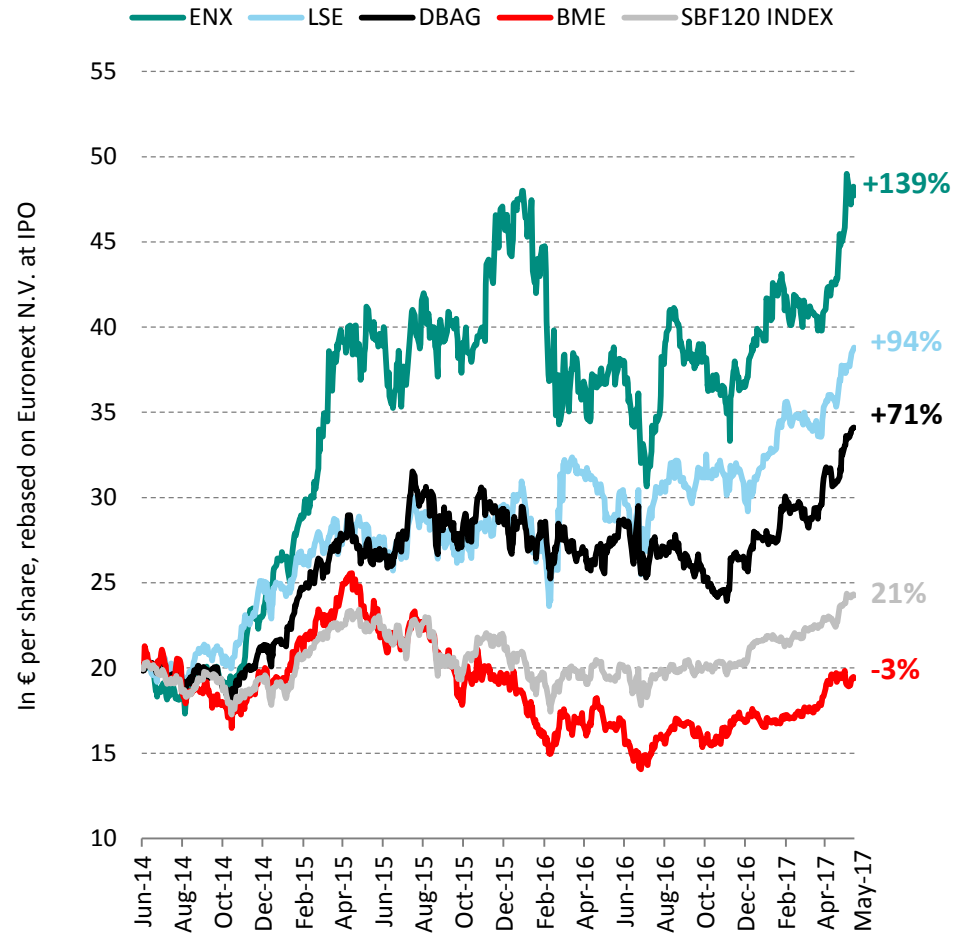
- Stable revenue in spite of lower trading volumes
- Increase in operating expenses excl. D&A driven by IT project & business initiatives
- Increase in headcount as of 31 March 2017 vs. end of 2016, as expected, notably due to the consolidation of Company Webcast
- Belfast IT centre closed end of March, as planned
- Agility for Growth initiatives contributed €1.0m revenue and €1.8m operating expenses
- €3.1m of exceptional costs (mainly related to the potential acquisition of LCH.Clearnet SA) impacted profit before tax and EPS (down to €0.63 from €0.69 in Q1'2016)
- Net cash position of €141.2m at 31 March 2017, after reimbursement of long term debt
- New Revolving Credit Facility of €250m replacing the previous one of €390m, lowering related costs and increasing financial flexibility

SHARE PRICE PERFORMANCE

Euronext N.V. share price performance since IPO



Euronext N.V. vs. peers and indexes since IPO



Source: Bloomberg as of 15 May 2017 post market close

EXPERIENCED MANAGEMENT TEAM

SUPERVISORY BOARD

9 seats o/w 3 appointed by Reference Shareholders

MANAGING BOARD



Stéphane Boujnah
*Group Chief Executive Officer
and Chairman of the Managing Board*



Jos Dijsselhof
Chief Operating Officer



Lee Hodgkinson
*CEO of Euronext London
Head of Markets & Global Sales*



Giorgio Modica
Chief Financial Officer

Country CEOs



Anthony Attia
*CEO of Euronext Paris
Global Head of Listing*



Maurice van Tilburg
*CEO of Euronext Amsterdam
Head of Client Centricity*



Vincent van Dessel
CEO of Euronext Brussels



Paulo Silva
*CEO of Euronext Portugal
CEO of Interbolsa
Head of Porto Technology Center*



Catherine Langlais
General Counsel



Amaury Houdart
Chief Talent Officer

EXTENDED MANAGING BOARD

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